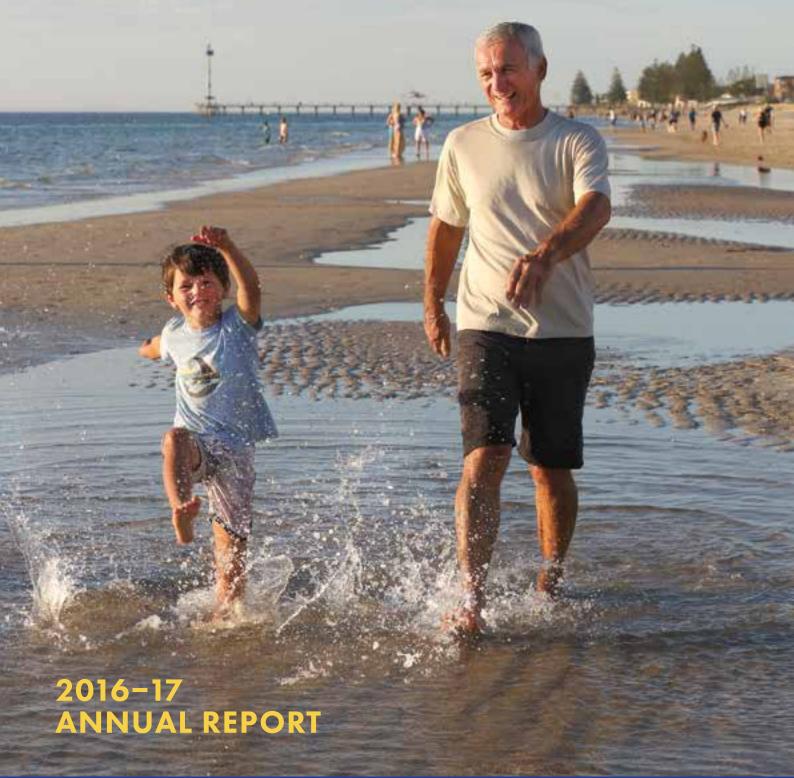


OUR PLACE



OUR VISION

Refreshing our vision: Our Place 2030

In 2016–17 we reviewed our strategic plan, Our Place, to ensure it continues to reflect the aspirations and expectations of the community we serve and to guide our operations into the future.

In September 2016 we undertook an extensive community engagement campaign across our city, 'Say September'. This included elected members and staff meeting and speaking with members of our community via 12 roadshow stalls, four forums, interactive online consultation and live social media chats.

A total of 379 participants shared their thoughts and feedback throughout the 'Say September' campaign.

We have drawn on this community feedback and other investigations to develop the 2030 Strategic Plan (Our Place 2030), which was endorsed by Council on 11 April 2017. Our Place 2030 establishes our current vision for our city, defining five key outcome areas to map our direction and provide objectives for maintaining, progressing and celebrating our city into the future. The five key outcome area are Community, Environment, Economy, Placemaking and Culture.

This annual report reports on how we achieved the goals set out in our 2016–17 Annual Business Plan, which was based on our city's previous vision, to be 'A sustainable, well-serviced, safe and cohesive seaside community that enjoys an outstanding quality of life, welcomes visitors and values the city's distinctive history and open spaces'.

Under that vision, we worked to achieve four key goals:

- 1. Building a Strong Community
- 2. Creating a Sustainable Environment
- 3. Delivering Economic Prosperity
- 4. Enhancing City Design and Function.

The achievements that follow relate to those four goals.

OUR TRADITIONAL CUSTODIANS

We acknowledge the Kaurna people as the traditional owners of this land. We respect their spiritual relationship with the country that has developed over thousands of years and the cultural heritage and beliefs that remain important to the Kaurna people today.



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OUR PLACE

Adelaide's favourite coastal destination

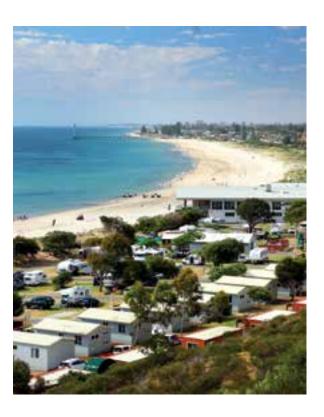
Located 11 kilometres south-west of the Adelaide Central Business District, Holdfast Bay is regarded as a progressive and lively seaside community. With our rich heritage, sandy beaches and exciting attractions, we are widely celebrated as Adelaide's favourite coastal destination.

With a footprint of just under 14 square kilometres, our city includes the suburbs of Brighton, North Brighton, South Brighton, Glenelg, Glenelg East, Glenelg North, Glenelg South, Hove, Kingston Park, Seacliff, Seacliff Park and Somerton Park.

Our city is predominantly residential, with thriving retail precincts in Glenelg, Brighton and along Brighton Road, as well as a light industrial base at Somerton Park. The 2016 Commonwealth Census data shows a residential population of 36,399, of which 48.6 per cent are under 45 years old; 28.6 per cent are aged between 45 and 64; and 22.7 per cent are over 64 years of age. Comparisons with the 2011 Census show a slight increase in the number of older residents 65-74, and a relatively stable number of younger people.







A MESSAGE FROM THE MAYOR

Sometimes it's easy to see Council's achievements. If you drive along Kauri Parade at Seacliff, for instance, you'll see the new Kauri Community and Sporting Centre building. Completed this year, the multi-use, purpose-built Centre is already benefiting hundreds of people who gather there to play sport or music, take part in cultural activities, or hold meetings and events.

But many of our achievements are less obvious. Like the sustained effort that goes into building and maintaining relationships, and working through complex issues with the many people, groups and organisations we work with and alongside.

Or they are highly visible, but so fundamental to our lifestyle that they are easily overlooked. Like the 540 new street trees we planted and cared for this year. Like the 160 kilometres of roads and 360 kilometres of footpaths we maintained. Like the barbecues, playgrounds, bench seats and signs you find in our public spaces. It's only when you imagine life without these things that you realise how important they are to our quality of life.

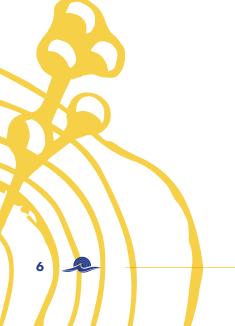
And, I'm proud to say, quality of life is highly rated in Holdfast Bay. In this year's annual Quality of Life survey, our residents gave Holdfast Bay an overall 9.2 out of ten as a place to live, and another 9.2 out of ten in likelihood that they'd recommend our city as a place to live. These high scores aren't achieved by accident; they reflect the very deliberate work that Council undertakes to identify and address our community's needs, wants and aspirations.

In September 2016 we undertook an extensive campaign to meet with and speak to members of our community across our city to gather vital input to our strategic plan – to refresh, revitalise and update our vision for our city. The resulting vision, and the strategic pillars that support it, will guide this Council, and future Councils, ensuring that our future achievements respond directly to current and near-future needs, and continue to contribute positively and meaningfully to the quality of life of everyone in our diverse community.

I thank everyone who contributed their comments to that process. You will see the outcomes of this work in the years to come – some of it highly visible; some of it less obvious – but all of it important to Holdfast Bay.



Stephen PattersonMayor
City of Holdfast Bay





A MESSAGE FROM THE CEO

As we cope with the constant onslaught of negative media stories and continually tighten our belts in response to the soaring cost of living, it's easy to feel cynical, and to wonder who is looking out for us. Who is listening?

For me, this annual report is a testimony to the fact that we are listening very closely to our residents and ratepayers, and responding - diligently, responsibly and enthusiastically.

When Jetty Road Glenela traders told us they were doing it tough during the winter months, we listened. Working closely with the Jetty Road Management Committee, we collaboratively initiated the highly successful Winter Wonderland event, which now draws thousands of people to the precinct for the fun of ice skating by the beach.

More recently, when research told us immunisation rates for children in Holdfast Bay were lower than in other South Australian council areas, we listened. While our immunisation service is only one of many on offer, we responded to the challenge. We surveyed 60 local families and made changes based on their feedback. Within about six months, we'd tripled the number of people accessing this important community health service.

The community talks to us in various ways, and most often, when we actively seek ideas, suggestions and feedback through our annual Quality of Life survey, and community engagement activities. Direct community input was crucial to our recent work in evaluating and refreshing our Our Place 2030 Strategic Plan, which guides our work. As we refine and work through our specific goals, we will continue to seek community input to stay on track.

But community consultation is important at all levels. That's why, when we started planning a new playground at Angas Neill Reserve in Seacliff, we went straight to the experts: local children and families. In this case, much of the input was provided as imaginative drawings and designs.

But, it's not really so surprising that we're listening. Council not only serves and advocates for the Holdfast Bay community – we are the Holdfast Bay community. The elected members who comprise the Holdfast Bay Council are Holdfast Bay ratepayers. They're locals who have stepped up to help out, with making the (often tough) decisions about how we allocate ratepayers' money to best benefit this neighbourhood and its diverse community. And to do that job well, Council needs to hear from you. So you're invited. Come to Council meetings. Share your view on our proposed budgets and projects through our community engagements. Submit funding applications for grants – and share your ideas for making Our Place a place we can all enjoy.



Justin Lynch Chief Executive Officer City of Holdfast Bay

2016-17 HIGHLIGHTS

DID YOU KNOW THAT IN 2016-17...



10,400

community transport trips helped residents get out and about



14,601

hours of Active and Healthy Living services were provided to 1,433 people through Alwyndor



people visited and/or stayed in Holdfast Bay



items were lent to 16,098 library members



Local cafes participated in our Reusable Cup **Discount Program**



7,000

indigenous plants were planted and 58 km² weeded in our sand dunes, natural areas and reserves



360km

of footpaths and kerbing and 160kms of roads were maintained



development applications were processed



200,000

people attended more than 200 Holdfast Bay-hosted events



1,381

pieces of fishing/ boating waste were diverted from our seas



34,000+

litres of soft plastics were collected for recycling



new dwellings were approved (valued at \$112 million)



hours of domestic assistance and home maintenance were provided to residents



\$1 million

was brought into our local economy by our Winter Wonderland event



1,200

history enquiries were answered by our local history experts



volunteers contributed 85,400 voluntary hours, worth \$3.45m



immunisations were administered at our local clinics



18.82 million

people globally were exposed to publicity for our Santos Tour Down Under Race Start



QUALITY OF LIFE SURVEY RESULTS (2016)

HOW YOU RATED YOUR COUNCIL OUT OF 10





Providing library

services

Providing sporting facilities



Delivering services for the elderly and people with a disability

Promoting programs and services that encourage an active lifestyle





Maintaining roads and kerbing

Maintaining cycle networks



Providing a sense of safety in neighbourhoods





7.6 Maintaining beaches and coastal areas Providing

adequate waste management services



Overall rating of Holdfast Bay as a place to live





Encouraging a

diverse range of business and services in the area



Supporting and promoting tourism and events





Quality of service provided by Council staff



Overall satisfaction with the performance of the Council



Maintaining well laid out parks and reserves



Providing programs that foster social interaction and community wellbeing



Likelihood to recommend Holdfast Bay as a place to live



BUILDING A STRONG COMMUNITY

Building a strong community involves providing an environment where people feel valued and safe; where cultural diversity is respected; where people can participate in social activities and where they can live with dignity and a sense of 'place'.

A PLACE WITH A QUALITY LIFESTYLE

Active Communities

We promote an active, healthy and socially connected lifestyle for all members of our community by providing high-quality sporting and recreational facilities; opportunities for volunteering; a network of community centres; youth programs; opportunities for local clubs and community groups to improve their governance, as well as initiatives that celebrate and showcase our indigenous history and diverse culture. This year's highlights include:

- involving 445 volunteers across 502 active roles, contributing a total of 85,400 hours at an estimated value of \$3.45 million to support the Holdfast Bay community
- running three Sidewalk Sundays community activation events promoting local businesses, spaces, musicians and artists
- involving more than 150 people in our National Reconciliation Week activities from 27 May – 3 June to foster a greater understanding, respect and knowledge of the importance of Aboriginal heritage and culture
- promoting our parks and reserves by encouraging more than 80 children and their families to participate in our Outdoor Adventure Challenge

- providing quarterly professional development workshops in school gardening for our early learning and primary school staff through a partnership with the City of West Torrens and Natural Resource Management Education
- promoting responsible, positive, sustainable management of our local sporting and community clubs by offering club development workshops and individualised support with developing volunteer management plans and position descriptions
- supporting 67 young people with representing South Australia and Australia at national and international events through Youth Achievement Scholarships
- > holding youth programs and activities including Race Around the Bay, music workshops, bubble soccer and an SA Skate League Event with the YMCA
- involving 260 community members of all ages in our Be Active Club Yoga Program to support healthy and active lifestyles
- > involving hundreds of children and their families in our school holiday workshops and sports clinics
- fostering multi-cultural community connection and promoting healthy eating through our regular, low-cost 'Let's Eat' community lunches and dinners at our Brighton, Holdfast Bay and Glenelg community centres.



Community Donations

This year, we provided a total of \$24,077 in community donations to 17 community organisations for equipment (like new lawn bowls, microphones, laptops, and music stands), events (ranging from outdoor Latin dance festivals to a Teddy Bear's Picnic), and arts and cultural projects (including a painted mandala on Brighton Jetty, large canvas artworks in a recreational hall and small pottery earth pods for the garden path at our Brighton Civic Centre). Our community donations recipients were:

- > Glenelg Brass Band Inc.
- > YMCA SA Holdfast Bay Community Centre
- > Holdfast Bay Music Centre Inc.
- > Brighton Bowling Club Inc.
- > The Brighton Combined Probus Club Inc.
- > Brighton Croquet Club Inc.
- > Penguin Club of Australia Inc.
- > Holdfast Bay Big Band Lindy Hip
- > Operation Sponsorship
- > Kiwanis Brighton
- > Anglican Parish of Glenelg
- > Seacliff Surf Life Saving Club
- > International 420 Class Association of SA Inc.
- > Brighton Community Eco Garden Inc.
- > Artist Rosana Cohen
- > Artist Sue Norman
- > Seacliff Community and Recreation Association Inc.



Community and Sporting Facilities

This year we supported our sporting clubs and community groups by continuing with our improvements to our community and sporting facilities.

In addition to opening the new Kauri Community and Sporting Centre (see opposite page), we:

- upgraded the ball-stop fence at the Brighton Lacrosse Club
- repaired the roof at the Holdfast Bay Community Centre
- replaced a wall and upgraded the stormwater system at the Seacliff Community Centre
- resurfaced two tennis courts and replaced a fence at the Dover Square Tennis Club
- > resurfaced six courts at Somerton Park Tennis Club
- > upgraded the Sandison Reserve playground.

We progressed with the Glenelg Oval Masterplan, working closely with key user groups and stakeholders to develop designs for a \$20 million project. The Masterplan seeks to address current challenges associated with the Oval's ageing infrastructure and enhance its ability to cater for state-level sports through high quality multi-use design. Community consultation in April 2017 showed strong support for the proposed Masterplan.

Following significant storm damage to the roof of the HY Sparks Grandstand, and subsequent engineer reports, we removed the damaged roof and made the area safe. We now plan to replace the damaged grandstand with a grassy mound, which will open up the Oval on its Western (Brighton Road) side. To ensure 'business as usual' at the Oval, we relocated and upgraded the clubroom and change room facilities, and also replaced the roof on the public toilets.

In 2016–17, we continued to work with on-site clubs and the Office for Recreation and Sport to develop a business case to assist in seeking external funding to implement the Brighton Oval Complex Masterplan – a \$16.9 million project.

In addition, we worked with our community and design and construction experts, Trail Scapes, to build a new bike pump track (a dirt, closed-circuit track of mounds and banked turns) in the open space adjacent to the train line on Commercial Road in Brighton. Providing a popular free facility that encourages healthy outdoor activity for people of all ages and ranging ability levels, this project was initiated by our community and supported by the Department of Planning, Transport and Infrastructure (DPTI) and the Rotary Club of Somerton Park. Since opening in February 2017, the track has attracted more than 5,000 riders to test and hone their skills.





COMMUNITY GROUPS MOVE INTO THEIR NEW HOME AT KAURI PARADE

In early April 2017, the Seacliff community celebrated a significant milestone: the completion of our new \$6 million Kauri Community and Sporting Centre building. It wasn't the final stage our two-year \$15 million project to convert a former landfill site and rundown reserve into a vibrant sporting and community precinct - but it was the most exciting stage for the community members who have worked with us to inform the design and development.

The Seacliff Hockey Club, Seacliff Tennis Club, Seacliff Netball Club and Holdfast Bay Music Centre moved into the new hub – welcoming the Seacliff Uniting Church Netball Club to the new facility.

Built into the embankment between the new tennis courts and hockey pitch, the new three-storey centre features a sports club room with a bar/function area, a canteen, an office, meeting rooms and a music centre, plus change rooms and public amenities. The centre also boasts a generous balcony with spectacular gulf views perfect for functions and events.

The final stages of the project will be completed in late 2017, with the demolition of the old clubroom building. the construction of a new, larger car park, and extensive landscaping.

The sale of two former local tennis court sites has augmented our funding commitment to the project, which was supported by \$5 million from the Commonwealth Government through the Community Development Grant Program; \$500,000 from the State Government through the Office of Recreation and Sport; and \$45,000 from Tennis Australia



A PLACE FOR EVERY GENERATION

Alwyndor Aged Care

This year, our Alwyndor Aged Care service provided permanent accommodation and care to 134 residents while operating six transitional care places. Alwyndor also provided community care services to a further 262 clients in their homes, and active and healthy living services (allied health and group activities) to 1,433 people.

Operated by Council as Trustee of the Dorothy Cheater Trust, Alwyndor is fully funded by the Commonwealth and State Governments and Alwyndor resident and client contributions.



Community Wellbeing

Our Community Wellbeing Program works within a rapidly changing Aged Care landscape to enhance wellbeing, promote independence and maintain quality of life for older people, people with disabilities and their carers. This year we:

- provided 8,985 hours of domestic assistance and home maintenance in residents' homes
- facilitated 6,022 hours of social support in a variety of settings
- > invested \$14,650 in enhancing safety and mobility in people's homes
- delivered 8,384 community bus trips and 2,016 personal transport trips (a total of 10,400 transport trips) to help people access our libraries, local shops and community venues
- coordinated nine local Heart Foundation walking groups.

In 2016–17, we continued working towards attaining national dementia friendly community accreditation by advocating on behalf of our community for improved access and better way-finding signage, supporting local residents with information, education and advocacy and using social media to inform the wider community about dementia.

We also partnered with the cities of Marion and Onkaparinga to deliver wellbeing and resilience workshops across the region. To date, more than 120 residents have participated in these workshops and we look forward to continuing with the program next year.



A PLACE THAT **CELEBRATES CULTURE**

Library Services

Our accessible, progressive library services not only meet our community's research and recreational reading needs, but also foster lifelong learning. This year, the service lent more than 449,072 items via our Brighton and Glenelg branches, Home Library Service and online resources. Our active borrower membership reached 16,098 members, with 1,919 new borrowers joining our service. We also held a number of events, including 312 Wriggle N Rhyme sessions for 11,934 babies, toddlers and parents; 104 Storytime sessions for 3,692 children and parents; and numerous school holiday programs. We provided programs for 236 adults with many attending our digital literacy training sessions to access the increasing number of electronic books and magazines.

During the year we also introduced new RFID technology to our Glenelg branch, enabling selfcheckouts and increasing security for library materials. At the same time we refurbished Glenelg library, replacing the carpet and installing a new library desk and study areas for the community.

Holdfast Bay History

The Holdfast Bay History Centre celebrates and shares Holdfast Bay's unique history. Each year the Centre works to preserve its nationally significant collection in order to make it accessible to our community and ensure its longevity. During the 2016–17 year volunteers dedicated over 5,000 hours to help deliver the Centre's extensive program. This year's highlights include:

- > answering 1,200 community history enquiries
- > digitising over 700 collection items including photographs, objects and paintings
- > welcoming over 500 attendees to nine events during South Australia's History Festival
- > welcoming 620 visitors to the Glenelg Air-Raid Shelter (double the visitors for the 2015–16 year)
- > successfully attracting \$7,000 in grant funding from the History Trust of South Australia
- > generating \$3,327 in donations and sales
- > continuing to work with Glenelg's museum, the Bay Discovery Centre, to provide content for short-term and long-term exhibition
- > providing research and content for:
 - » the historical walking brochure Mansions of Glenelg
 - » the WWI commemoration project From the Bay to the Battlefield; and
 - » the Proclamation 180th celebrations photographic booklet, Under the Old Gum Tree.

Public Art

During 2016–17 we continued to support local arts initiatives, including:

- holding the Brighton Arts Market, a SALA event involving more than 40 artists, musicians and performers
- temporarily transforming parking spaces in three locations into mini-cultural hubs during our Sidewalk Sunday events
- organising temporary art installations, performances and creative initiates featured as part of community events and activities such as the Tour Down Under and the Fringe Festival.

We also added to our public art collection and supported the fundraising efforts of the Brighton Surf Life Saving Club by purchasing Peace of Mind by Jayd van der Meer, which was featured in the Brighton Jetty Classic Sculptures Exhibition. This piece has since been installed along the Esplanade at Seacliff and is proving a popular photographic feature for locals and visitors.

Brighton 'Ashes' Memorial

Following the success of our Ashes Memorial near the Glenelg Jetty, we constructed a similar memorial near the Brighton Jetty. These memorials provide places where people can record the name of loved ones whose ashes have been scattered at sea from our beaches.

A PLACE THAT IS SAFE AND SECURE

Regulatory Services

Local laws and regulations are important in ensuring that Holdfast Bay is enjoyed by the whole community. Public expectations are high for safety and maintenance, particularly in the areas of health and traffic monitoring. Our Regulatory Services team fulfills Council's obligations under the relevant acts and regulations concerned with the safety, health and environmental wellbeing of the general community. The team employs a range of strategies including employing education, prevention and enforcement.

This year's highlights include:

- > registering 4,364 dogs
- reuniting 134 dogs with their owners and addressing 165 complaints about dogs and cats
- > conducting 488 patrols of schools and beaches
- addressing 55 complaints about pests (bees, wasps, rats and mosquitoes)
- administrating 2,435 immunisations (362 more than last year)
- inspecting 317 food premises and 48 market stall inspections.

Our security service also operates 365 days of the year, patrolling our community spaces to increase public safety.

Public Safety Infrastructure

Effective street lighting and a network of strategically placed CCTV cameras improve public confidence in the safety of our public spaces. This year we upgraded our CCTV network in locations including the Glenelg Library, and installed a new CCTV network along the foreshore from Jetty Road, Brighton to the foreshore car park at Seacliff.







CREATING A SUSTAINABLE ENVIRONMENT

Environmental sustainability ensures we are protecting and enhancing our natural physical environment for current and future generations.

A PLACE THAT VALUES ITS NATURAL ENVIRONMENT

Community Coastal Rehabilitation

Our Environmental team works in partnership with local schools and community groups in an ongoing effort to rehabilitate Holdfast Bay's natural areas. This year, we:

- planted 7,000 indigenous plants in our sand dunes, natural areas and reserves
- held 35 community education sessions, including five Green Living workshops, school holiday and Outdoor Adventure Challenge activities, plus interactive events for Clean Up Australia Day and National Tree Day
- > presented five Biodiversity and Coast lessons to local schools and kindergartens
- held 28 coastal working bees involving 51 volunteers, who contributed a total of 800 hours
- > weeded 58,000 square metres of sand dunes, natural areas and reserves
- built two sand bag groynes at Brighton Beach to aid in retaining recreational beach width and coastal foreshore protection (see details on page 21).

In addition, we continued to maintain and audit our four 'Hook, Line and Thinker' bins in popular fishing sites around Holdfast Bay. These bins were installed with an SA Recreation and Fishing Grant from the Government of South Australia's Department of Environment, Water and Natural Resources to help prevent fishing lines and other waste entering the sea. This year, we successfully diverted from the sea:

- 36 items, weighing 243g, via our Seacliff Boat Ramp bin
- > 659 items, weighing 1.9kg, via our Brighton Jetty bin
- > 645 items, weighing 3.2kg, via our Glenelg Jetty bin
- > 41 items, weighing 325g, via our Glenelg Wharf bin.

Our audits showed that 40 per cent of these items were classified 'fishing/boating' waste, and 30 per cent were 'packaging'.



Greening Our Community Grants

This year we provided nine local community organisations with a total \$25,901 in grant funding. Our grants support environmentally themed projects, involving biodiversity and water conservation, energy and waste reduction, renewable energy or educational programs. The recipients were:

- > Marymount College, which received \$2,750 to assist with their indigenous sensory garden
- Seacliff Primary School, which received \$3,850 to assist with their outdoor environmental classroom shelter
- Glenelg Surf Life Saving Club, which received
 \$3,850 to assist with the installation of solar panels
- Seacliff Community Recreation Association, which received \$2,350 to assist with the creation of an indigenous garden
- Brighton Secondary School, which received \$3,300 to assist with the creation of sustainable laneways throughout the school grounds
- St Andrews by the Sea Uniting Church, which received \$3,300 to assist with the creation of an edible community garden
- Glenelg Community Childcare Centre, which received \$1,800 to assist with the creation of a nature playspace
- Holdfast Bay Community Centre, which received \$1,511 to assist with the installation of energyefficient lighting
- Baden Pattison Kindergarten, which received
 \$3,190 to assist with the installation of solar panels.





Streetscape Improvements

Trees and plants produce oxygen, store carbon and cool our environment while improving the appearance of our streets and public spaces. During the 2016-17 year, we:

- > installed green rooms in Moseley Square and Chapel Street
- > planted 540 street trees
- > rejuvenated existing, and installed new, garden beds, planting more than 4,000 plants to improve our streetscapes.

Brighton Beach Sand Groynes

To prevent coastal erosion, protect coastal infrastructure and keep sand on our beaches for everyone's enjoyment, we employ a number of beach management strategies. We share responsibility for these strategies with the Government of South Australia and work closely with community volunteers and beach user groups to keep our beaches sandy, clean and safe.

In February 2017, with support from the Coast Protection Board, we installed two sand groynes at Brighton Beach, just north of Brighton Jetty (a priority area where coastal erosion has significantly decreased the beach width over recent years). Each 27 metre-long groyne comprises about 50 geobags, each holding about 4,500 kilograms of sand.

We will add more groynes as State Government funding becomes available, aiming eventually for nine groynes on this stretch of beach.

A PLACE THAT MANAGES ITS **ENVIRONMENTAL IMPACTS**

Sustainable Resource Management

This year, we continued to invest in programs to reduce energy and water usage throughout our city. We focussed on educating our community on how they may better manage their own environmental impact. In 2016-17, we:

- > upgraded irrigation systems in a number of our reserves, including Dulcie Perry Reserve, Wattle Reserve, Gregory Reserve and North Esplanade Reserve, and at Partridge House, to better manage our ongoing water usage
- > upgraded our Patawalonga Pump Station
- > developed a project in conjunction with the Local Government Association (LGA) and the Government of South Australia to convert our street lighting from fluorescent to more energy-efficient LED lighting.

Waste Management

Our waste management service encompasses removing, recycling and disposing of our city's domestic rubbish, recyclables, organic and green waste plus litter, e-waste and hard rubbish. This year, we collected 4,908 tonnes of green waste and 3,678 tonnes of recyclable waste from Holdfast Bay households. In 2016–17, we also:

- continued to upgrade bins and bin enclosures throughout our city to improve their appearance and functionality
- continued our successful Wheelie Bin Jackpot bin tagging campaign, conducting bin inspections in 48 streets and awarding \$100 Jetty Road gift vouchers to randomly selected households who are using their bins correctly
- provided rolls of compostable bags to Holdfast Bay residents to facilitate food-to-green-waste recycling through our green organics bins
- > provided 4, 180 hard waste collection services
- collected over 34,000 litres of soft plastics for recycling through our soft plastics bin at the Brighton Civic Centre
- installed two small e-waste recycling bins at the Brighton Civic Centre and the Somerton Park Works Depot
- worked with 21 local cafes to promote using reusable cups for purchasing take-away hot beverages through our Reusable Cup Discount Program.

Stormwater Management

To improve our stormwater system's capacity and mitigate the risk of flooding, we are implementing our stormwater management plan in stages, according to priority. During 2016–17, we:

- installed a series of TREENET Inlet Systems (water inlets) along sections of the kerb along Bristol Street to assist with watering juvenile street trees as they become established. These water inlets direct the stormwater to the nature strip, rather than down the drain and out to sea
- installed bio-retention systems (rain gardens) in Walkers Road and at the Dover Square Tennis Club to improve the quality of storm water run-off. This also contributes to the cooling of urban heat islands whilst increasing the amenity value of these locations.



Resilient South Project

The Resilient South Project is a regional partnership with the Cities of Onkaparinga, Marion and Mitcham, developing adaptation strategies to strengthen the area's ability to manage the impacts of climate change.

In 2016-17 we continued to facilitate actions listed within our 2015-18 Local Action Plan. These included planting street trees in identified urban heat islands, including a significant increase in green infrastructure and water sensitive urban design features in the draft Jetty Road Glenelg Master Concept Plan; working in collaboration with the State Government to install sand groynes along Brighton Beach; and working in collaboration with Red Cross, which received \$79,600 in National Disaster Resilience Planning funding to a develop and implement a two-year, region-wide 'Climate-Ready Communities' project.

Shade Sails

To support healthy lifestyles, we provide facilities and promote opportunities for healthy outdoor activities for children. To enable sun-smart outdoor play, this year we installed shade sails above the Glenelg Foreshore Playground and replaced damaged shade sails on the Brighton Jetty.





DELIVERING ECONOMIC PROSPERITY

Economic prosperity builds a thriving business environment, which, in turn, supports a vibrant community and local employment opportunities, and provides an attractive location for visitors.

A PLACE TO DO BUSINESS

Tourism and Business Marketing Services

We work to promote and strengthen Holdfast Bay's tourism profile by developing tourism opportunities that aim to increase the number of visitors to our city; extend the length of their stay; increase the amount they spend while they are here; and encourage them to return.

In 2016–17, Holdfast Bay hosted 1.3 million visitors, made up of 11,000 international overnight visitors, 191,000 domestic overnight visitors and 1.09 million day trippers.

We support our marketing strategies by hosting and running community events. This year our city hosted more than 200 events, which attracted more than 469,500 attendees. We continued to support many of these events through specialist advice, event planning, sponsorship and in-kind support. These events included the well-established Sunday Mail City Bay Fun Run; Channel 7 Brighton Jetty Classic Swim; Brighton Jetty Classic Sculptures; Bay Sports Festival; Ben & Jerry's Openair Cinema; Santos Tour Down Under Race Start and the Big Wedgie as well as the Glenelg and Brighton ANZAC Day dawn services. We also welcomed two new events: the Pol Roger Beach Polo (see details on page 27) and the Cat Empire and Xavier Rudd Beach

Concert (which saw a mellow crowd of 5,000 people gather on the northern end of Glenelg beach on a late afternoon in February to enjoy two of Australia's best-loved musical acts).

We also managed our own iconic events, including:

- New Year's Eve celebrations in Glenelg, which, with support from the South Australian Government, sponsorship partners, RAA, Solo Resource Recovery and Nova 91.9, and emergency services, attracted more than 40,000 people, while our Brighton fireworks display drew a strong crowd of more than 15,000
- > the 62nd Annual Glenelg Christmas Pageant, which, with support from the Jetty Road Mainstreet Committee, involved 2,000 community participants from 80 community groups, schools and local businesses and attracted 30,000 spectators, 50 per cent of which travelled to the event from outside the precinct. The pageant achieved an estimated economic return of \$902,000
- the Winter Wonderland Festival in Glenelg, which we ran in partnership with the Jetty Road Mainstreet Committee from 2–31 July. The event attracted more



than 22,000 people to our ice rink in Moseley Square (80 per cent of which travelled to the event from outside the precinct) with an estimated economic return of \$1 million

- > the Glenelg Street Party, which attracted 32,000 attendees to Glenelg the night before our Santos Tour Down Under Race Start. Our involvement in the TDU generated 1,507 individual items of media coverage with a cumulative audience reach of 18.82 million people and a value of \$22 million
- three distinctly different Adelaide Fashion Festival events in October 2016, which attracted an estimated 2,000 attendees to the Jetty Road Glenelg precinct and Marina Pier
- > the official 180th South Australian Proclamation Day ceremony, which saw His Excellency Hieu Van Le, Governor of South Australia reading the Proclamation of South Australia, and included an address by the Premier of South Australia, The Hon. Jay Weatherill MP. An estimated 350 people attended the official ceremonies, followed by a community barbecue
- > our official Australia Day citizenship and awards ceremonies, which saw 85 people from 17 different countries become Australian citizens and involved special guests, Dr Duncan McFetridge MP, State Member for Morphett; Steve Georganas MP, Federal Member for Hindmarsh; 2017 Australia Day Ambassador, Bruce Macky, former Chief Commissioner of Scouts SA; and Olympic Gold Medallist, Kyle Chalmers. We followed our official ceremonies with a range of free all-ages, family-friendly Australia Day at the Bay activities
- > our Beachfront Twilight Markets at Angus Neill Reserve in Seacliff, and Glenelg Sunset Markets on the Glenelg Foreshore which attracted a total of 20,000 people.



Social Media

Social media and online platforms have become increasingly important communications tools for Council. In 2016–17, our:

- Jetty Road Facebook fans increased from 19,826 to 23,283
- Jetty Road Twitter followers increased from 5,089 to 5,260
- Jetty Road Instagram followers increased from 3,200 to 5,000
- City of Holdfast Bay Facebook page fans increased to 4,880
- City of Holdfast Bay Twitter followers increased to 3,789.

A PLACE THAT WELCOMES VISITORS

Glenelg Jetty Road Precinct Promotions

Through the efforts of the Jetty Road Mainstreet Committee, we continued to support the economic development of Jetty Road Glenelg by promoting the precinct as a vibrant shopping, leisure and recreational area with year-round appeal to residents and visitors.

This year, traders in the precinct faced a particularly challenging lead-up to the traditionally quieter winter season when the State Government's Department of Planning, Transport and Infrastructure (DPTI) upgraded the ageing tram rail infrastructure. With the aim of minimising the length of the disruption, DPTI closed Jetty Road for an intensive three-week, around-the-clock work schedule. We supported traders with extensive free parking and intensive 'Open for business' marketing and media campaigns in the lead-up to, and during, the road closure. We then matched a \$40,000 commitment from State Government and worked with the Jetty Road Mainstreet Committee to plan and implement a post-closure marketing campaign in the lead-up to the 2017 Winter Wonderland event.

Despite this challenging period, the precinct achieved a low vacancy rate of 2.8 per cent during 2016–17.

We continued to plan and implement numerous events and projects to promote and attract people to Jetty Road Glenelg. Highlights include:

- selling 22,000 tickets for our Winter Wonderland event, bringing an estimated \$1 million into our local economy during Glenelg's quieter winter period
- continuing to provide family-friendly entertainment through our Holdfast Bay-wide Play at the Bay school holiday programs
- introducing the new Glenelg Sunset Markets on the Glenelg Foreshore over the summer months
- providing community-building opportunities for our Jetty Road Glenelg traders, with 304 attending the Jetty Road Traders Awards presentation evening and 217 attending our Summer Soiree networking event.





BEACH POLO GALLOPS INTO GLENELG

On 25 February 2017, Glenelg Beach was transformed into a premium polo playing field when the 'Polo in the City' series swapped grass for soft white sand for the inaugural Pol Roger Beach Polo event. Offering a chic and vibrant lounge setting right on the beach with premium beverages, delicious cuisines and a range of off-field entertainment including fashion parades and music, the event was a sell-out success, attracting 495 ticket holders, and many enthusiastic boundary spectators. With an estimated economic impact of \$178,000 and a media value of \$87,224, the event will return in 2018 and 2019.

Bay Discovery Centre

In 2016–17, the Bay Discovery Centre delivered a comprehensive cultural program, presenting a broad range of projects and exhibitions. The centre recorded a total of 54,109 visitors – 6,337 more than last year – including 67 groups who enjoyed educational tours through the museum.

Our Bay to the Battlefield project continued throughout 2016–17. A World War One commemoration project funded by the Commonwealth Government's ANZAC Centenary Local Grant Program, the project features large paste-up image installations throughout our city. Bay to the Battlefield will conclude in 2018, marking the duration of World War One.

A PLACE THAT PROVIDES VALUE FOR MONEY

Brighton Caravan Park

Our Brighton Caravan Park in Kingston Park is a community asset that provides an income to augment our ratepayer funding.

In 2016–17, we commenced with designing plans in preparation to undertake Stage Two of the park's redevelopment. This will include constructing a new administration building, replacing old cabins and making further improvements to guest services and infrastructure. The park recorded a total of 12,526 guests during the year.

Property and Assets

Throughout the year we continued to review our property and assets portfolio to ensure it meets our community's needs. In 2016–17 we:

- > sold a property at 41 Kauri Parade Seacliff
- > finalised the sale of the former Brighton Town Hall.





'I WANT TO STAY' MARKETING CAMPAIGN

On 2 December 2016 we launched our new 'I want to stay' tourism destination campaign at the GU Film House in Glenelg. The new campaign builds on the success of our 'Two Sides' campaign, broadening the focus from Glenelg to Glenelg, Brighton and Seacliff.

With the key objective of increasing visitation and expenditure throughout Holdfast Bay, the campaign aims to further develop our city as a desirable tourism destination with an enviable coastal lifestyle, leveraging broader Tourism Australia and South Australian Tourism Commission campaigns to strengthen our position as Adelaide's premier seaside destination.

In addition to print collateral and outdoor advertising, we produced three distinctive one-minute videos for promotion via our digital channels, plus one overarching 30-second television commercial for airing on Channel 9. These films target interstate and international visitors, Holdfast Bay residents and their visiting friends and relatives, local Adelaide day trippers, and regional South Australians.



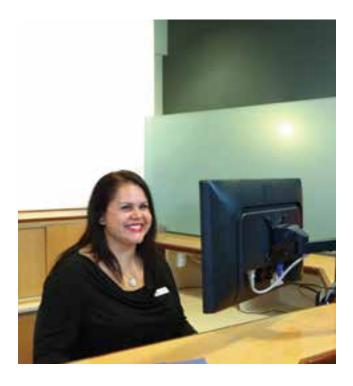
Business Services

We deliver services in an accountable, transparent way that meets legislative requirements and provides the best value for money. The broad business areas delivering corporate services to support our administration include:

- > Business planning and improvement
- > Commercial and strategic services
- > Corporate communications and media management
- > Elected member and CEO support
- > Finance
- Governance and policy
- > Information and technology services
- > People and culture
- > Procurement
- Property management and leases
- > Records management
- Risk management
- > Work health and safety.

Our three-year Business Transformation project is focussed on upgrading our technology to provide a more intuitive, innovative and efficient operating environment, through the use of Cloud-based services and storage. This involves transitioning Enterprise applications from the traditional on-site data centre to a Cloud solution accessible via internet. The new Cloud solution will enable mobility in our use of Council applications and data, and make it easier for our community to access information and transact with us.

In 2016-17, we migrated our Financial, Asset Management, HR/Payroll and Property Management systems from the Brighton datacentre to a Cloud-hosted environment.





ENHANCING CITY DESIGN AND FUNCTION

A well-planned, accessible and safe city provides a variety of movement, transport, employment, recreational and housing choices. A city with well-connected public spaces supports our community and strikes a balance between the natural and built environment.

A PLACE THAT IS WELL PLANNED

Seacliff to Kingston Park Coast Park

The Coast Park Project is a State Government initiative which commenced in 2012. When complete, the project will provide a 70-kilometre stretch of shared-use linear pathway for pedestrians and cyclists along Adelaide's metropolitan coastline.

Our share of the Coast Park boasts wide paved footpaths featuring access to our beaches, fencing, boardwalks, upgraded street lighting, shelters, benches, seating, showers and drinking fountains incorporating dog bowls. This is a significant asset for our region that enables the community and visitors to enjoy the foreshore of our popular beaches.

During 2016–17, we progressed the Kingston Park section of the Coast Park, submitting our final design plans to the State Government for approval. This section extends from south of the Seacliff Surf Life Saving Club to the Council boundary on Burnham Road, Kingston Park. Our work will include upgrading footpaths, lighting and street furniture along the pathway. The State Government has matched our funding commitment with a \$1.03 million grant through the Open Spaces Grant Fund, and we will proceed with our plans when we receive approval.

Jetty Road Glenelg Masterplan

Our Jetty Road Glenelg Masterplan project aims to drive investment in infrastructure and improve the streetscape in one of our city's most important precincts.

With like-for-like funding support of \$75,000 from the Government of South Australia's Places for People Program, and following an extensive tender process, we appointed a multi-disciplinary consultancy led by landscape architecture firm, Oxigen Pty Ltd, to assist with developing the Masterplan. Guided by an external steering group including representatives from the South Australian Tourism Commission (SATC), Office for Design and Architecture SA (ODASA), DPTI Open Space Team and the Jetty Road Mainstreet Committee (JRMC), and an internal project team, we ran the first phase of community engagement during eight weeks from mid-March to mid-May. This phase of the engagement aimed to capture ideas and input from our community and targeted stakeholders, which we have used to develop draft design concepts.

In June 2017, Council endorsed the draft concepts to be released in a second phase of community engagement. During 2017–18, we will seek and gather our community's response to the draft concept, and this will inform the development of a draft Masterplan, with a final Masterplan to be delivered by January 2018.

Asset Management

We manage, maintain and develop our community's assets and infrastructure in an environmentally and financially sustainable way. This includes building and maintaining a user-friendly network of bikeways; cleaning our streets and foreshore; operating and maintaining our North Brighton and St Jude's cemeteries under contract to the South Australian Cemeteries Association; and providing appropriate street lighting.

In addition, we:

- installed new public toilets at Da Costa Reserve in Glenelg East and Wigley Reserve in Glenelg
- upgraded the toilet facilities at the Hindmarsh Street Walkway in Glenelg
- > continued upgrading our bus shelters to improve their disability access in line with the Disability Discrimination Act 1992. This included installing ten new shelters, eight of which were installed by ADSHEL, to provide us with a rental income
- maintained 160km of roads and 360km of footpaths and kerbing
- developed a streetscape plan with indented parking in the Somerton Park light industrial precinct
- replaced various pieces of major plant and vehicles for field staff operations.





Development Services

Our development assessment, development advice and building compliance services work to recognise opportunities while protecting the character and amenity of our suburbs. This year, we processed 1,167 development applications and approved 256 new dwellings with a construction value of \$112 million.

Brighton Railway Crossing

In May 2017, we commenced with reconfiguring the complex intersection round the Jetty Road Brighton Railway crossing, a \$325,000 project funded by the Australian Government's Black Spot Program.

With an average of 127 trains, more than 7,000 vehicles and a large number of pedestrians traveling on or crossing Brighton's Jetty Road every day, the redesign of the intersection aimed to improve safety for all road users. This project was successfully implemented without any disruption to the train services, and completed in June 2017.

A PLACE THAT PROVIDES **CHOICE AND ENHANCES LIFE**

Strategic Planning

In 2016-17, we progressed the development of several planning projects to support and promote projects that are sensitive to our city's character and heritage, and enable better, more attractive city design. These include:

> continuing to research and develop our Housing Strategy to set directions for housing and growth across the city, with community consultation to take place in late 2017

- responding to major State Government initiatives as part of the Government's progressive roll-out of significant reforms to the State's planning system. This included submitting feedback on the draft 30-Year Plan for Greater Adelaide update and the draft state-wide design guidelines
- progressing the mediation process with Minda to resolve land issues at the Somerton Surf Life Saving Club in North Brighton, and allow the progression of the Coast Park project through Minda's foreshore land
- conducting a car-parking audit of the Jetty Road Glenelg precinct. This comprehensive analysis of on-and-off-street parking highlighted areas of underutilised space and helped to inform the Jetty Road Masterplan process. This information will also be used to develop strategies to better direct visitors to available car-parking spaces during 2017-18 and beyond.

Shopfront Character and Heritage Grants Scheme

During 2016-17 we introduced a new grant scheme to support the conservation of our city's heritage premises and the character of our retail precincts. Aimed at encouraging people who own heritage-listed or retail-precinct properties to invest in maintaining, restoring and preserving these properties, the grants will gradually (over a three-year period) replace our previous rates rebate for heritage-listed properties. We are currently piloting the scheme in our Jetty Road Glenelg precinct.



STRATEGIC MANAGEMENT



HOW WE MEASURE OUR PERFORMANCE

We assess our financial performance against measures established in our Long-Term Financial Plan. As required under the *Local Government Act* 1999, we prepare a range of reports each financial year, including monthly financial statements, budget updates, four comprehensive annual budget reviews and audited financial statements.

Our City Scorecard (see following pages) measures our progress towards achieving community objectives and a Corporate Scorecard is used to improve our internal services. Information for these reports comes from a range of sources, including a comprehensive community Quality of Life Survey (see page 9).

People who participated in the survey were asked to rate various Council services out of 10 (0–5 being 'very poor to poor'; 5–7 'average to good'; 7+ 'good to very good').

CITY SCORECARD



BUILDING A STRONG COMMUNITY

INDICATOR	TARGET	ACTUAL	RESULT
Community's satisfaction with quality, accessibility and availability of open space (Quality of Life Survey)	>7	8.2	\bigcirc
Community's perception that services and facilities provided by Holdfast Bay Council enhance quality of life (Quality of Life Survey)	>7	7.7	\bigcirc
Community's satisfaction with Council's performance (Quality of Life Survey)	>7	7.1	\bigcirc
Community's perception of personal safety and security (Quality of Life Survey)	>7	8.5	\bigcirc
Community's quality of life rating (Quality of Life Survey)	>7	9.1	\bigcirc
Number of volunteers participating in community activities	400	445	\bigcirc

CITY SCORECARD (continued)



CREATING A SUSTAINABLE ENVIRONMENT

INDICATOR	TARGET	ACTUAL	DECLUT
INDICATOR	IARGEI	ACIUAL	RESULI
Community's satisfaction with our management of the environment and promotion of environmental sustainability (Quality of Life Survey)	>7	7.3	\bigcirc
Progress of environmental projects Assets and Environmental Services)	95 %	85%	!
Amount of household waste diverted from landfill (recycled or reprocessed, tonnes/household) (Assets and Environmental Services)	0.12 tonnes	0.50 tonnes	\bigcirc
Number of people attending environmental education programs Assets and Environmental Services)	250	2,470	\bigcirc
Number of trees planted in streets and open spaces (Public Spaces)	200	439	\bigcirc

CITY SCORECARD (continued)



DELIVERING ECONOMIC PROSPERITY

INDICATOR	TARGET	ACTUAL	RESULT
Community's satisfaction with our community consultation and information activities (Quality of Life Survey)	>7	7	\bigcirc
Community's satisfaction with our delivery of quality services and asset maintenance (Quality of Life Survey)	>7	7.5	\bigcirc
Community's satisfaction with the promotion of tourism, events and the local economy (Quality of Life Survey)	>7	8	\bigcirc
Number of events we support (Tourism and Business Marketing)	170 events	203 events	\bigcirc
Progress of capital projects, plans and service initiatives (Corporate Services)	95%	86%	!
Operating result (Finance Department)	Surplus	\$2,172,000 surplus	\bigcirc
Consolidated operating ratio (rolling average over five years) (Finance Department)	0-10%	3%	\bigcirc
Net financial liabilities ratio (Finance Department)	<75 %	51%	\bigcirc
Asset sustainability ratio (rolling average over five years) (Finance Department)	100%	73 %	\otimes

CITY SCORECARD (continued)



ENHANCING CITY DESIGN AND FUNCTION

INDICATOR	TARGET	ACTUAL	RESULT
Community's satisfaction with the provision and maintenance of public toilets (Quality of Life Survey)	>7	6.7	(I)
Community's satisfaction with the provision and maintenance of walking and cycling trails (Quality of Life Survey)	>7	7.4	\bigcirc

Note: a number of capital projects have been extended across a two-year period to accommodate external timeframes that are outside our control



ANNUAL PERFORMANCE: COMPLETED PROGRAMS

Each year we prepare an Annual Business Plan that determines the programs, projects and outcomes that support our city's strategic vision of maintaining a socially, environmentally and financially sustainable future for our community.

We completed approximately 71 per cent of programs and projects identified in the 2016-17 Annual Business Plan, including:

- > replacing the damaged sails on the Brighton Jetty
- > installing the Brighton Seaside Ashes Memorial
- > implementing our online development assessment tracking system
- > commencing with introducing our shopfront and character grant schemes
- > completing the first stage of our internal business transformation program (IT Cloud technology)
- > completing the review of our 'Our Place' 2030 Strategic Plan
- > finalising the sale of the former Brighton Town Hall, on Brighton Road, Hove
- > installing and opening the new Brighton Bike Pump Track on Commercial Road, Brighton.

The remaining 29 per cent of projects identified in the 2016–17 Annual Business Plan are either underway, staged over several years or delayed because of circumstances beyond our control. These include:

> Tarlton Street Stormwater System

Our upgrades to our stormwater system have been scheduled to occur over several years. The Tarlton Street project has been delayed due to the redesign of sections of the plan in order to attract the necessary grant funding, which was forthcoming from the State Government's Storm Water Management Authority

> Glenelg Town Hall restoration plan

This project has been delayed while we seek the specific engineering expertise to undertake the necessary assessment on this iconic heritage building

Business Start-Up Support Scheme

The implementation of this grant scheme has been delayed to 2017 - 18 as a result of factors including timing, seasonal limitations and disruption to Glenelg

Xauri Parade Sporting Complex

The Kauri Parade Sporting Complex project spans several financial years. Aspects of the project were delayed as a result of weather delays and construction overruns. These include the demolition of the old clubroom building, the construction of the new car park and the completion of landscaping

> Kingston Coast Park

As reported earlier, this project has been scheduled over several financial years. Construction will commence once State Government approval is granted.

COUNCIL OF THE CITY OF HOLDFAST BAY

COMPOSITION OF COUNCIL

Our Council consists of the principal member (Mayor) and 12 councillors. Our city is made up of four wards, each electing three councillors, with the Mayor elected by the whole city. Elections are held every four years, with the next election scheduled for November 2018. During 2016–17 the Council met 21 times and no special meetings were held.

Elected Members



Mayor Stephen Patterson

Elected Members – Seacliff Ward



Susan Lonie



Annette Bradshaw



Lynda Yates



Elected Members -**Brighton Ward**

Elected Members -Somerton Ward

Elected Members -Glenelg Ward



Rosemary Clancy



Mikki Bouchee



Samuel Charlick



Karen Donaldson



John Smedley



Rosie Aust



Robert Snewin



Amanda Wilson



Bob Patton

ELECTED MEMBER ATTENDANCE AT COUNCIL MEETINGS

Number of Council Meetings attended from 1 July 2016 to 30 June 2017 Number of Meetings held 21¹ **Elected Members** Mayor Stephen Patterson 21 **Brighton Ward** Rosemary Clancy 19 Karen Donaldson 18 **Bob Snewin** 19 **Glenelg Ward** 20 **Bob Patton** 19 Rosie Aust Sam Charlick 19 **Seacliff Ward** Lynda Yates 21 **Deputy Mayor from** Susan Lonie 19 1 December 2016 Annette Bradshaw 21 **Somerton Ward Deputy Mayor to** Mikki Bouchee 18 30 November 2016 John Smedley 20 Amanda Wilson 19

^{1.} Due to the ANZAC Day Public Holiday there was only one council meeting held in April 2017. One meeting was held in December and January.

ALLOWANCES

In 2016–17, in accordance with the Remuneration Tribunal Decision 7 of 2014, our elected members received the following allowances:

- > Mayor \$77,795
- > Deputy Mayor \$24,311
- > Councillors \$19,499
- > Presiding Member of the Audit Committee \$24,311.

Each elected member received an IT allowance of \$1,023 and the Mayor received a vehicle allowance of \$2,157.

Each independent member of the Audit Committee received \$400 per meeting. The Presiding Member of the Development Assessment Panel received \$500 per meeting and other panel members received \$400 each, per meeting.

The Chairman of the Alwyndor Aged Care Management Committee received an honorarium of \$350 per meeting and other independent members received \$250 each, per meeting.

TRAINING AND DEVELOPMENT

To assist elected members in undertaking their functions and duties, we provide an annual budget allocation to fund training and development activities, such as information sessions, briefings, workshops, skills development and external training opportunities.



ELECTED MEMBER ATTENDANCE AT COUNCIL MEETINGS

All Council Members	
Australian Local Government Women's Association SA Branch Membership	\$100.00
Council Dashboard End User Training	\$2,000.00
Conflict of Interest Training & Meeting Procedures Training	\$3,231.46
Conflict of Interest Training and Meeting Procedures Training – Alwyndor Management Committee	\$830.00
Conflict of Interest Training and Meeting Procedures Training – Jetty Road Mainstreet Committee	\$420.00
Mayor Patterson	
Participation in the Australia China Friendship and Development Association's delegation to the Australia – Luzhou Economic Cooperation Forum and CIADE 2017 in China	\$4,388.27
Kangaroo Island Council Meeting following the Australia – Luzhou Economic Cooperation Forum and CIADE 2017	\$518.86
China Ready training	\$200.00
LGA Annual General Meeting and Conference	\$200.00
Councillor Lonie	
Media training	\$1,400.00
National General Assembly of Local Government	\$2,249.45
International Women's Day Breakfast	\$50.30
Councillor Yates	
International Women's Day Breakfast	\$50.30
Council Delegate – Membership of the Murray Darling Association	\$3,000.00
Councillor Bouchee	
International Women's Day Breakfast	\$50.30
LGA Ordinary General Meeting and Showcase	\$200.00
National General Assembly of Local Government	\$2,293.29
Councillor Wilson	
International Women's Day Breakfast	\$50.30
Councillor Clancy	
International Women's Day Breakfast	\$50.30

DECISION-MAKING STRUCTURE

PROVISIONS FOR MEETING PROCEDURES

All Council and committee meetings are conducted in accordance with the Local Government Act (Procedures at Meetings) Regulations 2013. The Local Government Act 1999 is the primary legislation for the operation of Local Government in South Australia and its provisions are supported by Local Government (General) Regulations 2013. Meetings for the Development Assessment Panel are convened under the Development Act 1993.







COMMITTEES

Throughout 2016–17 our Council met twice a month (on the second and fourth Tuesdays of the month) with the exception of December, January and April, when only one meeting per month was held.

Council was supported by a number of committees. These are:

1. One management committee:

> Alwyndor Management Committee

2. Two statutory committees:

- > Audit Committee
- > Strategic Planning and Development Policy Committee

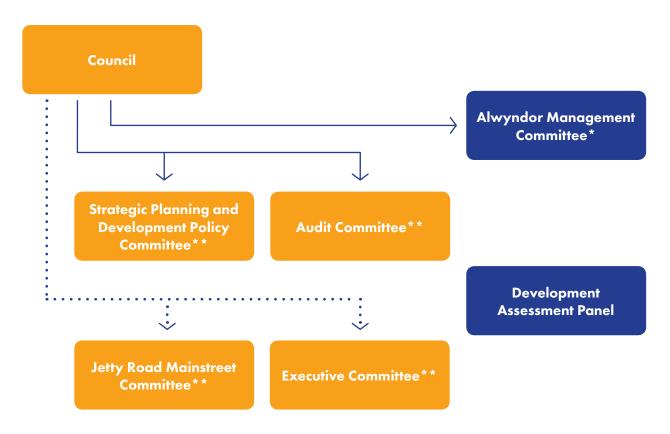
3. Two advisory committees:

- > Jetty Road Mainstreet Committee
- > Executive Committee.

The Development Assessment Panel met on the fourth Wednesday of each month as required.

All meetings were open to the public, with notices of meetings, agendas, reports and minutes available at holdfast.sa.gov.au.

Council's current committee structure is shown below:



^{*} delegated authority from Council to make decisions within budget and terms of reference.

^{**} advisory only, with no delegations.



DELEGATIONS

In accordance with Sections 44 and 101 of the Local Government Act 1999, our Council delegates relevant powers and duties to the Chief Executive Officer, who may sub-delegate to individual officers or committees. Council also delegates powers to the Alwyndor Management Committee to make decisions within the Committee's terms of reference. Delegations and individual sub-delegations are reflected in the Delegations Schedule and are reviewed every financial year.

STRATEGIC PLANNING AND **DEVELOPMENT POLICY** COMMITTEE

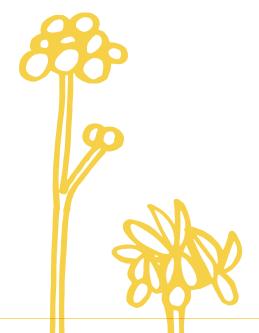
The Strategic Planning and Development Policy Committee is formed under Section 41 of the Local Government Act 1999 and is a requirement of the Development Act 1993. The Committee provides advice to Council on strategic planning and development policy issues. The Committee comprises all members of Council and convenes as required.

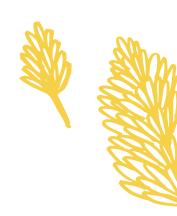
AUDIT COMMITTEE

The Audit Committee operates under Section 126 of the Local Government Act 1999 and oversees our risk management and internal control frameworks. The Committee reports to the Council on a regular basis to confirm that these frameworks are in place and operating effectively, and to review our annual financial statements, annual business plan and Long-Term Financial Plan.

In 2016-17, the Committee comprised three independent members who each received an allowance of \$400 per meeting, plus two elected members, as follows:

- > Councillor John Smedley, Chair (Reappointed in January 2017)
- > Councillor Bob Snewin (to November 2016)
- > Councillor Sam Charlick (from November 2016)
- > Ms Vicki Brown (to February 2017)
- > Mr John Wood
- > Mr Sam Spadavecchia
- > Mr Sean Tu (from February 2017).





ALWYNDOR MANAGEMENT COMMITTEE

The Alwyndor Management Committee oversees the management of the Alwyndor Aged Care Facility, which provides a range of care and accommodation options for elderly people. The 2016–17 Committee consisted of two elected members and eight independent members, as follows:

- > Mr Darryl Royans, Chair
- > Ms Claire Cotton (to December 2016)
- > Mr Ian Pratt
- > Mr Michael Bower (to June 2016)
- > Ms Kathleen Stevens (to June 2016)
- > Councillor Susan Lonie
- > Dr Ollie Peters
- > Ms Leah Wills
- > Councillor Rosie Aust
- > Mr Todd Bamford
- > Ms Julie Bonnici (from October 2016)
- > Ms Julia Cudsi (from March 2017).

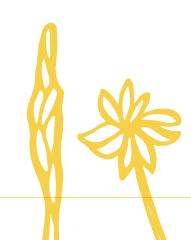
The Chair of Alwyndor Aged Care Management Committee received an honorarium of \$350 per meeting, while independent members received \$250 per meeting.

JETTY ROAD MAINSTREET COMMITTEE

The Jetty Road Mainstreet Committee is funded through the collection of a separate rate to assist Council to enhance and promote Glenelg's Jetty Road as a vibrant shopping, leisure and recreational precinct. The 2016–17 Committee comprised two elected members and eight independent members who represent traders in the precinct, with no allowances paid. The Committee comprised:

- > Chairman Mr Mark Faulkner
- > Councillor Susan Lonie (from December 2016)
- > Councillor Mikki Bouchee (to November 2016)
- > Councillor Amanda Wilson
- > Ms Eve Leenearts
- > Mr Tony Beatrice
- > Mr Andoni Fotopolous
- > Mr Con Maios
- > Mr Rocco Caruso
- > Mr Michael Hooper (to December 2016)
- > Ms Tara Buckerfield (to December 2016)
- > Mr Simon Robinson (from January 2017)
- > Mr Adam Haywood (from January 2017)
- > Mr Angus Warren (from January 2017).







DEVELOPMENT ASSESSMENT PANEL

The Development Assessment Panel (DAP) is an autonomous authority that considers development applications and makes development decisions. It was established in accordance with the Development Act 1993 and has delegated powers that are administered in accordance with the Act's statutory requirements. It consists of three elected members who are appointed by Council and four independent members. The Presiding Member received an allowance of \$500 per meeting, and other members received \$400 per meeting. At 30 June 2017 the Panel comprised:

- > Ms Jenny Newman, Presiding Member
- > Mr Graham Goss
- > Mr Peter Dinning (to October 2016)
- > Mr David Bailey
- > Councillor Rosemary Clancy
- > Councillor Annette Bradshaw (to December 2016)
- > Councillor Lynda Yates
- > Councillor Bob Patton (from December 2016)
- > Ms Alison Vine (from May 2017).



ORGANISATIONAL STRUCTURE

As at 30 June 2017 our organisation structure was:



Justin Lynch CHIEF EXECUTIVE OFFICER





Rick Kluge GENERAL MANAGER **ALWYNDOR**



Brett Capes MANAGER HR/WHS



Pam Warburton MANAGER FINANCE & ADMINISTRATION THERAPY SERVICES



Margaret Warnock MANAGER



Molly Salt MANAGER COMMUNITY **SERVICES**



Travis Hill MANAGER **OPERATIONS**



Deborah Griffith MANAGER QUALITY



Steve Hodge GENERAL MANAGER CITY **ASSETS**



Rajiv Mouveri MANAGER **ASSETS & FACILITIES**



Ken O'Neill MANAGER **REGULATORY** SERVICES



Pam Andritsakis MANAGER FIELD **SERVICES**



Anthony Marroncelli MANAGER DEVELOPMENT **SERVICES**



Trish Aukett GENERAL MANAGER MANAGER CITY COMMUNITY **SERVICES**



Marnie Lock ACTIVATION



MANAGER ACTIVE COMMUNITIES



Matthew Rechner Monica DuPlessis MANAGER COMMUNITY

WELLBEING



David Lambert MANAGER LIBRARY SERVICES



Jo Smith MANAGER **CUSTOMER SERVICES**



Ian Walker* **GENERAL** MANAGER **BUSINESS SERVICES**



Chris Bates MANAGER INFORMATION **SERVICES**



John Newton MANAGER **FINANCE**



Sharon Somerville MANAGER PEOPLE & **CULTURE**



Pamela Jackson **MANAGER** COMMERCIAL & STRATEGIC **SERVICES**

^{*} Roberto Bria replaced Ian Walker as General Manager Business Services on 13 June 2017.





CORPORATION OF THE CITY OF HOLDFAST BAY



OUR VALUES

Our ARISE values are the way we achieve our vision.

Achievement

We will meet the needs of our community today and in the future.

Respect

We appreciate the ideas and values of others.

Innovation

We constantly seek new and better ways.

Simplicity

We are honest, open and direct.

Engagement

We communicate and collaborate with all stakeholders.

SENIOR LEADERSHIP TEAM

Council is supported in its decision making by the Senior Leadership Team, which comprises:

- > Chief Executive Officer, Mr Justin Lynch
- > General Manager Alwyndor Aged Care, Greg Potter (to September 2016)
- > General Manager Alwyndor Aged Care, Mr Rick Kluge (from March 2017)
- > General Manager City Assets, Mr Steve Hodge
- > General Manager Community Services, Ms Trish Aukett
- > General Manager Business Services, Mr Ian Walker (to March 2017)
- > General Manager Business Services, Mr Roberto Bria (from June 2017).

Senior executive salary packages include the following benefits:

- > competitive salary
- > fully maintained vehicle or novated vehicle lease
- > employer-sponsored superannuation contributions.

REMUNERATION PROFILE

As at 30 June 2017 we employed 311 females and 127 males, including several part-time and casual staff.



Total remuneration (excluding superannuation)	Male	Female
< \$25,000	3	56
\$25,000 - \$35,000	7	53
\$35,001 - \$45,000	4	47
\$45,001 - \$55,000	9	48
\$55,001 - \$65,000	46	38
\$65,001 - \$75,000	16	24
\$75,001 - \$85,000	18	28
\$85,001 - \$95,000	5	10
\$95,001- \$105,000	6	2
\$105,001 - \$115,000	4	0
\$115,001 - \$125,000	5	3
\$125,001 - \$150,000	1	1
>\$150,000	3	1
	127	311

Note: This table includes totals for Alwyndor.





WORK HEALTH AND SAFETY

Incident reports received	103
Hazard reports received	8
Injuries reported	56

Note: This table includes totals for Alwyndor.

The Local Government Association Workers
Compensation Scheme (LGAWCS) provides the City
of Holdfast Bay with a fully integrated Claims, Return
to Work and Work Health Safety Service. Claims are
determined and coordinated by LGAWCS as our Insurer.

FLEXIBLE WORKING ARRANGEMENTS

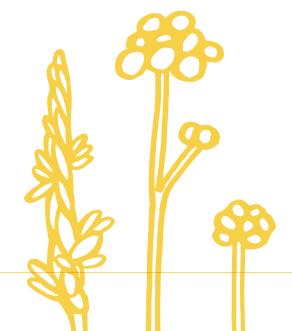
Flexible working arrangements have been accommodated where possible to enable the retention of employees. These have included flexible hours of work and working part-time for employees who:

- > are returning from parental leave
- > are transitioning to retirement
- > have caring responsibilities
- > have disabilities
- > are undertaking study.

Voluntary employee turnover was 9.9 per cent for Council's municipal operations and 10 per cent for the Alwyndor Aged Care Facility.

TRAINING AND DEVELOPMENT

Approximately \$157,308 was spent on developing workforce skills to meet current and future needs, and this included mandatory training to meet legislative requirements such as work health and safety as well as governance obligations. Work has been undertaken to determine the capabilities and key behaviour indicators required to be a leader within Council. Strategies will now be implemented to measure and build capability across Council.







COMMUNITY ENGAGEMENT

We regularly source community views about local issues, plans, events and activities through our online hub (yourviewholdfast.com), customer service points and our regular Quality of Life Survey. This input helps to form Council's decisions and ensures that services are tailored to best meet local requirements. The International Association of Public Participation (IAP2) spectrum provides the framework for our community engagement.

COMMUNICATIONS AND MEDIA ACTIVITIES

In the interest of providing our services in a transparent manner, we aim to address all media enquiries promptly and honestly. This year, in addition to proactive media advice supplied to journalists and editors, more than 260 written media responses were provided by email (an average of five responses per week), most of which included between two and five separate questions. This does not include media enquiries handled directly by the Mayor, elected members and the CEO.

We also work proactively to promote our extensive range of projects, programs and events via editorial coverage in traditional media channels. During the 2016–17 year, in addition to the local coverage achieved for our small one-off events and activities, we achieved significant coverage for our major events, including:

 an advertising equivalent of \$1.31 million and an audience reach of 6.5 million people for our Australia Day at the Bay event

- an advertising equivalent of more than \$428,833 and an audience reach of 3.92 million people for our New Year's Eve events
- an advertising equivalent of \$182,300 and an audience reach of 2.35 million people for our Winter Wonderland event
- an advertising equivalent of \$119,241 and an audience reach of 943,699 people for our Proclamation Day event.

COMMUNITY LAND MANAGEMENT PLANS

Community land management plans identify the purpose and objectives of land held for community use and operate in accordance with Section 196 of the Local Government Act 1999.

In the 2016–17 financial year we sold properties located at 41 Kauri Parade Seacliff and the former Brighton Town Hall.









REGISTERS AND CODES

The following documents are available to the public:

Registers

- > Register of Interests (Elected Members)
- > Register of Allowances and Benefits
- > Register of Remuneration, Salaries and Benefits
- > Register of Interests (Staff)
- > Register of Community Land
- > Register of Public Roads
- > Register of By-Laws
- > Register of Conflict of Interest
- > Register of Fees and Charges

Codes

- > Code of Conduct (Member of Council)
- > Code of Practice for Access to Meetings and **Documents**
- > Code of Conduct (Staff)
- > Code of Practice Procedures at Meetings.

INTERNAL REVIEW OF COUNCIL ACTIONS -SECTION 270 OF THE LOCAL GOVERNMENT ACT 1999

We recognise the importance of transparency in decision making and the need to provide a fair procedure for the review of Council decisions, including matters relating to the impact of rates and service charges on ratepayers.

We received one request in 2016-17 to review Council decisions in accordance with the provisions of Section 270 of the Local Government Act 1999 - Internal Review of Council Actions.

Year	Number of reviews
2016-17	1
2015–16	3
2014-15	3
2013-14	0
2012-13	6

LOCAL NUISANCE AND LITTER CONTROL

On 1 February 2017, the Local Nuisance and Litter Control Act 2016 and Regulations commenced for litter provisions. Since this time, we have handled 25 complaints. No offences under the Act were expiated or prosecuted; no abatement notices were issued; we have not negotiated civil penalties under S34 of the Act; and we have made no applications to the court for penalties.

INDEPENDENT AUDITORS

The Local Government Act 1999 provides that auditors will be appointed on the recommendation of the Audit Committee for a term no longer than five years. As of 1 July 2016, BDO were reappointed as Council's external auditors for a period of three years, with the option to extend for a further two years. In 2016–17, BDO were paid \$29,785 (excluding GST) for external auditing services.

FREEDOM OF INFORMATION APPLICATIONS

In 2016–17, 17 requests were made to release information under the Freedom of Information Act 1982. All requests were resolved: 15 were granted in full; one was withdrawn; and one was refused.

NATIONAL COMPETITION POLICY

Competitive neutrality is one of the key principles of the National Competition Policy. The principle is based on the concept of a level playing field for people competing for business and relates to any situation where there is, or there is the potential for, competition between the private and public sectors.

Councils are required to identify their business activities and disclose those in Category One (annual gross operating income greater than \$2 million per year) and Category 2 (annual gross operating income less than \$2 million per year.)

In 2016–17 we continued to maintain the following significant business activities:

- > Alwyndor Aged Care Facility
- > Brighton Caravan Park
- > Partridge House.



COMPETITIVE TENDERING

Tenders are called for contracts in excess of \$50,000, provided Council is of the reasonable opinion that a competitive process is practicable and will deliver greater benefit than through other methods. All tendering is managed within the following procurement principles:

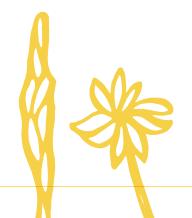
- > it offers value for money
- > it is transparent, accountable, fair and ethical
- > it is environmentally sustainable
- > it supports local economic development
- > it conforms with our work health and safety policies.

REPRESENTATION QUOTA

The number of electors represented by each City of Holdfast Bay elected member, and comparative data for similar councils, is shown below:



Council	Number of members (including the Mayor)	Number of electors	Elector/ representation ratio
Burnside	13	31,841	1:2449
Campbelltown	11	34,929	1:3175
Holdfast Bay	13	27,610	1:2132
Mitcham	14	48,043	1:3431
Norwood, Payneham and St Peters	14	25,265	1:1804
Unley	13	27,664	1:2128
West Torrens	15	40,663	1:2710
Average	13	33,719	1:2545







NUMBER OF ITEMS DISCUSSED IN CONFIDENCE

Of the 42 confidential orders made in 2016–17, 28 were fully or partially revoked as the conditions requiring confidentiality no longer applied.

Orders mad	le - S91	(7) LG	ACT 1999
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		Orders made - S90(2) LG Act 1999	Orders Expired	Ceased to Apply	Revoked	Remained Operative	Partially Released
Α	Personal affairs	7			4	3	
В	Commercial advantage	16			12	4	
С	Trade secret	0			0	O	
D	Commercial information not a trade secret	16			12	4	
Е	Security/safety	0			0	o	
F	Maintenance of law	0			0	O	
G	Breach of law	0			0	O	
Н	Legal advice	2			0	2	
I	Litigation	1			0	1	
J	Minister of the Crown	0			0	0	
K	Tenders for the supply of goods	0			0	0	
М	Amendment to the Development plan	0			0	0	
Ν	Freedom of Information Act 1982	0			0	0	



ITEMS RELEASED FROM PREVIOUS YEARS

		2001	2009	2010	2011	2012	2013	2014	2015	2016	2017
Α	Personal affairs						2			3	2
В	Commercial advantage	1			1	1		1	1	18	2
С	Trade secret										
D	Commercial information not a trade secret		1		1				2	6	3
Е	Security/safety										
F	Maintenance of law										
G	Breach of law				1						
Н	Legal advice						1				
I	Litigation										
J	Minister of the Crown										
K	Tenders for the supply of goods										
М	Amendment to the Development plan										
Ν	Freedom of Information Act 1982										

ITEMS RETAINED IN CONFIDENCE

	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Number of Items	2	0	0	4	6	0	0	1	2	1	0	1	12	5



General Purpose Financial Statements for the year ended 30 June 2017

Certification of Financial Statements

We have been authorised by the Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the Local Government Act 1999. Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards,
- . the financial statements present a true and fair view of the Council's financial position at 30 June 2017 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.

CHIEF EXECUTIVE OFFICER

S. Patterson MAYOR

Sen Peter

Statement of Comprehensive Income for the year ended 30 June 2017

\$ '000	Notes	2017	2016
Income			
Rates Revenues	2a	33,702	32,455
Statutory Charges	2b	2,171	2,094
User Charges	2c	7,079	7,214
Grants, Subsidies and Contributions	2g	13,642	12,594
Investment Income	2d	418	349
Reimbursements	2e	2,289	1,989
Other Income	2f	2,555	2,522
Net Gain - Equity Accounted Council Businesses	19	211	272
Total Income	-	62,067	59,489
Expenses			
Employee Costs	3a	27,232	27,893
Materials, Contracts & Other Expenses	3b	22,787	20,814
Depreciation, Amortisation & Impairment	3c	9,135	9,141
Finance Costs	3d	1,000	1,040
Total Expenses	_	60,154	58,888
Operating Surplus / (Deficit)		1,913	601
Asset Disposal & Fair Value Adjustments	4	(2,187)	(811)
Amounts Received Specifically for New or Upgraded Assets	2g	4,446	2,643
Physical Resources Received Free of Charge	2i	<u> </u>	1,551
Net Surplus / (Deficit) 1		4,172	3,984
Other Comprehensive Income			
Amounts which will not be reclassified subsequently to operating result Changes in Revaluation Surplus - I,PP&E	9a	76,214	9,864
Total Other Comprehensive Income		76,214	9,864
Total Comprehensive Income	-	80,386	13,848

¹ Transferred to Equity Statement

Statement of Financial Position

as at 30 June 2017

\$ '000	Notes	2017	2016
ASSETS			
Current Assets			
Cash and Cash Equivalents	5a	21,362	14,116
Trade & Other Receivables	5b	3,334	4,558
Inventories	5c	9	6
Subtotal		24,705	18,680
Non-Current Assets Held for Sale	20		1,595
Total Current Assets		24,705	20,275
Non-Current Assets			
Financial Assets	6a	1,694	2,003
Equity Accounted Investments in Council Businesses	6b	2,985	2,779
Infrastructure, Property, Plant & Equipment	7a	733,491	654,361
Other Non-Current Assets	6c	1,019	4,232
Total Non-Current Assets		739,189	663,375
TOTAL ASSETS		763,894	683,650
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8a	37,303	33,705
Borrowings	8b	2,618	4,870
Provisions	8c	4,180	4,103
Total Current Liabilities		44,101	42,678
Non-Current Liabilities			
Borrowings	8b	13,589	15,151
Provisions	8c	556_	559
Total Non-Current Liabilities	-	14,145	15,710
TOTAL LIABILITIES		58,246	58,388
Net Assets		705,648	625,262
EQUITY			
Accumulated Surplus		171,538	167,366
Asset Revaluation Reserves	9a	527,762	451,548
Other Reserves	9b	6,348	6,348
Total Council Equity		705,648	625,262

Statement of Changes in Equity for the year ended 30 June 2017

			Asset		
	Α	ccumulated	Revaluation	Other	Total
\$ '000	Notes	Surplus	Reserve	Reserves	Equity
2017					
Balance at the end of previous reporting period		167,366	451,548	6,348	625,262
a. Net Surplus / (Deficit) for Year		4,172	-	-	4,172
b. Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	76,214	_	76,214
Other Comprehensive Income		-	76,214	-	76,214
Total Comprehensive Income		4,172	76,214	-	80,386
Balance at the end of period	-	171,538	527,762	6,348	705,648
2016					
Balance at the end of previous reporting period		161,318	441,684	8,412	611,414
a. Net Surplus / (Deficit) for Year		3,984	-	-	3,984
b. Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	_	9,864	-	9,864
Other Comprehensive Income		-	9,864	-	9,864
Total Comprehensive Income		3,984	9,864	-	13,848
c. Transfers between Reserves	_	2,064		(2,064)	_
Balance at the end of period	_	167,366	451,548	6,348	625,262

Statement of Cash Flows

for the year ended 30 June 2017

\$ '000	Notes	2017	2016
Cash Flows from Operating Activities			
Receipts			
Rates Receipts		33,727	32,457
Statutory Charges		2,331	2,194
User Charges		7,454	7,594
Grants, Subsidies and Contributions (operating purpose)		13,900	12,674
Investment Receipts		418	349
Reimbursements		2,324	2,017
Other Receipts		5,797	4,103
Payments			
Payments to Employees		(27,300)	(27,562)
Payments for Materials, Contracts & Other Expenses		(24,571)	(23,600)
Finance Payments		(1,000)	(1,040)
		13,080	9,186
Net Cash provided by (or used in) Operating Activities	11b	13,000	3,100
Cash Flows from Investing Activities			
Receipts			
Amounts Received Specifically for New/Upgraded Assets		4,446	2,643
Sale of Replaced Assets		225	280
Sale of Surplus Assets		1,104	991
Sale of Non Current Assets "Held for Sale"		2,098	-
Repayments of Loans by Community Groups		148	36
Distributions Received from Equity Accounted Council Businesses		5	-
Payments Expenditure on Panawal/Panlacement of Assate		(6 900)	(2.902)
Expenditure on Renewal/Replacement of Assets Expenditure on New/Upgraded Assets		(6,899)	(3,893)
Loans Made to Community Groups		(6,077)	(16,817)
		(21) (4,971)	(154) (16,914)
Net Cash provided by (or used in) Investing Activities		(4,971)	(10,514)
Cash Flows from Financing Activities			
Receipts			
Proceeds from Borrowings		-	6,620
Proceeds from Bonds & Deposits		-	3
Proceeds from Aged Care Facility Deposits		10,791	8,621
<u>Payments</u>			
Repayments of Borrowings		(1,932)	(1,746)
Repayment of Bonds & Deposits		(2)	-
Repayment of Aged Care Facility Deposits	_	(7,720)	(3,464)
Net Cash provided by (or used in) Financing Activities		1,137	10,034
Net Increase (Decrease) in Cash Held	_	9,246	2,306
plus: Cash & Cash Equivalents at beginning of period	11 _	12,116	9,810
Cash & Cash Equivalents at end of period	11	21,362	12,116
Caon & Caon Equitationto at ond of portod		21,002	12,110

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

AASB 2016-4 Recoverable Amount of Non Cash-Generating Specialised Assets of Not-for-Profit Entities has been adopted early in the preparation of these financial reports.

This Standard removes the requirement for impairment testing of non-cash generating specialised assets that are carried at fair value. The early adoption of this Standard has not resulted in any changes to any amounts disclosed in these reports.

The financial report was authorised for issue by certificate under regulation 14 of the Local Government (Financial Management) Regulations 2011.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

2 The Local Government Reporting Entity

The City of Holdfast Bay is incorporated under the South Australian *Local Government Act 1999* and has its principal place of business at 24 Jetty Road, Brighton. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3 Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 1. Summary of Significant Accounting Policies (continued)

In recent years the payment of untied financial assistance grants has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation	Difference
2014/15	\$1,706,916	\$1,118,086	+ \$588,830
2015/16	\$522,000	\$1,110,830	- \$588,830
2016/17	\$1,676,106	\$1,106,206	+ \$599,900

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 15 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

4 Cash, Cash Equivalents and other **Financial Instruments**

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

Infrastructure. Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Fittings	\$2,000
Equipment	\$2,000
Buildings	\$10,000
Roads	\$10,000
Other Infrastructure	\$6,500

6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure.

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 1. Summary of Significant Accounting Policies (continued)

detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Plant, Furniture & Equipment

Office Furniture & Equipment	3 to 10 years
Vehicles and Road-making Equip	6 to 15 years
Other Plant & Equipment	3 to 25 years

Building & Other Structures

Buildings – masonry	50 to 170 years
Buildings – other construction	20 to 60 years
Park Structures – masonry	40 to 100 years
Park Structures – other construction	20 to 50 years

Infrastructure

Sealed Roads – Surface	15 to 40 years
Sealed Roads – Structure	120 to 150 years
Sealed Roads – Sub-base	300 years
Sealed Roads – Kerbing	100 years
Bridges	15 to 100 years
Paving & Footpaths	10 to 50 years
Drains / Culverts	50 to 150 years
Playground Equipment	10 to 20 years
Benches, seats, etc	10 to 25 years

Other Assets

Library Lending Materials 7 years

6.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and

where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8 Borrowings

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

9 Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are



Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 1. Summary of Significant Accounting Policies (continued)

accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods.

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

10 Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

11 Equity Accounted Council Businesses

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements, which are only recognised if material. are accounted for in accordance with AASB 128 and set out in detail in Note 19.

12 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

13 New accounting standards and UIG interpretations

In the current year, Council adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current reporting period. The adoption of the new and revised Standards and Interpretations has not resulted in any material changes to Council's accounting policies.

The City of Holdfast Bay has not applied any Australian Accounting Standards and Interpretations that have been issued but are not yet effective.

This year Council has applied AASB 124 Related Party Disclosures for the first time. As a result Council has disclosed more information about related parties and transactions with those related parties. This information is presented in Note 23.

Other amended Australian Accounting Standards and Interpretations which were issued at the date of authorisation of the financial report, but have future commencement dates are not likely to have a material impact on the financial statements.

14 Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 2. Income

\$ '000	Notes	2017	2016
(a). Rates Revenues			
General Rates			
General Rates		32,537	31,478
Less: Mandatory Rebates		(397)	(435)
Less: Discretionary Rebates, Remissions & Write Offs		(267)	(312)
Total General Rates	_	31,873	30,731
Other Rates (Including Service Charges)			
Natural Resource Management Levy		1,110	1,027
Separate & Special Rates		621	610
Total Other Rates	_	1,731	1,637
Other Charges			
Penalties for Late Payment		59	64
Legal & Other Costs Recovered		39	23
Total Other Charges		98	87
Total Rates Revenues		33,702	32,455
	_		
(b). Statutory Charges			
Development Act Fees		439	382
Animal Registration Fees & Fines		185	181
Parking Fines / Expiation Fees		1,028	1,069
Other Licences, Fees & Fines		519	462
Total Statutory Charges	-	2,171	2,094
(c). User Charges			
Cemetery/Crematoria Fees		120	195
Community Centres		24	102
Parking Fees		886	955
Sundry		96	147
Commercial Leases/Caravan Park		2,409	2,174
Aged Care Residential Fees and Rentals		3,381	3,428
Major Community Event		163	213
Total User Charges	-	7,079	7,214
(d). Investment Income			
Interest on Investments			
- Local Government Finance Authority		79	79
- Banks & Other		339	270
Total Investment Income	-	418	349

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 2. Income (continued)

\$ '000 Notes	2017	2016
(e). Reimbursements		
Private Works	89	30
Other	2,200	1,959
Total Reimbursements	2,289	1,989
(f). Other Income		
Rebates Received	405	345
Sundry	1,674	1,703
Aged Care Facility	476	474
Total Other Income	2,555	2,522
(g). Grants, Subsidies, Contributions		
Amounts Received Specifically for New or Upgraded Assets	4,446	2,643
Other Grants, Subsidies and Contributions	10,486	10,422
Untied - Financial Assistance Grant	1,106	525
Roads to Recovery	586	767
Home and Community Care Grant	894	880
Individually Significant Item - Additional Grants Commission Payment (refer Note 1 (3))	570	45.007
Total Grants, Subsidies, Contributions	18,088	15,237
The functions to which these grants relate are shown in Note 12.		
(i) Sources of grants Commonwealth Government	4,484	4,635
State Government	3,617	774
Other	9,987	9,828
Total	18,088	15,237
(h). Physical Resources Received Free of Charge		
Car Park	-	1,551
Total Physical Resources Received Free of Charge	_	1,551

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 3. Expenses

Total Operating Employee Costs 27,232 27,893 Total Number of Employees (full time equivalent at end of reporting period) 324.6 329.5 (b). Materials, Contracts and Other Expenses (i) Prescribed Expenses Auditor's Remuneration - Auditing the Financial Reports 31 29 Elected Members' Expenses 354 324 Election Expenses 11 9 Operating Lease Rentals - Non-Cancellable Leases 17 - - Minimum Lease Payments 54 124 - Contingent Rentals - 14 Subtotal - Prescribed Expenses 450 500 (ii) Other Materials, Contracts and Expenses Contractors 7,170 5,643 Energy 620 538 Maintenance 2,209 1,948 Legal Expenses 329 242 Levies Paid to Government - NRM levy 1,094 1,015 Levies - Other 35 32 Professional Services 2,260 1,809 Sund	\$ '000	Notes	2017	2016
Employee Leave Expense 2,307 2,199 Superannuation - Defined Contributions 18 1,022 1,032 Superannuation - Defined Benefit Plan Contributions 18 1,175 1,113 Workers' Compensation Insurance 1,062 1,047 (663) Less: Capitalised and Distributed Costs (777) (663) Total Operating Employee Costs 27,232 27,893 Total Number of Employees (full time equivalent at end of reporting period) 324.6 329.5 (b). Materials, Contracts and Other Expenses 31 29 (b). Materials, Expenses 31 29 Elected Members' Expenses 354 324 Elected Members' Expenses 354 324 Election Expenses 354 324 Operating Lease Rentals - Non-Cancellable Leases 1 4 - Minimum Lease Payments 54 124 Subtotal - Prescribed Expenses 450 500 (ii) Other Materials, Contracts and Expenses 7,170 5,643 Energy 620 538 Maintenance	(a). Employee Costs			
Superannuation - Defined Contribution Plan Contributions 18 1,022 1,032 Superannuation - Defined Benefit Plan Contributions 18 1,175 1,113 Workers' Compensation Insurance 1,062 1,047 Less: Capitalised and Distributed Costs (777) (663) Total Operating Employee Costs 27,232 27,893 Total Number of Employees (full time equivalent at end of reporting period) 324.6 329.5 (b). Materials, Contracts and Other Expenses 4 329.5 (b). Materials, Contracts and Other Expenses 31 29 Elected Members' Expenses 354 324 Election Expenses 354 324 Election Expenses 11 9 Operating Lease Rentals - Non-Cancellable Leases 17 - - Minimum Lease Payments 54 124 - Contingent Rentals - 14 Subtotal - Prescribed Expenses 350 500 (ii) Other Materials, Contracts and Expenses 7,170 5,643 Energy 620 538 Maintenance	Salaries and Wages		22,443	23,165
Superannuation - Defined Contribution Plan Contributions 18 1,022 1,032 Superannuation - Defined Benefit Plan Contributions 18 1,175 1,113 Workers' Compensation Insurance 1,062 1,047 (663) Total Operating Employee Costs 27,232 27,893 Total Number of Employees (full time equivalent at end of reporting period) 324.6 329.5 (b). Materials, Contracts and Other Expenses 34.6 329.5 (b). Materials, Contracts and Other Expenses 31 29 (b). Materials, Contracts and Other Expenses 31 29 Elected Members' Expenses 354 324 Election Expenses 354 324 Operating Lease Rentals - Non-Cancellable Leases 17 14 - Minimum Lease Payments 54 124 - Contingent Rentals - 14 Subtotal - Prescribed Expenses 50 500 (ii) Other Materials, Contracts and Expenses 7,170 5,643 Energy 620 538 Maintenance 2,209 1,948	Employee Leave Expense		2,307	2,199
Superannuation - Defined Benefit Plan Contributions 18 1,175 1,113 Workers' Compensation Insurance 1,062 1,047 (663) Less: Capitalised and Distributed Costs (777) (683) Total Operating Employee Costs 27,232 27,893 Total Number of Employees (full time equivalent at end of reporting period) 324.6 329.5 (b). Materials, Contracts and Other Expenses (i) Prescribed Expenses Auditor's Remuneration - Auditior's Remuneration - Auditing the Financial Reports 31 29 Elected Members' Expenses 354 324 Election Expenses 11 9 Operating Lease Rentals - Non-Cancellable Leases 17 - - Minimum Lease Payments 54 124 - Contingent Rentals - 14 Subtotal - Prescribed Expenses 450 500 (ii) Other Materials, Contracts and Expenses Contractors 7,170 5,643 Energy 620 538 Legal Expenses <td></td> <td>18</td> <td>1,022</td> <td>1,032</td>		18	1,022	1,032
Less: Capitalised and Distributed Costs (777) (663) Total Operating Employee Costs 27,232 27,893 Total Number of Employees (full time equivalent at end of reporting period) 324.6 329.5 (b). Materials, Contracts and Other Expenses Kuditor's Remuneration - Auditing the Financial Reports 31 29 Elected Members' Expenses 354 324 Election Expenses 11 9 Operating Lease Rentals - Non-Cancellable Leases 17 - - Minimum Lease Payments 54 124 - Contingent Rentals - 14 Subtotal - Prescribed Expenses 450 500 (ii) Other Materials, Contracts and Expenses Contractors 7,170 5,643 Energy 620 538 Maintenance 2,209 1,944 Legal Expenses 329 242 Levies - Other 35 32 Professional Services 2,260 1,809 Sundry 2,275 2,551 <	•	18	1,175	1,113
Less: Capitalised and Distributed Costs (777) (663) Total Operating Employee Costs 27,232 27,893 Total Number of Employees (full time equivalent at end of reporting period) 324.6 329.5 (b) Materials, Contracts and Other Expenses (i) Prescribed Expenses Auditor's Remuneration - Auditing the Financial Reports 31 29 Elected Members' Expenses 354 324 Election Expenses 11 9 Operating Lease Rentals - Non-Cancellable Leases 17 - - Minimum Lease Payments 54 124 - Contingent Rentals - 14 Subtotal - Prescribed Expenses 450 500 (ii) Other Materials, Contracts and Expenses Contractors 7,170 5,643 Energy 620 538 Maintenance 2,209 1,944 Levies Paid to Government - NRM levy 1,094 1,015 Levies - Other 35 32 Professional Services 2,260 1,809 Sundry<	Workers' Compensation Insurance		1,062	1,047
Total Number of Employees (full time equivalent at end of reporting period) 324.6 329.5	Less: Capitalised and Distributed Costs		(777)	(663)
(b). Materials, Contracts and Other Expenses (i) Prescribed Expenses Auditor's Remuneration 31 29 - Auditing the Financial Reports 354 324 Elected Members' Expenses 354 324 Election Expenses 11 9 Operating Lease Rentals - Non-Cancellable Leases 17 - Minimum Lease Payments 54 124 - Contingent Rentals - 14 Subtotal - Prescribed Expenses 450 500 (ii) Other Materials, Contracts and Expenses 7,170 5,643 Energy 620 538 Maintenance 2,209 1,948 Legal Expenses 329 242 Levies Paid to Government - NRM levy 1,094 1,015 Levies - Other 35 32 Professional Services 2,260 1,809 Sundry 2,275 2,551 Water 516 678 Materials 1,972 1,913 Insurances 477 484 Waste Management 3,309 3,405 <t< td=""><td>Total Operating Employee Costs</td><td></td><td>27,232</td><td>27,893</td></t<>	Total Operating Employee Costs		27,232	27,893
(i) Prescribed Expenses Auditor's Remuneration 31 29 - Auditing the Financial Reports 354 324 Elected Members' Expenses 354 324 Election Expenses 11 9 Operating Lease Rentals - Non-Cancellable Leases 17 - - Minimum Lease Payments 54 124 - Contingent Rentals - 14 Subtotal - Prescribed Expenses 450 500 (ii) Other Materials, Contracts and Expenses 7,170 5,643 Energy 620 538 Maintenance 2,209 1,948 Legal Expenses 329 242 Levies Paid to Government - NRM levy 1,094 1,015 Levies - Other 35 32 Professional Services 2,260 1,809 Sundry 2,275 2,551 Water 516 678 Materials 1,972 1,913 Insurances 477 484 Waste Management 3,309 3,405 Other 71 56	Total Number of Employees (full time equivalent at end of reporting period)		324.6	329.5
Auditior's Remuneration - Auditing the Financial Reports	(b). Materials, Contracts and Other Expenses			
- Auditing the Financial Reports 31 29 Elected Members' Expenses 354 324 Election Expenses 11 9 Operating Lease Rentals - Non-Cancellable Leases 17 - - Minimum Lease Payments 54 124 - Contingent Rentals - 14 Subtotal - Prescribed Expenses 450 500 (ii) Other Materials, Contracts and Expenses 7,170 5,643 Energy 620 538 Maintenance 2,209 1,948 Legal Expenses 329 242 Levies Paid to Government - NRM levy 1,094 1,015 Levies Paid to Government - NRM levy 1,094 1,015 Levies - Other 35 32 Professional Services 2,260 1,809 Sundry 2,275 2,551 Water 516 678 Materials 1,972 1,913 Insurances 477 484 Waste Management 3,309 3,405 Other 71 56 Subtotal - Other Material, Contracts				
Elected Members' Expenses 354 324 Election Expenses 11 9 Operating Lease Rentals - Non-Cancellable Leases 17 - - Minimum Lease Payments 54 124 - Contingent Rentals - 14 Subtotal - Prescribed Expenses 450 500 (ii) Other Materials, Contracts and Expenses Contractors 7,170 5,643 Energy 620 538 Maintenance 2,209 1,948 Legal Expenses 329 242 Levies Paid to Government - NRM levy 1,094 1,015 Levies - Other 35 32 Professional Services 2,260 1,809 Sundry 2,275 2,551 Water 516 678 Materials 1,972 1,913 Insurances 477 484 Waste Management 3,309 3,405 Other 71 56 Subtotal - Other Material, Contracts & Expenses 22,337 <td></td> <td></td> <td></td> <td></td>				
Election Expenses 11 9 Operating Lease Rentals - Non-Cancellable Leases 17 - Minimum Lease Payments 54 124 - Contingent Rentals - 14 Subtotal - Prescribed Expenses 450 500 (ii) Other Materials, Contracts and Expenses Solution 7,170 5,643 Energy 620 538 362 538 Maintenance 2,209 1,948 1,948 1,094 1,015 Legal Expenses 329 242 1,094 1,015	·			
Operating Lease Rentals - Non-Cancellable Leases 17 - Minimum Lease Payments 54 124 - Contingent Rentals - 14 Subtotal - Prescribed Expenses 450 500 (ii) Other Materials, Contracts and Expenses Contractors 7,170 5,643 Energy 620 538 Maintenance 2,209 1,948 Legal Expenses 329 242 Levies Paid to Government - NRM levy 1,094 1,015 Levies - Other 35 32 Professional Services 2,260 1,809 Sundry 2,275 2,551 Water 516 678 Materials 1,972 1,913 Insurances 477 484 Waste Management 3,309 3,405 Other 71 56 Subtotal - Other Material, Contracts & Expenses 22,337 20,314	•			_
- Minimum Lease Payments 54 124 - Contingent Rentals - 14 Subtotal - Prescribed Expenses 450 500 (ii) Other Materials, Contracts and Expenses -	•		11	9
- Contingent Rentals - 14 Subtotal - Prescribed Expenses 450 500 (ii) Other Materials, Contracts and Expenses - 14 Contractors 7,170 5,643 Energy 620 538 Maintenance 2,209 1,948 Legal Expenses 329 242 Levies Paid to Government - NRM levy 1,094 1,015 Levies - Other 35 32 Professional Services 2,260 1,809 Sundry 2,275 2,551 Water 516 678 Materials 1,972 1,913 Insurances 477 484 Waste Management 3,309 3,405 Other 71 56 Subtotal - Other Material, Contracts & Expenses 22,337 20,314	• -	17		
Subtotal - Prescribed Expenses 450 500 (ii) Other Materials, Contracts and Expenses 7,170 5,643 Contractors 7,170 5,643 Energy 620 538 Maintenance 2,209 1,948 Legal Expenses 329 242 Levies Paid to Government - NRM levy 1,094 1,015 Levies - Other 35 32 Professional Services 2,260 1,809 Sundry 2,275 2,551 Water 516 678 Materials 1,972 1,913 Insurances 477 484 Waste Management 3,309 3,405 Other 71 56 Subtotal - Other Material, Contracts & Expenses 22,337 20,314	*		54	
(ii) Other Materials, Contracts and Expenses Contractors 7,170 5,643 Energy 620 538 Maintenance 2,209 1,948 Legal Expenses 329 242 Levies Paid to Government - NRM levy 1,094 1,015 Levies - Other 35 32 Professional Services 2,260 1,809 Sundry 2,275 2,551 Water 516 678 Materials 1,972 1,913 Insurances 477 484 Waste Management 3,309 3,405 Other 71 56 Subtotal - Other Material, Contracts & Expenses 22,337 20,314				
Contractors 7,170 5,643 Energy 620 538 Maintenance 2,209 1,948 Legal Expenses 329 242 Levies Paid to Government - NRM levy 1,094 1,015 Levies - Other 35 32 Professional Services 2,260 1,809 Sundry 2,275 2,551 Water 516 678 Materials 1,972 1,913 Insurances 477 484 Waste Management 3,309 3,405 Other 71 56 Subtotal - Other Material, Contracts & Expenses 22,337 20,314	Subtotal - Prescribed Expenses	-	450	500
Energy 620 538 Maintenance 2,209 1,948 Legal Expenses 329 242 Levies Paid to Government - NRM levy 1,094 1,015 Levies - Other 35 32 Professional Services 2,260 1,809 Sundry 2,275 2,551 Water 516 678 Materials 1,972 1,913 Insurances 477 484 Waste Management 3,309 3,405 Other 71 56 Subtotal - Other Material, Contracts & Expenses 22,337 20,314				
Maintenance 2,209 1,948 Legal Expenses 329 242 Levies Paid to Government - NRM levy 1,094 1,015 Levies - Other 35 32 Professional Services 2,260 1,809 Sundry 2,275 2,551 Water 516 678 Materials 1,972 1,913 Insurances 477 484 Waste Management 3,309 3,405 Other 71 56 Subtotal - Other Material, Contracts & Expenses 22,337 20,314				
Legal Expenses 329 242 Levies Paid to Government - NRM levy 1,094 1,015 Levies - Other 35 32 Professional Services 2,260 1,809 Sundry 2,275 2,551 Water 516 678 Materials 1,972 1,913 Insurances 477 484 Waste Management 3,309 3,405 Other 71 56 Subtotal - Other Material, Contracts & Expenses 22,337 20,314				
Levies Paid to Government - NRM levy 1,094 1,015 Levies - Other 35 32 Professional Services 2,260 1,809 Sundry 2,275 2,551 Water 516 678 Materials 1,972 1,913 Insurances 477 484 Waste Management 3,309 3,405 Other 71 56 Subtotal - Other Material, Contracts & Expenses 22,337 20,314				
Levies - Other 35 32 Professional Services 2,260 1,809 Sundry 2,275 2,551 Water 516 678 Materials 1,972 1,913 Insurances 477 484 Waste Management 3,309 3,405 Other 71 56 Subtotal - Other Material, Contracts & Expenses 22,337 20,314	•			
Professional Services 2,260 1,809 Sundry 2,275 2,551 Water 516 678 Materials 1,972 1,913 Insurances 477 484 Waste Management 3,309 3,405 Other 71 56 Subtotal - Other Material, Contracts & Expenses 22,337 20,314	•			•
Sundry 2,275 2,551 Water 516 678 Materials 1,972 1,913 Insurances 477 484 Waste Management 3,309 3,405 Other 71 56 Subtotal - Other Material, Contracts & Expenses 22,337 20,314				
Water 516 678 Materials 1,972 1,913 Insurances 477 484 Waste Management 3,309 3,405 Other 71 56 Subtotal - Other Material, Contracts & Expenses 22,337 20,314				
Materials 1,972 1,913 Insurances 477 484 Waste Management 3,309 3,405 Other 71 56 Subtotal - Other Material, Contracts & Expenses 22,337 20,314	·			
Insurances 477 484 Waste Management 3,309 3,405 Other 71 56 Subtotal - Other Material, Contracts & Expenses 22,337 20,314				
Waste Management 3,309 3,405 Other 71 56 Subtotal - Other Material, Contracts & Expenses 22,337 20,314				
Other 71 56 Subtotal - Other Material, Contracts & Expenses 22,337 20,314				
Subtotal - Other Material, Contracts & Expenses 22,337 20,314				
Total Materials, Contracts and Other Expenses 22,787 20,814	•	_		· ·
	Total Materials, Contracts and Other Expenses		22,787	20,814

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 3. Expenses (continued)

\$ '000	Notes	2017	2016
(c). Depreciation, Amortisation and Impairment			
(i) Depreciation and Amortisation			
Buildings & Other Structures		2,223	2,276
- Stormwater Drainage		409	409
- Roads		1,322	1,296
- Footpaths		925	920
- Kerb & Guttering		714	708
- Other Transport		401	298
- Open Space & Coastal Plant & Equipment		1,712 858	1,578 822
Furniture & Fittings, Office Equipment		303	284
Library Lending Materials		150	150
Subtotal		9,017	8,741
(ii) Impairment		•	-
Loans to Community Organisations		118	400
Subtotal		118	400
Total Depreciation, Amortisation and Impairment		9,135	9,141
Total Depreciation, Amortisation and Impairment	_	3,100	0,171
(d). Finance Costs			
Interest on Loans		904	928
Interest on Accommodation Bonds Total Finance Costs		96 1,000	1,040
Total Finance Gosts	_	1,000	1,040
Note 4. Asset Disposal & Fair Value Adjustments			
Infrastructure, Property, Plant & Equipment			
(i) Assets Renewed or Directly Replaced			
Proceeds from Disposal		225	279
Less: Carrying Amount of Assets Disposed Gain (Loss) on Disposal		(831) (606)	(425) (146)
		(000)	(140)
(ii) Assets Surplus to Requirements			
Proceeds from Disposal		1,104	991
Less: Carrying Amount of Assets Sold Gain (Loss) on Disposal		(2,212) (1,108)	(1,656) (665)
		(1,100)	(600)
Non Curent Assets Held For Sale		0.000	
Proceeds from Disposal		2,098	-
Less: Carrying Amount of Assets Sold Gain (Loss) on Disposal		(2,571) (473)	-
			(0.4.4)
Net Gain (Loss) on Disposal or Revaluation of Assets	_	(2,187)	(811)

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 5. Current Assets

\$ '000	Notes	2017	2016
(a). Cash & Cash Equivalents			
Cash on Hand at Bank		500	477
Deposits at Call		6,412	5,339
Short Term Deposits & Bills, etc.		14,450	8,300
Total Cash & Cash Equivalents	-	21,362	14,116
(b). Trade & Other Receivables			
Rates - General & Other		397	419
Council Rates Postponement Scheme		30	33
Accrued Revenues		288	262
Debtors - General		1,350	1,223
GST Recoupment		81	143
Prepayments		616	509
Loans to Community Organisations		220	156
Aged Care Facility Deposits		540	2,020
Western Region Waste Management Authority			10
Subtotal		3,522	4,775
Less: Allowance for Doubtful Debts		(188)	(217)
Total Trade & Other Receivables	-	3,334	4,558
(c). Inventories			
Stores & Materials		9	6
Total Inventories	_	9	6

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 6. Non-Current Assets

\$ '000	Notes	2017	2016
(a). Financial Assets			
Receivables			
Loans to Community Organisations		2,212	2,403
Provision for Impairment on Loans to Community Organisations		(518)	(400)
Total Receivables		1,694	2,003
Total Financial Assets		1,694	2,003
(b). Equity Accounted Investments in Council Businesses Southern Region Waste Resource Authority Total Equity Accounted Investments in Council Businesses	19	2,985 2,985	2,779 2,779
(c). Other Non-Current Assets			
Capital Works-in-Progress		1,019	4.232
Total Other Non-Current Assets	_	1,019	4,232
		.,	.,===

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 7a (i). Infrastructure, Property, Plant & Equipment

Comparatives	Plant & Equipment	Library Len	Furniture &	Plant & Equipment	- Open Spa	- Other Transport	- Kerb & Guttering	- Footpaths	- Roads	- Stormwater Drainage	Buildings &	Buildings &	Land	Land	\$ '000			
/es	Plant & Equipment	Library Lending Materials	Furniture & Fittings, Office Equipment	uipment	- Open Space & Coastal	nsport	uttering			er Drainage	Buildings & Other Structures	Buildings & Other Structures						
		3	3	3	з	ω	3	3	з	3	2	3	3	2	Level	Fair Value		
770,901	777,556	1,451	1	1	43,237	22,788	70,733	43,976	120,409	48,745		126,005	282,481	17,731	Fair Value	Ąţ		
35,154	46,644		7,335	9,118	19,431		658	43	687	495		8,532	345		Cost	At	as	
170,402	169,839	755	5,354	3,933	19,685	3,325	25,293	14,577	23,185	22,338		51,394			Dep'n	Accumulated	as at 30/6/2016	
															Impairment	ulated		
635,653	654,361	696	1,981	5,185	42,983	19,463	46,098	29,442	97,911	26,902		83,143	282,826	17,731	Value	Carrying		
16,244	9,007		35	269	1,729	22				30		6,578	344		obgiana	New/	Asset Additions	
5,019	6,944	199	71	957	1,422	58	883	62	1,670	39	187	1,396				Renewals	ditions	
(2,082)	(3,043)			(233)	(42)	(18)	(129)	(2)	(352)			(1,841)	(426)			of Asset Disposals	WDV	Asset Mov
(8,741)	(9,017)	(150)	(303)	(858)	(1,712)	(401)	(714)	(925)	(1,322)	(409)	(69)	(2,154)				Expense (Note 3c)	Description	Asset Movements during the Reporting Period
					136					(111)	2,249	(2,274)	16	(16)		Adjustments & Transfers		g the Reporti
(1,596)	(975)												(975)			"Held for Sale" category	The form//to)	ng Period
(30)	(1,306)										(1,306)				(Note 9)	to Equity (ARR)	Revaluation	
9,894	77,520	18								9,300		9,366	48,489	10,347	(Note 9)	to Equity (ARR)	Revaluation	
777,556	855,290	1,298	(1)	_	43,081	22,767	70,516	43,973	119,571	54,650	3,539	137,559	330,274	28,062	Fair Value	Ą		
46,644	43,875		7,441	9,791	22,582	58	1,541	105	2,357						Cost	Ąŧ		
169,839	165,674	535	5,656	4,472	21,147	3,701	25,919	15,501	24,021	18,899	2,478	43,345			Dep'n	Accun	as at 30/6/2017	
										1					Impairment	Accumulated	17	
654,361	733,491	763	1,784	5,320	44,516	19,124	46,138	28,577	97,90	35,75	1,061	94,214	330,274	28,062	Value	Carrying		

Note 7a (ii). Investment Property Nii



Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & **Investment Property**

\$ '000

Valuation of Assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

- Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

Information on Valuations

Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property (continued)

\$ '000

Valuation of Assets (continued)

Other Information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.D5 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re stated such that the difference represents the fair value of the asset deter mined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

Highest and best use

All of Council's non financial assets are considered as being utilised for their highest and best use.

Transition to AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

Land & Land Improvements

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting data, effectively writing off the expenditure.

Land and Land improvements, including bulk earthworks with an assessed unlimited useful life, were valued at 30 June 2017 by Maloney Field Services

Basis of valuation: Fair ValueDate of valuation: 30 June 2017Valuer: Maloney Field Services

Buildings & Other Structures

Buildings and other structures were revalued as at 30 June 2017 by Maloney Field Services

- Basis of valuation: Fair Value / Written down current replacement cost

Date of valuation: 30 June 2017Valuer: Maloney Field Services

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property (continued)

\$ '000

Valuation of Assets (continued)

Infrastructure

Infrastructure assets have been valued as follows:

Roads. Kerb and Gutter

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2015
- Valuer: Assetic Pty Ltd

Footpaths

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 September 2015
- Valuer: Assetic Pty Ltds

Stormwater Drainage

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2017
- Valuer: Jones Lang Lasalle

Other Transport - Bridges, Car Parks, Traffic Control Devices

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2016
- Valuer: Maloney Field Services

Open Space, Coastal

- Basis of valuation: Written down current replacement cost
- Date of valuation: 1 July 2012, adopted 30 June 2013.
- Valuer: Maloney Field Services

Plant, Furniture & Equipment

These assets are recognised at cost.

Library Lending Materials

Library Lending Materials were valued as at 30 June 2017 by Council senior library officers.

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 8. Liabilities

\$ '000	Notes	2017 Current	2017 Non Current	2016 Current	2016 Non Current
(a). Trade and Other Payables					
Goods & Services		4,280	-	3,810	-
Payments Received in Advance		406	-	545	-
Accrued Expenses - Employee Entitlements		61	-	55	-
Accrued Expenses - Other		298	-	366	-
Aged Care Facility Deposits		31,619	-	28,548	-
Deposits, Retentions & Bonds		12	-	14	-
Other	_	627		367	
Total Trade and Other Payables		37,303		33,705	
(b). Borrowings Short Term Draw Down Facility Loans Total Borrowings All interest bearing liabilities are secured over the future revenues of the Council	-	2,618 2,618	13,589 13,589	2,000 2,870 4,870	15,151 15,151
(c). Provisions Employee Entitlements Total Provisions	-	4,180 4,180	556 556	4,103 4,103	559 559

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 9. Reserves

\$ '000	1/7/2016	Increments (Decrements)	Transfers	Impairments	30/6/2017
(a). Asset Revaluation Reserve					
Land	251,620	58,836	-	-	310,456
Buildings & Other Structures	32,138	8,060	-	-	40,198
Infrastructure					
- Stormwater Drainage	12,704	9,300	-	-	22,004
- Roads	80,851	-	-	-	80,851
- Footpaths	14,055	-	-	-	14,055
- Kerb & Guttering	39,538	-	-	-	39,538
- Other Transport	2,727	-	-	-	2,727
- Open Space & Coastal	17,483	-	-	-	17,483
Library Lending Materials	432	18	-	-	450
Total Asset Revaluation Reserve	451,548	76,214	-	-	527,762
Comparatives	441,684	9,864	-	-	451,548
(b). Other Reserves					
Car Park Contributions Fund	37	-	-	-	37
Alwyndor General Reserve	6,311	-	-	-	6,311
Total Other Reserves	6,348	-	-	-	6,348
Comparatives	8,412	-	(2,064)	-	6,348

PURPOSES OF RESERVES

Asset Revaluation Reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

Car Park Contributions Fund

To provide for improved off-street, car parking and improved access throughout the Glenelg Precinct. Specific developers contributions towards car parking are held within this fund.

Note 10. Assets Subject to Restrictions

The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.

Receivables

Accommodation Bonds	540	2,020
Total Receivables	540	2,020
Total Assets Subject to Externally Imposed Restrictions	540	2,020

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 11. Reconciliation to Statement of Cash Flows

\$ '000	Notes	2017	2016
(a). Reconciliation of Cash			
Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Balance Sheet as follows:			
Total Cash & Equivalent Assets Less: Short-Term Borrowings	5 8	21,362 -	14,116 (2,000)
Balances per Statement of Cash Flows	- ° -	21,362	12,116
(b). Reconciliation of Change in Net Assets to Cash from Operating Activities			
Net Surplus/(Deficit) Non-Cash Items in Income Statements		4,172	3,984
Depreciation, Amortisation & Impairment		9,135	9,141
Equity Movements in Equity Accounted Investments (Increase)/Decrease		(211)	(272)
Non-Cash Asset Acquisitions		-	(1,551)
Grants for Capital Acquisitions (Treated as Investing Activity Receipts)		(4,446)	(2,643)
Net (Gain) Loss on Disposals	_	2,187	811
		10,837	9,470
Add (Less): Changes in Net Current Assets			
Net (Increase)/Decrease in Receivables		1,317	(2,058)
Change in Allowances for Under-Recovery of Receivables		29	(53)
Net (Increase)/Decrease in Inventories		(3)	5
Net (Increase)/Decrease in Other Current Assets		297	506
Net Increase/(Decrease) in Trade & Other Payables		529	885
Net Increase/(Decrease) in Unpaid Employee Benefits		74	431
Net Cash provided by (or used in) operations	_	13,080	9,186
(c). Non-Cash Financing and Investing Activities			
Acquisition of assets by means of:			
- Physical Resources Received Free of Charge	2i	<u> </u>	1,551
Amounts recognised in Income Statement		<u> </u>	1,551
Total Non-Cash Financing & Investing Activities	_		1,551
(d). Financing Arrangements			
Unrestricted access was available at balance date to the following lines of credit:			
Corporate Credit Cards		100	100
LGFA Cash Advance Debenture Facility		13,181	14,181
The bank overdraft facilities may be drawn at any time and may be terminated by the bank w	ithout notice.		



Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 12a. Functions

		lncc	ome, Expenses : Do	and Assets havetails of these I	Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 12(b).	attributed to the	e following Funce od in Note 12(b).	tions / Activitie	ÿ	
Functions/Activities	INCOME	ΛE	EXPENSES	SES	OPERATING SURPLUS (DEFICIT)	TING DEFICIT)	GRANTS INCLUDED IN INCOME	OME	TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	ETS HELD :NT & ?RENT)
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual
\$ '000	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016
Business Undertakings	3,246	3,122	2,258	2,018	988	1,104		-	18,820	15,563
Community Services	18,624	18,351	24,061	23,116	(5,437)	(4,765)	10,981	10,997	157,840	150,707
Culture	664	503	4,164	3,587	(3,500)	(3,084)	363	261	17,447	18,126
Economic Development	602	564	1,349	1,270	(747)	(706)			342	346
Environment	206	216	7,251	7,686	(7,045)	(7,470)	27	45	39,037	30,039
Recreation	296	523	6,001	6,541	(5,705)	(6,018)			324,164	261,691
Regulatory Services	1,908	1,894	5,080	4,920	(3,172)	(3,026)			501	508
Transport & Communication	41	81	7,460	7,583	(7,419)	(7,502)	949	916	188,766	188,435
Unclassified Activities									3,407	3,451
Council Administration	36,269	33,963	2,530	2,167	33,739	31,796	1,322	375	13,570	14,784
Total Functions/Activities	61,856	59,217	60,154	58,888	1,702	329	13,642	12,594	763,894	683,650

physical resources received free of charge. Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 12b. Components of Functions

\$ '000

The activities relating to Council functions are as follows:

BUSINESS UNDERTAKINGS

Caravan Parks, Off-street Car Parks, Private Works, Commercial Property, Commercial Activities

COMMUNITY SERVICES

Public Order and Safety, Crime Prevention, Health Services, Nursing Homes, Elderly Citizens Facilities, Home Assistance Scheme, Aged and Disabled Services, Youth Services, Community Bus, Community Amenities including Cemeteries and Public Conveniences

CULTURE

Library Services, Heritage and Museum Facilities and Services.

ECONOMIC DEVELOPMENT

Tourism and Local Businesses Support

ENVIRONMENT

Domestic Waste & Green Waste, Recycling, Coastal Protection, Stormwater and other Drainage, Street Cleaning, Street Lighting.

RECREATION

Jetties, Other Marine Facilities, Parks and Gardens, Sports Facilities

REGULATORY SERVICES

Dog and Cat Control, Building Control, Town Planning, Health Inspection, Litter and Parking Control

TRANSPORT

Construction and Maintenance of Roads, Footpaths, Traffic Control, Streetscape, Kerb and Water Table, Bridges

COUNCIL ADMINISTRATION

Administration n.e.c., Elected Members, Organisational, Support Services, Rate Revenue



Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 13. Financial Instruments

\$ '000

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits Accounting Policy:

Carried at lower of cost and net realisable value; Interest is recognised when earned.

Terms & Conditions:

Deposits are returning fixed interest rates between 1.5% and 2.82% (2016: 1.75% and 2%). Short term deposits have an average interest rate of 1.55% (2016: 1.92%).

Carrying Amount:

Approximates fair value due to the short term to maturity.

Receivables

Rates & Associated Charges

(including legals & penalties for late payment)

Note: These receivables do not meet the definition of "financial instruments" and have been excluded from the following disclosures.

Accounting Policy:

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & Conditions:

Secured over the subject land, arrears attract interest of 0.58% pm. (2016: 0.58%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Accounting Policy:

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & Conditions:

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables

Fees & Other Charges

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 13. Financial Instruments (continued)

\$ '000

Recognised Financial Instruments

Receivables

Other Levels of Government

Receivables

Retirement Home Contributions

Liabilities

Creditors and Accruals

Accounting Policy:

Carried at nominal value.

Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying Amount:

Approximates fair value.

Accounting Policy:

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective legislation.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Accounting Policy:

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Terms & Conditions:

Liabilities are normally settled on 30 day terms.

Carrying Amount:

Approximates fair value.



Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 13. Financial Instruments (continued)

\$ '000

Recognised Financial Instruments

Liabilities

Retirement Home Contributions

Liabilities

Interest Bearing Borrowings

Liabilities

Finance Leases

Accounting Policy:

To avoid inconvenience when complying with the separate audit requirements imposed by the relevant legislation, amounts are carried at nominal values.

Terms & Conditions:

Pursuant to Commonwealth legislation certain intending residents are required to contribute amounts on an interest free basis. The amounts are subject to certain deductions as prescribed by the legislation, the balance being repaid on termination of tenancy.

Carrying Amount:

Approximates fair value for short tenancies; may be non-materially overstated for longer tenancies.

Accounting Policy:

Carried at the principal amounts. Interest is charged as an expense as it accrues.

Terms & Conditions:

Secured over future revenues, borrowings are repayable six monthly; interest is charged at at rates between 3.75% and 7.35% (2016: 3.75% and 7.05%).

Carrying Amount:

Approximates fair value.

Accounting Policy:

Accounted for in accordance with AASB 117.

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 13. Financial Instruments (continued)

	Due	Due > 1 year	Due	Total Contractual	Carrying
\$ '000	< 1 year	& ≤ 5 years	> 5 years	Cash Flows	Values
2017					
Financial Assets					
Cash & Equivalents	21,362	-	-	21,362	21,362
Receivables	3,751	810	489	5,050	4,708
Total Financial Assets	25,113	810	489	26,412	26,070
Financial Liabilities					
Payables	37,088	-	-	37,088	37,005
Current Borrowings	3,354	-	-	3,354	2,618
Non-Current Borrowings	-	6,462	13,168	19,630	13,589
Total Financial Liabilities	40,442	6,462	13,168	60,072	53,212
	Due	Due > 1 year	Due	Total Contractual	Carrying
\$ '000	< 1 year	& ≤ 5 years	> 5 years	Cash Flows	Values
2016					
Financial Assets					
Cash & Equivalents	14,090	_	_	14,090	14,116
Receivables	5,813	1,006	635	7,454	6,183
Total Financial Assets	19,903	1,006	635	21,544	20,299
Financial Liabilities	00.000			00.000	00.000
Payables	33,286	-	-	33,286	33,339
Current Borrowings	5,222	-	-	5,222	4,870
Non-Current Borrowings		7,329	14,598	21,927	15,151
Total Financial Liabilities	38,508	7,329	14,598	60,435	53,360
The following interest rates were applicable		30 Jun	e 2017	30 Jun	e 2016
to Council's Borrowings at balanc	e date:	Weighted Avg	Carrying	g Weighted Avg	Carrying
		Interest Rate	Value	e Interest Rate	Value
Other Variable Rates		3.65%	1,057		-
Fixed Interest Rates		5.94%	15,150	5.04%	20,021
			16,207	_	20,021
				_	

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments . There is no recognised market for the financial assets of the Council.

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 13. Financial Instruments (continued)

\$ '000

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Mangement Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 14. Commitments for Expenditure

Capital Commitments Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities: Buildings 249 3,939 Infrastructure 3,872 97 Reserves 1,397 687 Plant & Equipment 325 210 These expenditures are payable: Not later than one year 5,843 4,933 (b). Other Expenditure Commitments Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities: Audit Services 61 91 Waste Management Services 11,918 8,633 Employee Remuneration Contracts 3,733 3,426 Other Maintenance Contracts 566 1,035 Other 1,236 1,749 These expenditures are payable: Not later than one year and not later than 5 years 11,293 9,010 Later than one year and not later than 5 years 11,934 14,934	\$ '000	Notes	2017	2016
Buildings	(a). Capital Commitments			
Infrastructure 3,872 97 Reserves 1,397 687 Plant & Equipment 325 210 5,843 4,933 These expenditures are payable: Not later than one year 5,843 4,933 (b). Other Expenditure Commitments Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities: Audit Services 61 91 Waste Management Services 11,918 8,633 Employee Remuneration Contracts 3,733 3,426 Other Maintenance Contracts 566 1,035 Other 1,236 1,749 These expenditures are payable: 1,7514 14,934 These expenditures are payable: Not later than one year 6,221 5,924 Later than one year and not later than 5 years 11,293 9,010				
Reserves 1,397 687 Plant & Equipment 325 210 5,843 4,933 These expenditures are payable: Not later than one year 5,843 4,933 (b). Other Expenditure Commitments Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities: Audit Services 61 91 Waste Management Services 11,918 8,633 Employee Remuneration Contracts 3,733 3,426 Other Maintenance Contracts 566 1,035 Other 1,236 1,749 These expenditures are payable: 17,514 14,934 These expenditures are payable: Not later than one year and not later than 5 years 6,221 5,924 Later than one year and not later than 5 years 11,293 9,010	Buildings		249	3,939
Plant & Equipment 325 210 5,843 4,933 These expenditures are payable: Not later than one year 5,843 4,933 (b). Other Expenditure Commitments Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities: Audit Services 61 91 Waste Management Services 11,918 8,633 Employee Remuneration Contracts 3,733 3,426 Other Maintenance Contracts 566 1,035 Other 1,236 1,749 These expenditures are payable: 17,514 14,934 These expenditures are payable: Not later than one year and not later than 5 years 6,221 5,924 Later than one year and not later than 5 years 11,293 9,010	Infrastructure		3,872	97
These expenditures are payable: Not later than one year 5,843 4,933 (b). Other Expenditure Commitments 5,843 4,933 Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities: Audit Services 61 91 Waste Management Services 11,918 8,633 Employee Remuneration Contracts 3,733 3,426 Other Maintenance Contracts 566 1,035 Other 1,236 1,749 17,514 14,934 These expenditures are payable: Not later than one year 6,221 5,924 Later than one year and not later than 5 years 11,293 9,010	Reserves		1,397	687
These expenditures are payable: Not later than one year 5,843 4,933 (b). Other Expenditure Commitments 5,843 4,933 Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities: Audit Services 61 91 Waste Management Services 11,918 8,633 Employee Remuneration Contracts 3,733 3,426 Other Maintenance Contracts 566 1,035 Other 1,236 1,749 17,514 14,934 These expenditures are payable: Not later than one year 6,221 5,924 Later than one year and not later than 5 years 11,293 9,010	Plant & Equipment		325	210
Not later than one year 5,843 4,933 5,843 4,933 (b). Other Expenditure Commitments Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities: Audit Services 61 91 Waste Management Services 11,918 8,633 Employee Remuneration Contracts 3,733 3,426 Other Maintenance Contracts 566 1,035 Other 1,236 1,749 17,514 14,934 These expenditures are payable: Not later than one year 6,221 5,924 Later than one year and not later than 5 years 11,293 9,010			5,843	4,933
Not later than one year 5,843 4,933 5,843 4,933 (b). Other Expenditure Commitments Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities: Audit Services 61 91 Waste Management Services 11,918 8,633 Employee Remuneration Contracts 3,733 3,426 Other Maintenance Contracts 566 1,035 Other 1,236 1,749 17,514 14,934 These expenditures are payable: Not later than one year 6,221 5,924 Later than one year and not later than 5 years 11,293 9,010				
5,843 4,933 (b). Other Expenditure Commitments Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities: Audit Services 61 91 Waste Management Services 11,918 8,633 Employee Remuneration Contracts 3,733 3,426 Other Maintenance Contracts 566 1,035 Other 1,236 1,749 17,514 14,934 These expenditures are payable: Not later than one year 6,221 5,924 Later than one year and not later than 5 years 11,293 9,010	These expenditures are payable:			
(b). Other Expenditure Commitments Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities: Audit Services 61 91 Waste Management Services 11,918 8,633 Employee Remuneration Contracts 3,733 3,426 Other Maintenance Contracts 566 1,035 Other 1,236 1,749 These expenditures are payable: Not later than one year 6,221 5,924 Later than one year and not later than 5 years 11,293 9,010	Not later than one year		5,843	4,933
Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities: Audit Services Audit Services Services 11,918 8,633 Employee Remuneration Contracts 3,733 3,426 Other Maintenance Contracts 566 1,035 Other 1,236 17,514 14,934 These expenditures are payable: Not later than one year Later than one year and not later than 5 years 11,293 9,010		_	5,843	4,933
date but not recognised in the financial statements as liabilities: Audit Services 61 91 Waste Management Services 11,918 8,633 Employee Remuneration Contracts 3,733 3,426 Other Maintenance Contracts 566 1,035 Other 1,236 1,749 These expenditures are payable: 17,514 14,934 Not later than one year 6,221 5,924 Later than one year and not later than 5 years 11,293 9,010	(b). Other Expenditure Commitments			
Waste Management Services 11,918 8,633 Employee Remuneration Contracts 3,733 3,426 Other Maintenance Contracts 566 1,035 Other 1,236 1,749 17,514 14,934 These expenditures are payable: Not later than one year 6,221 5,924 Later than one year and not later than 5 years 11,293 9,010		orting		
Employee Remuneration Contracts 3,733 3,426 Other Maintenance Contracts 566 1,035 Other 1,236 1,749 17,514 14,934 These expenditures are payable: Not later than one year 6,221 5,924 Later than one year and not later than 5 years 11,293 9,010	Audit Services		61	91
Other Maintenance Contracts 566 1,035 Other 1,236 1,749 17,514 14,934 These expenditures are payable: Not later than one year 6,221 5,924 Later than one year and not later than 5 years 11,293 9,010	Waste Management Services		11,918	8,633
Other 1,236 1,749 17,514 14,934 These expenditures are payable: Not later than one year 6,221 5,924 Later than one year and not later than 5 years 11,293 9,010			3,733	3,426
These expenditures are payable: Not later than one year Later than one year and not later than 5 years 17,514 14,934 15,924 11,293 11,293 11,293	Other Maintenance Contracts		566	1,035
These expenditures are payable: Not later than one year Later than one year and not later than 5 years 6,221 5,924 11,293 9,010	Other		1,236	1,749
Not later than one year 6,221 5,924 Later than one year and not later than 5 years 11,293 9,010			17,514	14,934
Not later than one year 6,221 5,924 Later than one year and not later than 5 years 11,293 9,010				
Later than one year and not later than 5 years	These expenditures are payable:			
	Not later than one year		•	•
17,514 14,934	Later than one year and not later than 5 years	_	<u> </u>	
		_	17,514	14,934

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 15. Financial Indicators

	Amounts	Indicator	Prior P	Periods
\$ '000	2017	2017	2016	2015
These Financial Indicators have been calculated in accordance with Information paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.				
1. Operating Surplus Ratio Operating Surplus Total Operating Revenue	1,913 62,067	3%	1%	1%
This ratio expresses the operating surplus as a percentage of total operating revenue.				
1a. Adjusted Operating Surplus Ratio In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. The Adjusted Operating Surplus Ratio adjusts for the resulting distortion in the disclosed operating result for each year.	1,343 62,067	2%	2%	0%
2. Net Financial Liabilities Ratio Net Financial Liabilities Total Operating Revenue	31,856 62,067	51%	63%	53%
Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.				
3. Asset Sustainability Ratio Net Asset Renewals Depreciation	6,674 9,135	73%	50%	63%

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 16. Uniform Presentation of Finances

\$ '000	2017	2016

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

Income less Expenses	62,067 (60,154)	59,489 (58,888)
Operating Surplus / (Deficit)	1,913	601
less Net Outlays on Existing Assets		
Capital Expenditure on Renewal and Replacement of Existing Assets	6,899	3,989
less Depreciation, Amortisation and Impairment	(9,135)	(9,141)
less Proceeds from Sale of Replaced Assets	(225)	(281)
Subtotal	(2,461)	(5,433)
less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	6,077	17,040
less Amounts Received Specifically for New and Upgraded Assets	(4,446)	(2,643)
less Proceeds from Sale of Surplus Assets		
(including Investment Property & and Real Estate Developments)	(1,104)	(1,066)
Subtotal	527	13,331
Net Lending / (Borrowing) for Financial Year	3,847	(7,297)

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 17. Operating Leases

\$ '000	2017	2016
Leases commitments under all non-cancellable lease agreements, including those relating to Investment Property, are as follows:		
Not later than one year	470	509
Later than one year and not later than 5 years	1,698	1,952
Later than 5 years	2,589	3,967
	4,757	6,428

Lease Payment Commitments of Council

Council has entered into non-cancellable operating leases for various items of computer and other plant and equipment.

No lease imposes any additional restrictions on Council in relation to additional debt or further leasing.

Leases in relation to computer and office equipment permit Council, at expiry of the lease, to elect to re-lease return or acquire the equipment leased

No lease contains any escalation clause

Commitments under non-cancellable operating leases that have not been recognised in the financial statements are as follows:

Not later than one year	35	45
Later than one year and not later than 5 years	57	92
	92	137

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 18. Superannuation

\$ '000

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2016/17; 9.50% in 2015/16). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2015/16) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2014. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.



Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 19. Interests in Other Entities

\$ '000

All joint ventures and associates are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.

	Council's Shar	Council's Share of Net Income		of Net Assets
	2017	2016	2017	2016
Joint Ventures	211_	272	2,985	2,789
Total	211	272	2,985	2,789

(i) JOINT VENTURES, ASSOCIATES AND JOINT OPERATIONS

(a) Carrying Amounts

Name of Entity	Principal Activity	2017	2016
Southern Region Waste Resource Authority	Management of waste and waste facilities	2,985	2,779
Western Region Waste Management Authority	Management of waste and waste facilities	-	10
Total Carrying Amounts - Joint Ventur	res & Associates	2,985	2,789

Southern Region Waste Resource Authority

Established under Section 43 of the Local Government Act, 1999 to provide operate services for the management of waste and the management of waste facilities under its control on behalf of the constituent Council, being the City of Holdfast Bay, City of Marion, and City of Onkaparinga. The Authority made a provision of \$15m in the accounts for landfill restoration which is considered reasonable.

Western Region Waste Management Authority

Established under Section 43 of the Local Government Act, 1999 to provide operate services for the management of waste and the management of waste facilities under its control on behalf of the constituent Councils, being the City of Holdfast Bay, City of Port Adelaide, City of West Torrens and City of Charles Sturt. The site was closed on 28 February 2001 and an Environment Performance agreement between Renewal SA, the Environment Protection Authority and the Waste Region Waste Management Authority (WRWMA) was signed in October 2005. The major obligations of the agreement were completed and the landfill site was handed back to Renewal SA on 1 September 2015. The WRWMA was officially wound up under Notice of Winding-up of a Subsidiary in the South Australian Government Gazette on 29 June 2016 and final distributions were made to the member councils during 2016/17.

(b) Relevant Interests	Interest in	Ownership	
	Operating	Share of	Proportion of
	Result	Equity	Voting Power
Name of Entity	2017 2016	2017 2016	2017 2016
Southern Region Waste Resource Authority	15% 15%	15% 15%	33% 33%
Western Region Waste Management Authority	5.91% 5.91%	5.91% 5.91%	25% 25%

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 19. Interests in Other Entities (continued)

\$ '000

(c) Movement in Investment in Joint Venture or Associate

	Southern Region Waste Resource Authority		Western Region Waste Management Authority	
	2017	2016	2017	2016
Opening Balance	2,779	2,509	10	8
Share in Operating Result	207	270	4	2
Council's Equity Share in the Joint Venture or Associate	2,986	2,779	14	10

Note 20. Non-Current Assets Held for Sale & Discontinued Operations

\$ '000	2017	2016
(i). Non Current Assets & Disposal Group Assets		
Land and Building held for Sale Total Non Current Assets & Disposal Group Assets	<u> </u>	1,595 1,595

Details of Assets & Disposal Groups

Council resolved to sell the former Brighton Town Hall located at 388 Brighton Road in 2016. Settlement occurred in 2017 with details provided in Note 4 - Asset Disposal & Fair Value Adjustments.

(ii). Financial Performance & Cash Flow Information

Carrying Amounts of Assets and Liabilities

Infrastructure, Property, Plant and Equipment		1,595
Total Assets	-	1,595
Total Liabilities	-	-
Net Assets	-	1,595

This disposal group was previously classified as part of the Recreation Function in Note 12.

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 21. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Balance Sheet, but knowledge & is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. LAND UNDER ROADS

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled 178 km of road reserves of average width 8.7 metres.

2. POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductable "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. LEGAL MATTERS

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of 6 appeals against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

4. SOUTHERN REGION WASTE RESOURCE AUTHORITY

Council has a 15% interest in Southern Region Waste Resource Authority. The Authority describes contingent liabilities in Note 15 to their Financial Statements for the year ended 30 June 2017.

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 22. Events after the Balance Sheet Date

Events that occur after the reporting date of 30 June 2017, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Accordingly, the "authorised for issue" date is 15/11/17.

Council is unaware of any material or significant "non adjusting events" that should be disclosed.

Note 23. Related Party Transactions

\$ '00	00	2017
φUU	00	2017

Key Management Personnel

Transactions with Key Management Personel

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and members of the Development Assessment Panel. In all, 22 persons were paid the following total compensation:

The compensation paid to Key Management Personnel comprises:

Short-Term Employee Benefits	954
Mayor and Elected Members	334
Development Assessment Panel Independent Members, Alwyndor Management Committee	48
Total	1,336

Amounts paid as direct reimbursement of expenses incurred on behalf of Council have not been included above.

Receipts from Key Management Personnel comprise:

Other than amounts paid as ratepayers or residents (e.g. rates), Council received no payments from key management personnel.



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INDEPENDENT AUDITOR'S REPORT TO THE PRINCIPAL MEMBER OF THE CITY OF HOLDFAST BAY

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of the City of Holdfast Bay ("the Council"), which comprises the statement of financial position as at 30 June 2017, the statement of profit and loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial report, including a summary of significant accounting policies, and the certification of the financial statements.

In our opinion the financial report of the City of Holdfast Bay, presents fairly, in all material respects, the Council's financial position as at 30 June 2017 and its financial performance for the year ended on that date in accordance with Australian Accounting Standards, the Local Government Act 1999, and the Local Government (Financial Council's officers) Regulations 2011.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Council in accordance with the Local Government Act 1999 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Local Government Act 1999, which has been given to the Council, would be in the same terms if given to the Council as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Report and Auditor's Report Thereon

Management is responsible for the other information. The other information obtained at the date of this auditor's report is information included in the Annual Report, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report of the City of Holdfast Bay, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

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Council's responsibility for the Financial Report

The Council's officers are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards, the Local Government Act 1999 and the Local Government (Financial Council's officers) Regulations 2011 and for such internal control as the Council's officers determine is necessary to enable the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Council's officers are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Council's officers either intend to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website (http://www.auasb.gov.au/Home.aspx) at: http://www.auasb.gov.au/auditors_files/ar3.pdf.

This description forms part of our auditor's report.

BDO Audit (SA) Pty Ltd

G K Edwards Director

Adelaide, 15 November 2017



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INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF THE CITY OF HOLDFAST BAY

Scope

We have undertaken a reasonable assurance engagement on the design and the operating effectiveness of controls established by the City of Holdfast Bay ("the Council") in relation to financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, throughout the period 1 July 2016 to 30 June 2017 relevant to ensuring such transactions have been conducted properly and in accordance with law.

The Council's Responsibility for the Internal Controls

The Council is responsible for:

- a) the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities:
- b) identifying the control objectives;
- c) identifying the risks that threaten achievement of the control objectives;
- d) designing controls to mitigate those risks, so that those risks will not prevent achievement of the identified control objectives; and
- e) operating effectively the controls as designed throughout the period.

Our Independence and Quality Control

We have complied with the relevant ethical requirements relating to assurance engagements, which include independence and other requirements founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality and professional behaviour. In accordance with Auditing Standard ASQC 1 Quality Control for Firms that Perform Audits and Reviews of Financial Reports and Other Financial Information, and Other Assurance Engagements, BDO Audit Partnership (SA) maintains a comprehensive system of quality control including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

Assurance Practitioner's Responsibility

Our responsibility is to express an opinion on the suitability of the design to achieve the control objectives and operating effectiveness of controls established by the Council in relation to financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures. We conducted our engagement in accordance with Standard on Assurance Engagements ASAE 3150 Assurance Engagements on Controls issued by the Auditing and Assurance Standards Board. That standard requires that we comply with relevant ethical requirements and plan and perform our procedures to obtain reasonable assurance about whether, in all material respects, the controls are suitably designed to achieve the control objectives and the controls operated effectively throughout the period.

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An assurance engagement to report on the design and operating effectiveness of controls involves performing procedures to obtain evidence about the suitability of the design of controls to achieve the control objectives and the operating effectiveness of controls throughout the period. The procedures selected depend on our judgement, including the assessment of the risks that the controls are not suitably designed or the controls did not operate effectively. Our procedures included testing the operating effectiveness of those controls that we consider necessary to achieve the control objectives identified. An assurance engagement of this type also includes evaluating the suitability of the control objectives.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved and so fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on operating effectiveness of controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Opinion

Our opinion has been formed on the basis of the matters outlined in this report.

In our opinion, in all material respects:

- (a) the controls established by the City of Holdfast Bay in relation to financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities were suitably designed to ensure such transactions have been conducted properly and in accordance with law; and
- (b) the controls operated effectively as designed throughout the period from 1 July 2016 to 30 June 2017.

BDO Audit (SA) Pty Ltd

G K Edwards Director

Adelaide, 15 November 2017

General Purpose Financial Statements for the year ended 30 June 2017

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of City of Holdfast Bay for the year ended 30 June 2017, the Council's Auditor, BDO Audit Partnership (SA) has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.

CHIEF EXECUTIVE OFFICER

Date: 7 11 17

J. Smedley

PRESIDING MEMBER, AUDIT COMMITTEE



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CERTIFICATION OF AUDITOR INDEPENDENCE

I confirm that, for the audit of the financial statements of the City of Holdfast Bay for the year ended 30 June 2017, I have maintained my independence in accordance with the requirements of APES 110 - Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) Local Government (Financial Management) Regulations 2011.

G K Edwards

Director

BDO Audit (SA) Pty Ltd

Adelaide, 15 November 2017





STATEMENT OF COMPREHENSIVE INCOME for the financial year ended 30 June 2017

	Notes	2017 \$'000	2016 \$'000
INCOME		7 000	¥ 000
User charges	2	11,617	9,294
Investment income	2	552	622
Other Income	2	244	631
Net gain - equity accounted Joint Venture	15	265	-
Total Income	_	12,678	10,547
EXPENSES			
Employee costs	3	1,194	1,025
Materials, contracts & other expenses	3	9,240	6,848
Depreciation, amortisation & impairment	3	949	784
Other Expenses	3	78	75
Net loss - equity accounted Joint Venture	15	-	20
Total Expenses	_	11,461	8,752
OPERATING SURPLUS / (DEFICIT)		1,217	1,795
Net gain (loss) on disposal or revaluation of assets	4	18	5
Amounts received specifically for new or upgraded assets		140	-
NET SURPLUS / (DEFICIT)	-	1,375	1,800
transfer to Equity Statement	-		
Other Comprehensive Income			
Changes in revaluation surplus - property, plant & equipment	_	-	
Total Other Comprehensive Income	_	<u>-</u>	-
TOTAL COMPREHENSIVE INCOME	- -	1,375	1,800

This Statement is to be read in conjunction with the attached Notes.

STATEMENT OF FINANCIAL POSITION as at 30 June 2017

			2017	2016
ASSETS		Notes	\$'000	\$'000
Current Assets				
Cash and cash equivalents		5	19,940	19,069
Trade & other receivables		5	2,025	867
Inventories		5 _	_	48
		_	21,965	19,984
	Total Current Assets	-	21,965	19,984
Non-current Assets				
Equity Accounted Joint Venture		14	709	164
Property, Plant & Equipment		6	15,081	14,461
	Total Non-current Assets	_	15,790	14,625
Total Assets		-	37,755	34,609
LIABILITIES				
Current Liabilities				
Trade & Other Payables		7	2,529	1,365
Provisions		7	149	136
	Total Current Liabilities	_	2,678	1,501
Non-current Liabilities				
Provisions		7	15,174	14,580
	Total Non-current Liabilities	_	15,174	14,580
Total Liabilities		_	17,852	16,081
NET ASSETS		=	19,903	18,528
EQUITY				
Accumulated Surplus			19,903	18,528
TOTAL EQUITY		=	19,903	18,528

This Statement is to be read in conjunction with the attached Notes.

STATEMENT OF CHANGES IN EQUITY for the financial year ended 30 June 2017

2017	Notes	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	TOTAL EQUITY
Balance at end of previous reporting period		18,528	-	-	18,528
Adjustments due to compliance with revised		, -	-	-	-
Accounting Standards Adjustments to give effect to changed accounting policies		-	-	-	-
Restated Opening Balance	•	18,528	-	-	18,528
Net Surplus/ (Deficit) for Year		1,375			1,375
Other Comprehensive Income Gain on revaluation of infrastructure, property, plant & equipment		-	-	-	-
Transfers between reserves		-	-	-	-
Distributions to Member Councils	•	- 10.003		-	10.002
Balance at end of period	•	19,903		-	19,903
			Asset		
2016		Accumulated Surplus	Revaluation Reserve	Other Reserves	TOTAL EQUITY
2010	Notes	Surpius	reserve	Reserves	EQUIT
Balance at end of previous reporting period		16,728	-	-	16,728
Adjustments due to compliance with revised Accounting Standards		-	-	-	-
Adjustments to give effect to changed accounting policies		-	-	-	-
Restated Opening Balance	•	16,728	-	-	16,728
Net Surplus/ (Deficit) for Year		1,800	-	-	1,800
Other Comprehensive Income Gain on revaluation of infrastructure, property,					
plant & equipment		-	-	-	-
Transfers between reserves		-	-	-	-

18,528

18,528

This Statement is to be read in conjunction with the attached Notes

Distributions to Member Councils

Balance at end of period

STATEMENT OF CASH FLOWS

for the year ended 30 June 2017

		2017	2016
CASH FLOWS FROM OPERATING ACTIVITIES	Notes	\$'000	\$'000
Receipts			
Operating receipts		11,927	10,869
Investment receipts		552	621
<u>Payments</u>			
Operating payments to suppliers & employees	_	(10,279)	(8,898)
Net Cash provided by (or used in) Operating Activities	8 (b)	2,200	2,592
CASULELONIC EDONA INVESTING ACTIVITIES			
CASH FLOWS FROM INVESTING ACTIVITIES			
Receipts Amounts specifically for new or upgraded assets			
Sale of surplus assets		163	5
Distributions received from equity accounted Joint Venture	14	105	150
Payments	14	123	130
Expenditure on renewal/replacement of assets		(754)	(39)
Expenditure on new/upgraded assets		(863)	(2,739)
Capital contributed to equity accounted Joint Venture	14	(803)	(2,739)
Net Cash provided by (or used in) Investing Activities		(1,329)	
Net Cash provided by (or used in) investing Activities	_	(1,329)	(2,768)
CASH FLOWS FROM FINANCING ACTIVITIES			
Net Cash provided by (or used in) Financing Activities		-	-
Net Increase (Decrease) in cash held		871	(176)
Cash & cash equivalents at beginning of period		19,069	19,245
Cash & cash equivalents at end of period	8 (a)	19,940	19,069
Peries	= (5,5)		

This Statement is to be read in conjunction with the attached Notes

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian equivalents to International Financial Reporting Standards

This general purpose financial report has been prepared in accordance with Australian equivalents to International Financial Reporting Standards (AIFRS) as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board (AASB), Urgent Issues Group Interpretations (UIGs) and relevant South Australian legislation.

The Authority is a Local Government Authority Section 43 Regional Subsidiary under the control of City of Onkaparinga, City of Marion and the City of Holdfast Bay.

1.2 Historical Cost Convention

Except where stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with AIFRS requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Authority's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

2 The Local Government Reporting Entity

Southern Region Waste Resource Authority operates as a regional subsidiary pursuant to Section 43 of the SA Local Government Act 1999 and Section 25 of the Local Government Implementation Act 1999, and has its principal place of business at 112 Bakewell Dr, Seaford Heights SA 5169.

3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Authority obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Authority's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 10.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 1 - Significant Accounting Policies (cont)

Infrastructure, Property, Plant & Equipment

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use".

Initial Recognition 5.1

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Authority includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.

5.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Authority for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. No capitalisation threshold is applied to the acquisition of land or interests in land.

Capitalisation threshold applied of \$1,000 for all asset classes. Any purchases greater than this amount are capitalised and depreciated on the Authority's asset register.

Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives in a manner which reflects the consumption of the service potential embodied in those

Depreciation is recognised on a straight-line basis. Major depreciation periods for each class of asset are shown below. Depreciation on Landfill Construction assets are amortised proportionately to the rate of filling based upon the projected remaining airspace of landfill cells as at the beginning of the reporting period. The Authority annually assesses the remaining airspace of landfill cells and accordingly, depreciation and amortisation rates are adjusted to reflect these estimates. Depreciation periods for infrastructure assets have been estimated based on the best information available to the Authority, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

> Plant, Furniture & Equipment 3 to 10 years Buildings 30 - 50 years Waste Facility 10 to 15 years

Landfill Construction Amortised proportionately to rate of filling

Payables

6.1 **Goods & Services**

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 1 - Significant Accounting Policies (cont)

7 **Employee Benefits**

7.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

The Authority recognises all presently entitled liabilities as current liabilities regardless of whether it is expected to be paid within the preceding 12 months of reporting date.

Superannuation

The Authority makes employer superannuation contributions in respect of its employees to Statewide Super. The Scheme has two types of membership, each of which is funded differently.

Accumulation Fund Members

Accumulation fund members receive both employer and employee contributions on a progressive basis. Employer contributions are normally based on a fixed percentage of employee earnings in accordance with Superannuation Guarantee Legislation (9.5% in 2016/17; 9.5% in 2015/16). No further liability accrues to the employer as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Defined Benefit Members

Defined benefit scheme is where the benefit payable is based on a formula determined by the member's contribution rate, number of years of contribution and final average salary. The Authority makes employer contributions as determined by the scheme's Trustee based on advice from the Scheme's Actuarial. The most recent full actuarial investigation conducted by the Scheme's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2014. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to the Authority's contribution rates at some future time.

The Authority also makes contributions to other superannuation schemes selected by employees under the 'choice of fund' legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the new assets of the scheme, and no further liability attaches to the Authority.

8 Rehabilitation

Expenditures relating to ongoing rehabilitation and restoration reduce any provision previously established.

The Authority annually monitors the liability recorded for landfill rehabilitation and restoration estimates and makes adjustments to the liability as required to ensure an accurate projected cost of the liability is showing in the balance sheet. The Authority will be undertaking further detailed reviews of all rehabilitation and restoration liability costs in future years with the assistance of external consultants to ensure all projected costs have been independently verified.

9 Inventory

Inventory held by the Authority reflect materials stored on site which have either been purchased or gifted which will be used for future Cell and Capping construction works to be undertaken in future years.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 1 - Significant Accounting Policies (cont)

10 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax". Receivables and Creditors include GST receivable and payable. Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable. Non-current assets and capital expenditures include GST net of any recoupment.

Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

11 Comparative Information

Comparative information has been reclassified to be consistent with the current year disclosure of equivalent information in accordance with AIFRS.

12 New Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2017 reporting period and have not been used in preparing these reports.

The Authority is of the view that none of the new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

13 Valuation of Land and Building Assets

Land and Building assets held by the Authority were valued by Opteon (South Australia) Pty Ltd with an effective valuation date of 30 June 2014 applied for financial reporting purposes. Assets were valued to their market value based on the current zoning of the Onkaparinga Council Development Plan and Environmental Protection Agency (EPA) constraints and assessed market values based on highest and best use. All purchases made post 30 June 2014 have been recorded at Cost.

14 Consolidation of Asset Classes

During the 2016/17 financial year, the Authority undertook a consolidation of a number of asset classes in Note 6 of the Financial Statements. There was no impact to the financial performance or position of the Authority as a result of the consolidating asset classes.

The Authority undertook a review of the recognition basis for each constructed landfill cell to determine the most appropriate and reliable method to measure the consumption of constructed landfill airspace and recognition of capital works for asset depreciation purposes. It was determined that consolidating all existing landfill sites into a single cell is the most reliable and accurate method of measuring landfill activities given that the site is now operated as one large single cell site. As a result, the WDV of all landfill cell assets was consolidated as at 1 July 2016 and renamed 'Super Cell' in Note 6.

A review of the ongoing capping obligations for the site is being undertaken in the 2017/18 financial year. Any changes to key assumptions or estimates will be applied in the 2017/18 financial year once the review has been completed.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 2 - INCOME

	2017 Notes \$'000	2016 \$'000
USER CHARGES	11.617	0.204
Landfill Operations	11,617	_
	11,617	9,294
INVESTMENT INCOME		
Interest on investments		
Local Government Finance Authority	488	
Banks & other	22	
Investment property rental income	42	
	552	622
OTHER INCOME		
Movement in Landfill Liabilities	-	228
Other Income	88	307
Southern Recycling Centre	156	96
	244	631
Note 3 - EXPEN	NSES	
EMPLOYEE COSTS		
Salaries and Wages	1,042	951
Employee leave expense	26	11
Superannuation	90	77
Workers' Compensation Insurance	50	43
Less: Capitalised and distributed costs	(14)	
Total Operating Employee Costs	1,194	1,025
Total Number of Employees (Full time equivalent at end of reporting period)	11	10
MATERIALS, CONTRACTS & OTHER EXPENSES Prescribed Expenses		
Auditor's Remuneration		
- Auditing the financial reports	16	19
Board Expenses	37	43
Operating Lease Rentals - cancellable leases		3
Subtotal - Prescribed Expenses	53	65
Other Materials, Contracts & Expenses		
Contractors	238	227
Fuel	135	104
Equipment Hire	19	12
Maintenance	299	391
Legal Expenses	14	55
Levies paid- EPA Levy	8,018	5,582
Professional services	20	41
Southern Recycling Centre	60 384	10 361
Sundry Subtotal - Other Materials, Contracts & Expenses	9,187	6,783
Subtotal Other Materials, Contracts & Expenses	9,240	6,848
	5,240	5,5 .6

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 3 - EXPENSES (cont)			
		2017	2016
	Notes	\$'000	\$'000
DEPRECIATION, AMORTISATION & IMPAIRMENT	-		
Depreciation			
Landfill Construction		488	401
Buildings & Waste Facility		99	45
Plant & Equipment		362	338
Impairment	6	<u>-</u>	
	_	949	784
OTHER EXPENSES			
Transfer to Provision of Cell 3-1 & 3-2 Capping		78	75
,,,	_	78	75
Note 4 - ASSET DISPOSAL &	FAIR VA	LUE ADJUSTMEN	TS
PROPERTY, PLANT & EQUIPMENT			
Proceeds from disposal		163	5
Less: Carrying amount of assets sold		(145)	-
Gain (Loss) on disposal		18	5
NET GAIN (LOSS) ON DISPOSAL OF ASSETS		18	5
Note 5 - CURR	RENT ASS	ETS	
CASH & EQUIVALENT ASSETS			
Cash on Hand and at Bank		3,787	1,304
Short Term Deposits & Bills, etc	_	16,153	17,765
	_	19,940	19,069
TRADE & OTHER RECEIVABLES			
Accrued Revenues		19	25
Debtors - general		1,994	823
Prepayments		12	19
	_	2,025	867
INVENTORIES			
Stores & Materials		<u>-</u>	48
		-	48

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 6 - PROPERTY, PLANT & EQUIPMENT

16,614	(18,693)	33,320	1,987	16,614	(18,693)	33,320	1,987	Comparatives
15,081	(17,690)	30,784	1,987	14,461	(23,611)	36,085	1,987	TOTAL PROPERTY, PLANT & EQUIPMENT
94	-	94	-	2,497	-	2,497	ı	Work in Progress
1,664	(2,495)	4,159		1,644	(2,384)	4,028	1	Future Restoration Costs
111	(5,740)	5,851	•	1	(5,733)	5,733	1	Post Clsoure Rehabilitation
2,960	(1,777)	4,737		1	1	1	ı	Super Cell Capping
2,569	(4,867)	7,436		1	1	1	1	Super Cell
1			,	736	(991)	1,727	1	Cell 4 (Capping)
1	•		,	2,175	(1,432)	3,607	1	Cell 4
1			,	2,167	(588)	2,755	ı	Cell 3-3 & 3-4 (Lower) Capping
ı		,	,	441	(3,264)	3,705	ı	Cell 3-3 & 3-4 (Lower)
1			,	1	(828)	828	1	Landfill Cell's 3-1 & 3-2 Capping
1			,	1	(5,293)	5,293	ı	Landfill Cell 3-1 & 3-2
								Landfill Construction:
30	(102)	132	,	13	(113)	126	1	Office Equipment
1			•	61	(13)	74	1	Motor Vehicles
1,792	(2,358)	4,150	,	1,500	(2,720)	4,220	ı	Plant & Equipment
1	•			101	(211)	312		Waste Facility
4,034	(351)	3,825	560	1,299	(41)	780	560	Buildings
1,827	ı	400	1,427	1,827	ı	400	1,427	Land
CARRYING AMOUNT	ACCUM DEP'N	AT COST	AT FAIR VALUE	CARRYING AMOUNT	ACCUM DEP'N	AT COST	AT FAIR VALUE	
	100	\$'000			\$'000	\$'0		
	17	2017			2016	20		

This Note continues on the following pages.

for the year ended 30 June 2017 NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

Note 6 - PROPERTY, PLANT & EQUIPMENT

14,461		(4,416)		(784)	(60)	39	3,068	16,614	Comparatives
15,081	(384)	-	-	(949)	(145)	755	1,343	14,461	TOTAL PROPERTY, PLANT & EQUIPMENT
94	(384)	(2,019)	<u> </u>	,				2,497	Work in Progress
1,664		1	1	(111)		1	131	1,644	Future Restoration Costs
111	1	1		(7)		1	118	1	Post Closure Rehabilitation
2,960		2,903	1	(197)		1	254	1	Super Cell Capping
2,569		2,616	1	(173)		1	126	1	Super Cell
1		(736)		1		1	1	736	Cell 4 (Capping)
1	1	(2,175)		1		1	1	2,175	Cell 4
1		(2,167)	1	1		1	1	2,167	Cell 3-3 & 3-4 (Lower) Capping
1		(441)	1	1		1	1	441	Cell 3-3 & 3-4 (Lower)
1				1		1	1		Landfill Cell's 3-1 & 3-2 Capping
1				1		1	1		Landfill Cell 3-1 & 3-2
									Landfill Construction:
30				(6)	1	23	1	13	Office Equipment
1		(61)		1		1	1	61	Motor Vehicles
1,792		61		(356)	(145)	732	1	1,500	Plant & Equipment
1		(101)	•	1		1	1	101	Waste Facility
4,034		2,120	•	(99)	•	1	714	1,299	Buildings
1,827	-	1	1					1,827	Land
AMOUNT	Transter	Adjustments	Impairment	Depreciation	Disposals	Renewals	Capital	AMOUNT	
\$'000 CARRYING	,			\$'000	!	Additions	Addi	\$'000 CARRYING	
2017			S DURING YEAR	CARRYING AMOUNT MOVEMENTS DURING YEAR	CARRYING AMOU			2016	

This Note continues on the following pages.

st Work in Prgress transfer of \$0.384 million relates to asset contributed to the Southern Recycling Centre Joint Venture.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the financial year ended 30 June 2017

Note 7 - LIABILITIES

			17 000	20 \$'0	
TRADE & OTHER PAYABLES	Notes	Current	Non-current	Current	Non-current
Goods & Services		2,469	-	1,190	-
Accrued expenses - other		60	<u>-</u>	175	-
		2,529	<u> </u>	1,365	-
PROVISIONS					
Annual Leave		78	-	74	-
Long Service Leave		71	32	62	20
Post Closure Rehabilitation		-	3,772	-	3,654
Cell Capping - 3-1 & 3-2		-	2,474	-	2,396
Cell Capping - 3-3 & 3-4 (Lower)		-	2,845	-	2,755
Cell 4 Capping		-	1,892	-	1,727
Future Restoration Costs		-	4,159	_	4,028
		149	15,174	136	14,580
Movements in Provisions - 2017 year only (current & non-current)		Opening Balance	Additional Amounts Recognised/ (Derecognised)	Payments	Closing Balance
Post Closure Rehabilitation		3,654	118	-	3,772
Cell Capping -3-1 & 3-2		2,396	78	-	2,474
Cell Capping - 3-3 & 3-4 (Lower)		2,755	90	-	2,845
Cell 4 Capping		1,727	165	-	1,892
Future Restoration Costs		4,028	131	-	4,159
Total		14,560	582	-	15,142

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 8 - RECONCILIATION OF CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Statement of Financial Position as follows:

Total cash & equivalent assets Less: Short-term borrowings	Notes 5	2017 \$'000 19,940	2016 \$'000 19,069
Balances per Cash Flow Statement	_	19,940	19,069
(b) Reconciliation of Change in Net Assets to Cash from Operating Activities Net Surplus (Deficit)	•	1,375	1,800
Non-cash items in Income Statement Depreciation, amortisation & impairment		949	784
Net (Gain) loss in Equity Movement Joint Venture		(265)	20
Net (Gain) Loss on Disposals	_	(45)	(5)
Add (Local) Champer in Net Comment Assets		2,014	2,599
Add (Less): Changes in Net Current Assets Net (increase) decrease in receivables Net (increase) decrease in inventories Net (increase) decrease in other current assets Net increase (decrease) in trade & other payables Net increase (decrease) in other provisions Net Cash provided by (or used in) operations	- -	(1,018) 48 - 1,166 (10) 2,200	182 1 - (49) (141) 2,592
(c) Non-Cash Financing and Investing Activities			
Acquisition of assets by means of: - Physical resources received free of charge - Non-cash grants & contributions Amounts recognised in Income Statement	_	-	-
- Finance Leases	-	<u>-</u> -	
(d) Financing Arrangements Unrestricted access was available at balance date to the fo	llowing li		
Corporate Credit Cards		18	18

The Authority has no bank overdraft facility.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 9 - FINANCIAL INSTRUMENTS

Recognised Financial Instruments

Bank, Deposits at Call, Sho Deposits	rt Term Accounting Policy: Carried at lower of cost and net realisable value; Interest is recognised when earned.
	Terms & conditions: Deposits are returning fixed interest rates of 1.25 - 2.5% (2016: 1.5 - 2.8%). Short term deposits have an average maturity of 90 days (2016: 90 days).
	Carrying amount: approximates fair value due to the short term to maturity.
Receivables - Gate Fees & A	ssociated Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for
Charges	doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.
	Carrying amount: approximates fair value (after deduction of any allowance).
Liabilities - Creditors and Accruals	Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services
	received, whether or not billed to the Authority.
	Terms & conditions: Liabilities are normally settled on 30 day terms.
	Carrying amount: approximates fair value.

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Authority.

Risk Exposures

<u>Credit Risk</u> represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Authority is the carrying amount, net of any provision for doubtful debts. All investments are made with the SA Local Government Finance Authority and the ANZ Bank. There is no material exposure to any individual debtor.

<u>Market Risk</u> is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Authority's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor <u>currency risk</u> apply.

<u>Liquidity Risk</u> is the risk that the Authority will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Policy (LGA Information Paper 15), liabilities have a range of maturity dates based on cash inflows.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Most of the Authority's financial instruments are at fixed rates. Any such variations in future cash flows will not be material in effect on either the Authority's incomes or expenditures.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 9 (cont) - FINANCIAL INSTRUMENTS

Liquidity Analysis								
		Floating	Fixe	d interest ma	aturing in		Non-	
2017		Interest	≤ 1 year	> 1 year	> 5 years		interest	Total
		Rate		≤ 5 years			bearing	
<u>Financial Assets</u>		\$'000	\$'000	\$'000	\$'000		\$'000	\$'000
Fair Value through P&L								
Cash Assets		3,787	16,153		-	-	-	19,940
Loans & Receivables								
Receivables		-	-		-	-	2,025	2,025
Weighted Average Interest Rate	Total_	3,787 1.25%	16,153 2.50%		-	-	2,025	21,965
Financial Liabilities		1.25%	2.50%					
Payables		_	_		_	_	2,529	2,529
rayables	Total					-	2,529	2,529
	10tai_						2,323	2,323
EXCESS OF FINANCIAL ASSETS	OVER							
LIABILITIES		3,787	16,153		-	-	(504)	19,436
		Floating	Fixe	d interest ma	aturing in		Non-	
2016		Floating Interest	<u>Fixe</u> ≤1 year	d interest ma	aturing in > 5 years		Non- interest	Total
2016		_						Total
Financial Assets	_	Interest		> 1 year			interest	Total \$'000
Financial Assets Fair Value through P&L	_	Interest Rate \$'000	≤ 1 year \$'000	> 1 year < 5 years	> 5 years		interest bearing	
Financial Assets Fair Value through P&L Cash Assets	_	Interest Rate	≤ 1 year \$'000	> 1 year < 5 years	> 5 years	-	interest bearing	
Financial Assets Fair Value through P&L Cash Assets Loans & Receivables	_	Interest Rate \$'000	≤ 1 year \$'000	> 1 year < 5 years	> 5 years	-	interest bearing \$'000	\$'000 19,069
Financial Assets Fair Value through P&L Cash Assets		Interest Rate \$'000 1,304	≤ 1 year \$'000 17,765	> 1 year < 5 years	> 5 years	-	interest bearing \$'000	\$'000 19,069 867
Financial Assets Fair Value through P&L Cash Assets Loans & Receivables Receivables	Total_	Interest Rate \$'000 1,304	≤ 1 year \$'000 17,765 17,765	> 1 year < 5 years	> 5 years	- - -	interest bearing \$'000	\$'000 19,069
Financial Assets Fair Value through P&L Cash Assets Loans & Receivables Receivables Weighted Average Interest Rate	Total _	Interest Rate \$'000 1,304	≤ 1 year \$'000 17,765	> 1 year < 5 years	> 5 years \$'000 -		interest bearing \$'000	\$'000 19,069 867
Financial Assets Fair Value through P&L Cash Assets Loans & Receivables Receivables Weighted Average Interest Rate Financial Liabilities	Total _	Interest Rate \$'000 1,304	≤ 1 year \$'000 17,765 17,765	> 1 year < 5 years	> 5 years \$'000 -		interest bearing \$'000	\$'000 19,069 867 19,936
Financial Assets Fair Value through P&L Cash Assets Loans & Receivables Receivables Weighted Average Interest Rate	_	Interest Rate \$'000 1,304	≤ 1 year \$'000 17,765 17,765	> 1 year < 5 years	> 5 years \$'000 -		interest bearing \$'000 867 867	\$'000 19,069 867 19,936
Financial Assets Fair Value through P&L Cash Assets Loans & Receivables Receivables Weighted Average Interest Rate Financial Liabilities	Total	Interest Rate \$'000 1,304	≤ 1 year \$'000 17,765 17,765	> 1 year < 5 years	> 5 years \$'000 -	- - -	interest bearing \$'000	\$'000 19,069 867 19,936
Financial Assets Fair Value through P&L Cash Assets Loans & Receivables Receivables Weighted Average Interest Rate Financial Liabilities	Total	Interest Rate \$'000 1,304	≤ 1 year \$'000 17,765 17,765	> 1 year < 5 years	> 5 years \$'000 -		interest bearing \$'000 867 867	\$'000 19,069 867 19,936

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the financial year ended 30 June 2017

Note 10 - COMMITMENTS FOR EXPENDITURE

	Notes	2017 \$'000	2016 \$'000
Capital Commitments	Notes	\$ 000	Ş 000
Capital expenditure committed for at the reporting statements as liabilities:	date but	not recognised	in the financial
Resource Recovery Facility		<u>-</u>	<u>527</u>
These expenditures are payable:			
Not later than one year		-	527
Later than one year and not later than 5 years		-	-
Later than 5 years		-	527
		<u>-</u>	
Other Expenditure Commitments			
Other expenditure committed for (excluding inventories the financial statements as liabilities:	at the re	porting date but	not recognised in
Audit Services		55	73
		55	73
These expenditures are payable:			
Not later than one year		18	18
Later than one year and not later than 5 years		37	55
Later than 5 years			-
		55	73

NOTE 11 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED IN THE STATEMENT OF FINANCIAL PERFROMANCE

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position but knowledge of those items is considered relevant to users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. Potential Insurance Losses

The Authority insures against all known insurable risks using a range of insurance policies, each of which is subject to a deductible "insurance excess", the amount of which varies according to the class of insurance.

2. Legal Expenses

All known costs have been recognised.

Note 12 - EVENTS OCCURRING AFTER REPORTING DATE

There were no events subsequent to 30 June 2017 that need to be disclosed in the financial statements.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 13 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Authority prepared on a uniform and consistent basis. The uniform presentation represents a simplified version of reporting under the Government Finance Statistics (GFS) framework of the Australian Bureau of Statistics.

	2017 \$'000	2016 \$'000
Income	12,678	10,547
less Expenses	(11,461)	(8,752)
Operating Surplus / (Deficit)	1,217	1,795
less Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	754	39
Depreciation, Amortisation, Impairment and Movement in Landfill Provisions	(1,027)	(859)
Proceeds from Sale of Replaced Assets	-	-
	(273)	(820)
less Net Outlays on New and Upgraded Assets	_	
Capital Expenditure on New and Upgraded Assets	863	2,739
Amounts received specifically for New and Upgraded Assets	-	-
Proceeds from Sale of Surplus Assets	(163)	(5)
	700	2,734
Net Lending / (Borrowing) for Financial Year	790	(119)

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 14 - DISCLOSURES OF RELATED PARTY TRANSACTIONS

The Key Management Personnel include the Chair of the Board, Chief Executive and other officers prescribed under Section 112 of the *Local Government Act 1999*. In all, 4 persons were paid the following total compensation:

	2017	
	\$'000	
Salaries, allowances & other short term benefits	420	
Post-employment benefits	-	
Long term benefits	39	
Termination Benefits	-	
TOTAL	459	

Transactions with Related Parties:

The following transactions occurred with Related Parties:

Related Party Entity	Sale of Goods and Services (\$'000)	Amounts Outstanding from Related Parties (\$'000)	Description of Services Provided to Related Parties
City of Onkaparinga	4,080	343	Provision of waste disposal services
City of Holdfast Bay	697	35	Provision of waste disposal services
City of Marion	1,776	167	Provision of waste disposal services

Amounts recorded as outstanding from Related Parties are recorded in Trade and other receivables in Note 5.

The Related Parties disclosed above are equity owners of the Authority and are referred to as Member Councils. Member Councils have equal representation on the Board of the Authority and accordingly have significant influence on the financial and operating decisions of the Authority. No one Member Council individually has control of those policies.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the financial year ended 30 June 2017

Note 15 - EQUITY ACCOUNTED JOINT VENTURE

Southern Recycling Centre (SRC)

The Authority has entered into a joint venture arrangement with Integrated Waste Services Pty Ltd to operate the Southern Recycling Centre located on the Authority's landfill site.

	2017	2016
	\$'000	\$'000
The Authority's respective interests are:		
- interest in operating result:	49.99%	49.99%
- ownership of equity	49.99%	49.99%
the proportion of voting power	50.00%	50.00%
Movement in Investment in Joint Operation:		
Opening Balance	164	189
New Capital Contributions	405	145
Share in Operating Result	71	124
Equity Adjustment	194	(144)
Distributions Received	(125)	(150)
Share in Equity of Joint Operation	709	164

Expenditure Commitments

There were no expenditure commitments at reporting date that required to be recognised in the financial statements.

Contingent Liabilities

There were no contingent liabilities at reporting date that required to be recognised in the financial statements.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 16 - FAIR VALUE MEASUREMENTS

The Authority measures and recognises the following assets at fair value on a recurring basis after initial recognition:

Land assets.

The Authority does not subsequently measure any liabilities at fair value on a recurring basis, or any assets or liabilities at fair value on a non-recurring basis.

(a) Fair value hierarchy

AASB 13: Fair Value Measurement requires the disclosure of fair value information according to the relevant level in the fair value hierarchy. This hierarchy categorises fair value measurements into one of three possible levels based on the lowest level that a significant input can be categorised into. The levels are outlined below:

Level 1	Level 2	Level 3
Measurements based on quoted	Measurements based on inputs	Measurements based on
prices (unadjusted) in active	other than quoted prices included	unobservable inputs for the asset or
markets for identical assets or	in Level 1 that are observable for	liability.
liabilities that the entity can access	the asset or liability, either directly	
at the measurement date.	or indirectly.	

The fair value of assets and liabilities that are not traded in an active market is determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques

The Authority selects valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the association are consistent with one or more of the following valuation approaches:

- Market approach: uses prices and other relevant information generated by market transactions involving identical or similar assets or liabilities.
- Income approach: converts estimated future cash flows or income and expenses into a single current (i.e. discounted) value.
- Cost approach: reflects the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Authority gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data are not available and therefore are developed using the best information available about such assumptions are considered unobservable.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 16 - FAIR VALUE MEASUREMENTS (Cont.)

The following tables provide the fair values of the Authority's assets measured and recognised on a recurring basis after initial recognition, categorised within the fair value hierarchy.

	Note	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
2017					
Recurring fair value measurements					
Infrastructure, Property, Plant & Equipment					
- Land	6	-	1,427	-	1,427
- Buildings	6		560	-	560
Total financial assets recognised at fair					
value			1,987	-	1,987
2016					
Recurring fair value measurements					
Infrastructure, Property, Plant & Equipment					
- Land	6	-	1,427	-	1,427
- Buildings	6		560	-	560
Total financial assets recognised at fair					
value			1,987	-	1,987

(b) Disclosed fair value measurements

The following table provides the level of the fair value hierarchy within which the disclosed fair value measurements are categorised in their entirety and a description of the valuation technique(s) and inputs used.

	Fair Value Hierarchy Level	Valuation Technique	Inputs Used
There has been no change in	2	Market Value	Observable sales of
the valuation technique(s) used			similar properties –
to calculate the fair values			both vacant land
disclosed in the financial			and land with
statements.			improvements

Presiding Member Southern Region Waste Resource Authority Audit Committee - Auditor Independence

I, Greg Connor the person occupying the position of Presiding Member of the Southern Region Waste Resource Authority's Audit Committee, do bereby certify (for the purposes of Regulation 22 (3) of the Local Government (Financial Management) Regulations 2011), that the auditor of the Southern Region Waste Resource Authority, Galpins, has not been engaged by the Southern Region Waste Resource Authority to provide services to the Southern Region Waste Resource Authority outside of the scope of the pudit feretions under the Local Government Act 1999.

21817

Presiding Member

Southern Region Waste Resource Authority Audit Committee

Galpins Accountants, Auditors & Business Consultants David Chant row Simon Smith rcrk David Sullivan CM Jason Seldel ca Renae Nicholson ca Tim Muhlhausler ca Aaron Coonan ca Luke Williams CPA Mount Gambier 233 Commercial Street West PO Box 244, Mount Cambrar SA 5290 P. (08) 6725-3048 3981-87724-9553 administrations com as Stirling Unit 4/3-5 Mount Barker Road PO Box 727, Stirring SA 5152 P-1080 8339 1258 Norwood 3 Kensington Road PC Bits 4567, Norweod South SA 5567 P. (DEI 8302 3430 F (DRI 8307 3466 E narwood@galpms.com.au

W www.palpies.com.au

ABN 30 A30 311 757

SOUTHERN REGION WASTE RESOURCE AUTHORITY

GENERAL PURPOSE FINANCIAL STATEMENTS For the year ended 30 June 2017

Statement by Auditor

I confirm that, for the audit of the financial statements of the Southern Region Waste Resource Authority for the year ended 30 June 2017, I have maintained my independence in accordance with the requirements of APES 110 - Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) Local Government (Financial Management) Regulation 2011.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS

Luke Williams CPA Registered Company Auditor

Partner

31 / 08 / 2017

Galpins Accountants, Auditors & Business Consultants **David Chant ICIA** Simon Smith row David Sullivan cra Jason Seldel ca Renae Nicholson ca Tim Muhihausier ca Aaron Coonan ca Luke Williams CPA Mount Cambler 233 Commercial Street West PO Box 244, Mount Sambler SA 5290 P. 0061 8725 3018 F. 1088 8724 9533 Stidling Unit 473-5 Married Station Female PO See 727, Stirting SA 5152 F- IDEI 8309 1255 Norwood 3 Kenangtan Road PG Biss 4517, Norwood South SA 9547 (00) 8000 5400 F. 108E 8352 3444 W www.galpins.com.is ABN 30 830 511 75T ty limited by a schome opprised. Sections of Standards Legisla

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE SOUTHERN REGION WASTE RESOURCE AUTHORITY

INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF THE SOUTHERN REGION WASTE RESOURCE AUTHORITY

We have audited the compliance of the Southern Region Waste Resource Authority ("the Authority") with the requirements of Section 125 of the Local Government Act 1999 in relation only to the Internal Controls established by the Authority to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2016 to 30 June 2017 have been conducted properly and in accordance with law.

The Authority's Responsibility for Internal controls

The Authority is responsible for implementing and maintaining an adequate system of internal controls, in accordance with Section 125 of the Local Government Act 1999 to ensure that the receipt, expenditure and investment of money, with acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

Auditor's responsibility

Our responsibility is to express an opinion on the Authority's compliance with Section 125 of the Local Government Act 1999 in relation only to the Internal Controls established by the Authority to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities have been conducted properly and in accordance with the law, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3100 Compliance Engagements, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Authority has complied with Section 125 of the Local Government Act 1999 in relation only to the internal controls specified above for the period 1 July 2016 to 30 June 2017. ASAE 3100 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these controls, assessing the risk that a material weakness exists, and testing and evaluating the design of controls on a sample basis based on the assess risk.

Limitation of Use

This report has been prepared for the members of the Authority in Accordance with Section 129 of the Local Government Act 1999 in relation to the Internal Controls Specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Authority, or for any purpose other than which it was prepared.

Inherent Limitation.

Due to the inherent limitations of any compliance procedure, it is possible that fraud, error or non-compliance may occur and not to be detected. An assurance engagement on controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Independence

In conducting our engagement, we have complied with the independence requirements of the Australian professional accounting bodies.

Opinion

In our opinion, the Authority has complied, in all material respects, with Section 125 of the Local Government Act 1999 in relation to Internal controls established by the Authority relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the authority have been conducted properly and in accordance with law for the year ended 30 June 2017.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS

Luke Williams CPA Registered Company Auditor

Partner

31 / 08 / 2017



INDEPENDENT AUDITOR'S REPORT

To the members of the Southern Region Waste Resource Authority

Report on the Audit of the Financial Report

Opinion

We have audited the accompanying financial report of the Southern Region Waste Resource Authority ("the Authority"), which comprises the balance sheet as at 30 June 2017, the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information and the statement by the Executive Officer and the Chairman.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Authority as at 30 June 2017, and its financial performance and its cash flows for the year then ended in accordance with the Australian Accounting Standards, Local Government Act 1999 and Local Government (Financial Management) Regulations 2011.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the entity in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibility for the Financial Report

The Authority is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 and for such internal control as the Authority determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Authority is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS

Luke Williams CPA Registered Company Auditor

Partner

31/08/2017

Chief Executive Officer's Certificate of Compliance – Auditor Independence **Southern Region Waste Resource Authority**

I, Mark Dowd the person for the time being occupying the position of Chief Executive Officer of the City of Onkaparinga, being a Constituent Council of the Southern Region Waste Resource Authority, do hereby certify (for the purposes of Regulation 22 (3) of the Local Government (Financial Management) Regulations 2011), that the auditor of the subsidiary, Galpins, has not been engaged by the subsidiary to provide services to the subsidiary outside of the scope of the audit functions under the Local Government Act 1999.

Mark Dowd Chief Executive Officer City of Onkaparinga

31/08/2017 Dated



City of Onkeparings PO Eur T Nourlegs Cores South Autroba 2168. ministrapon gody com

Proarlungs office Surrey Pace Nourbeast Cente Maphose (30: 030) 0000 Foreign (E) 6382 6744

Aberfayle Park office Distrik Abertsyle Pers Telephores (20) 0304 0354 Focussiis (Cd) 6580 8744

Willungs: office St Fatters Tamode Williampe Majorone (20) 8354 (000) Fricamille 1091 BORN 8014

Woodensh office 175 Buirts Road Morphet Vale Telephysis (20) 0204 0004 Tycsindo 156; 6582-6514



PO Box 21, Oaklands Park South Australia 5046

245 Sturt Road, Sturt South Australia 5047

T (08) 8375 6600 F(08) 8375 6699 Council@marion.sa.gov.au

Chief Executive Officer's Certificate of Compliance - Auditor Independence Southern Region Waste Resource Authority

I, Adrian Skull, the person for the time being occupying the position of Acting Chief Executive Officer of the City of Marion, being a Constituent Council of the Southern Region Waste Resource Authority, do hereby certify (for the purposes of Regulation 22 (3) of the Local Government (Financial Management) Regulations 2011), that the auditor of the subsidiary, Galpins, has not been engaged by the subsidiary to provide services to the subsidiary outside of the scope of the audit functions under the Local Government Act 1999.

Adrian Skull

Chief Executive Officer

City of Marion

Dated

The City of Marion acknowledges it is part of Kauma land and recognises the Kauma people as the traditional and continuing custodians of the land.





@CityofMarion



City of Marion



CityofMarion

marion.sa.gov.au



holdfast.sa.gov.au

Brighton Civic Centre 24 July Rood, Brighton SA 5048 RO Box 19 Brighton SA 5048 P 08 8229 9999 F 08 8298 4561 Glenelg Customer Service Centre and Elbrary 2 Colley Terroce, Glenelg SA 5045

Chief Executive Officer's Certificate of Compliance - Auditor Independence Southern Region Waste Resource Authority

I, Justin Lynch, the person for the time being occupying the position of Chief Executive Officer of the City of Holdfast Bay, being a Constituent Council of the Southern Region Waste Resource Authority, do hereby certify (for the purposes of Regulation 22 (3) of the Local Government (Financial Management) Regulations 2011), that the auditor of the subsidiary, Galpins, has not been engaged by the subsidiary to provide services to the subsidiary outside of the scope of the audit functions under the Local Government Act

Chief Executive Officer

City of Holdfast Bay

31.1.8.1.17... Dated





Attendance at Board Meetings

July 2016 - June 2017

BOARD MEETINGS	A	В
BOARD MEMBERS		
Chairman Mark Booth	6	5
Trish Aukett	6	4
Kirk Richardson	6	2
Vincent Mifsud	6	4
Paul Harwood (resigned May 2017)	6	6
Lynda Yates	6	4
Ian Crossland	6	4
DEPUTY BOARD MEMBERS		
Please Note:		
Deputy Board Members are only required to attend a Board Meeting when the Board		
Member is an apology.		
Nick Kerry		0
John Smedley		3
Heidi Greaves		1

A = Number of meetings held during the period 1 July 2016 to 30 June 2017 during the time the Board Member or the Deputy Board Member was a member of the Board.

Attendance at Audit Committee Meetings

July 2016 – June 2017

AUDIT COMMITTEE MEETINGS	A	В
Chairman Greg Connor	4	4
Vicki Brown	4	4
David Powell	4	4
Mark Booth	4	4
Paul Harwood (SRWRA Deputy Representative) (resigned May 2017)	4	1

A = Number of meetings held during the period 1 July 2016 to 30 June 2017 during the time the Audit Committee Member was a member of the Committee.

B = Number of meetings attended by the Board Member or Deputy Board Member from 1 July 2016 to 30 June 2017.

B = Number of meetings attended by the Audit Committee Board Member from 1 July 2016 to 30 June 2017.



Performance Against Business Plan

Each year SRWRA prepares an Annual Business Plan that is submitted to the Constituent Councils detailing its aims and objectives.

Aims and objectives	
Operating Surplus is maintained	Achieved
Meet all legislative requirements (WHS, EPA, Zero Waste)	Achieved
Asset Management plans are in place	Achieved
Grow the revenue (to offset a reduction in the forecast SRWRA revenue)	Achieved
Capital works program is planned and funded i.e. cell construction (link to LTFP).	Achieved
Development of a Bio-Pad, Bailing field and Hard-Stand/Capped operational area	In
	Progress





WESTERN REGION WASTE MANAGEMENT AUTHORITY FINAL FINANCIAL STATEMENTS



WESTERN REGION WASTE MANAGEMENT AUTHORITY

STATEMENT OF COMPREHENSIVE INCOME

For the Year Ended 30 June 2017

	Note	2017 \$	2016 S
INCOME Investment Income Other Revenues Total Income	₂ —	1,322 0 1,322	4,711 165 4,876
EXPENSES Materials, contracts and other expenses Total Expenses	3 _	(73,849)	(27,435)
OPERATING SURPLUS / (DEFICIT)	_	75,171	32,311
NET SURPLUS Transferred to Equity Statement		75,171	32,311
Other Comprehensive Income Other Comprehensive Income Total Other Comprehensive Income	_	0	0
TOTAL COMPREHENSIVE INCOME	_	75,171	32,311

This Statement is to be read in conjunction with the attached Notes.

BALANCE SHEET

As At 30 June 2017

ASSETS Current Assets Cash & Cash Equivalents Total Current Assets 1		Note	2017	2016
Current Assets 0 306,558 Cash & Cash Equivalents 0 306,558 Total Assets 0 306,558 LIABILITIES Current Liabilities 0 0 Provision 6 0 136,557 Accrued Expenses 0 2,828 GST 0 (3,443) Total Current Liabilities 5 0 135,942 Non Current Liabilities 0 0 0 Provision for Landfill Restoration 0 0 0 Total Non Current Liabilities 0 0 0 Total Liabilities 0 135,942 NET ASSETS / (LIABILITIES) 0 170,616 EQUITY 0 170,616	ACCETE		\$	\$
Cash & Cash Equivalents 0 306,558 Total Assets 0 306,558 LIABILITIES Current Liabilities Trade and Other Payables 0 0 Provision 6 0 136,557 Accrued Expenses 0 2,828 GST 0 135,942 Non Current Liabilities 0 135,942 Non Current Liabilities 0 0 Provision for Landfill Restoration 0 0 Total Non Current Liabilities 0 0 Total Liabilities 0 170,616				
Total Current Assets 4			0	306 559
Total Assets 0 306,558 LIABILITIES Current Liabilities Trade and Other Payables 0 0 Provision 6 0 136,557 Accrued Expenses 0 2,828 GST 0 (3,443) Total Current Liabilities 5 0 135,942 Non Current Liabilities 0 0 0 Provision for Landfill Restoration 0 0 0 Total Non Current Liabilities 0 0 0 Total Liabilities 0 135,942 NET ASSETS / (LIABILITIES) 0 170,616 EQUITY Accumulated Surplus / (Deficit) 0 170,616	•	4		
LIABILITIES Current Liabilities 0 0 Trade and Other Payables 0 136,557 Accrued Expenses 0 2,828 GST 0 (3,443) Total Current Liabilities 5 0 135,942 Non Current Liabilities 0 0 0 Provision for Landfill Restoration 0 0 0 Total Non Current Liabilities 0 0 0 Total Liabilities 0 135,942 NET ASSETS / (LIABILITIES) 0 170,616 EQUITY 0 170,616	rotal Carrent Assets	4		300,338
Current Liabilities 0 0 Trade and Other Payables 0 0 Provision 6 0 136,557 Accrued Expenses 0 2,828 GST 0 (3,443) Total Current Liabilities 5 0 135,942 Non Current Liabilities 0 0 0 Provision for Landfill Restoration 0 0 0 Total Non Current Liabilities 0 0 0 Total Liabilities 0 135,942 NET ASSETS / (LIABILITIES) 0 170,616 EQUITY 0 170,616	Total Assets		0	306,558
Trade and Other Payables 0 0 Provision 6 0 136,557 Accrued Expenses 0 2,828 GST 0 (3,443) Total Current Liabilities 0 135,942 Non Current Liabilities 0 0 Provision for Landfill Restoration 0 0 Total Non Current Liabilities 0 0 Total Liabilities 0 135,942 NET ASSETS / (LIABILITIES) 0 170,616 EQUITY 0 170,616	LIABILITIES			
Provision 6 0 136,557 Accrued Expenses 0 2,828 GST 0 (3,443) Total Current Liabilities 5 0 135,942 Non Current Liabilities 0 0 0 Provision for Landfill Restoration 0 0 0 Total Non Current Liabilities 0 0 0 Total Liabilities 0 135,942 NET ASSETS / (LIABILITIES) 0 170,616 EQUITY 0 170,616	Current Liabilities			
Accrued Expenses 0	Trade and Other Payables		0	0
Total Current Liabilities 5 0 135,942	Provision	6	0	136,557
Total Current Liabilities 5	Accrued Expenses		0	2,828
Non Current Liabilities Provision for Landfill Restoration 0 0 Total Non Current Liabilities 0 135,942 Total Liabilities 0 170,616 EQUITY Accumulated Surplus / (Deficit) 0 170,616	GST		0	(3,443)
Provision for Landfill Restoration 0 0 Total Non Current Liabilities 0 0 Total Liabilities 0 135,942 NET ASSETS / (LIABILITIES) 0 170,616 EQUITY 0 170,616 Accumulated Surplus / (Deficit) 0 170,616	Total Current Liabilities	5	_ 0	135,942
Total Non Current Liabilities 0 0 Total Liabilities 0 135,942 NET ASSETS / (LIABILITIES) 0 170,616 EQUITY 0 170,616 Accumulated Surplus / (Deficit) 0 170,616	Non Current Liabilities			
Total Liabilities 0 135,942 NET ASSETS / (LIABILITIES) 0 170,616 EQUITY 0 170,616 Accumulated Surplus / (Deficit) 0 170,616	Provision for Landfill Restoration		0	0
NET ASSETS / (LIABILITIES) EQUITY Accumulated Surplus / (Deficit) 0 170,616	Total Non Current Liabilities		0	0
EQUITY Accumulated Surplus / (Deficit) 0 170,616	Total Liabilities		0	135,942
Accumulated Surplus / (Deficit) 0 170,616	NET ASSETS / (LIABILITIES)		0	170,616
	EQUITY			
TOTAL EQUITY 0 170,616	Accumulated Surplus / (Deficit)		. 0	170,616
	TOTAL EQUITY		0	170,616

This Statement is to be read in conjunction with the attached Notes.

STATEMENT OF CHANGES IN EQUITY

For the Year Ended 30 June 2017

	Note	<u>2017</u> \$	2016 \$
Balance at end of previous reporting period		170,616	138,305
Net Surplus / (Deficit) for Year		75,171	32,311
Other Comprehensive Income Distribution to Member Councils		(245,787)	0
Balance at end of period	_	0	170,616

This Statement is to be read in conjunction with the attached Notes.

CASH FLOW STATEMENT

For the Year Ended 30 June 2017

	Note	2017	2016
Cash Flows From Operating Activities		\$	\$
Receipts Operating Receipts Investment Receipts Payments		1,322	215 4,661
Travel & entertainment expenditure Net Cash used in Operating Activities	7	0 1,322	(5,177) (301)
Cash Flows from Other Activities Payments Payments for works – Garden Island Distribution of Funds Remaining	8	(65,536) (245,787)	(1,195,261)
Receipts ATO GST Refund Net Cash used in Other Activities		3,443 (307,880)	108,018 (1,087,243)
Net increase/(decrease) in cash held		(306,558)	(1,087,544)
Cash & cash equivalents at beginning of the period		306,558	1,394,102
Cash & cash equivalents at end of period		0	306,558

This Statement is to be read in conjunction with the attached Notes.

Notes to and forming part of the Financial Statements

For the Year Ended 30 June 2017

Note 1: Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Basis of preparation

Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under clause 11 of the Local Government (Financial Management) Regulations 1999 dated 30 June 2011.

Income Tax

The Western Region Waste Management Authority (the Authority) operated as a Regional Subsidiary of the Members Council pursuant to section 43 of the Local Government Act 1999. Accordingly, it is not liable to pay income tax.

Plant and Equipment

Plant and equipment is brought to account at cost, less, where applicable, accumulated depreciation. All assets are depreciated over their useful lives commencing from the time that the asset is held ready for use.

The depreciation rates used for items of plant & equipment are:

Furniture and fittings	20%
Computer equipment	33%
Other equipment and vehicles	20%

Cash

For the purposes of the statement of cash flows, cash includes cash on hand and on deposit with banks and the Local Government Financing Authority.



Notes to the Financial Statements

For the Year Ended 30 June 2017

Note 1: Significant Accounting Policies (continued)

Winding up of the authority

Prior to the authority being wound up, Western Region Waste Management Authority operated a landfill on Garden Island. An Environment Performance Agreement between Renewal SA, the Environment Protection Authority (EPA) and the Authority was signed in October 2005. The major obligations for the Authority in that agreement were to supply clay and soil to cap the site; to revegetate the site; to environmentally monitor the site and to install a landfill gas management system across the site.

These works were completed and the landfill site was handed back to Renewal SA on 1 September 2015. All requirements and obligations of the Regional Subsidiary have now been met. The Authority was officially wound up under the Notice of Winding-up of a Subsidiary in the South Australian Government Gazette on 29 June 2016. For details of the final distribution to the four constituent councils refer to note 8.

Notes to the Financial Statements

For the Year Ended 30 June 2017

	Note	2017	2016
Note 2: Revenues			
Investment income			
Local Government Finance Authority		50	135
Banks		1,272	4,576
		1,322	4,711
Other Revenues			
Asset Fund surplus distribution (LGFA)		0	165
		0	165
	_	1,322	4,876
Note 3: Expenses			
Material, contracts and other expenses			
Travel & entertainment expenditure		0	4,754
Writeback of Provision	6	(73,849)	(32,189)
		(73,849)	(27,435)

Notes to the Financial Statements

For the Year Ended 30 June 2017

Note 4: Current Assets	2017	2016
Cash & Cash Equivalents		
Cash at Bank - Cheque Account	0	67,383
Cash at Bank - Investment Account	0	239,175
Investments with LGFA	0	0
	0	306,558
Note 5: Current Liabilities		
Provision	0	136,557
	0	136,557
Other Current Liabilities		
Goods and Services	0	0
Accrued Expenses	0	2,828
GST Payable	0	(3,443)
	0	(615)
	0	135,942

Notes to the Financial Statements

For the Year Ended 30 June 2017

Note 6: Current Liabilities

Summary of Provision for Landfill Restoration

Movement		
	2017	2016
Opening Balance		
Current	136,557	793,636
Non Current	0	0
	136,557	793,636
Writeback of provision	(73,849)	(32,189)
· ·	62,708	761,447
Less expenditure		
Cash		
LGFA Guarantee	0	(4,500)
Landfill Gas Installation	0	(408,866)
WRWMA Management	(31,500)	(63,000)
Consulting/Superintendent	0	(85,805)
Site Maintenance	0	(9,364)
Sundry	(253)	(6,206)
External Audit & Audit Committee Costs	(9,602)	(6,918)
Insurance	0	(14,509)
Legal Expenses	0	(270)
Records Sentencing	(21,353)	(25,452)
Total Cash	(62,708)	(624,890)
Total Expensed against provision	(136,557)	(657,079)
Closing Balance	0	136,557
iummarised as follows		
Current liability	0	136,557
	0	136,557

Notes to the Financial Statements

For the Year Ended 30 June 2017

Note 7 : Reconciliation of Cash Flows from Operating	<u>2017</u> \$		2016 \$
Activities to Net Surplus Resulting from Operations Net Surplus	75,171		32,311
Non-cash Items in Income Statement: Provision for landfill restoration	(73,849)		(32,189)
Add/(Less): Changes in Net Current Assets Net Decrease/(Increase) in Net GST Claimable Net cash provided by (or used in) operations	1,322	_	(423) (301)

Notes to the Financial Statements

For the Year Ended 30 June 2017

Note 8: Winding Up of the Authority

On 29 June 2016, the authority was wound up under the Notice of Winding-up of a subsidiary in the South Australian Government Gazette.

Upon winding up 100% of the remaining cash balance was distributed to the Member Councils in accordance with the Authority's charter.

Amounts distributed are shown below.

Table of Member Council Ownership Interest	Equity %	Payment \$
Charles Sturt	56.39	\$138,599.18
West Torrens	23.93	\$58,816.79
Port Adelaide Enfield	13.77	\$33,844.85
Holdfast Bay	5.91	\$14,526.00
Total	100%	\$245,786.82

STATEMENT BY MEMBERS OF THE BOARD

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Board to certify the financial statements in their final form. In our opinion:

- · the accompanying financial statements comply with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.
- the financial statements present a true and fair view of the Board's financial position at 30 June 2017 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Board provide a reasonable assurance that the Board's financial records are complete, accurate and reliable and were effective throughout the financial year.
- · the financial statements accurately reflect the Board's accounting and other Records.

This statement is made in accordance with a resolution of the Board and is signed for and on behalf of the Members of the Board by:

CHAIR

WESTERN REGION WASTE MANAGEMENT AUTHORITY

Date: 28/6 /2017

ACTING MANAGER

WESTERN REGION WASTE MANAGEMENT AUTHORITY

Date: 20 / 6 / 2017

ADOPTION STATEMENT

Laid before the Authority and adopted on the 28 day of Une 2017.

ANNUAL FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 June 2017

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Western Region Waste Management Authority for the year ended 30 June 2017, the Board's Auditor, HLB Mann Judd, has maintained its independence in accordance with the requirement of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.

Peter Brass

CHAIR

WESTERN REGION WASTE MANAGEMENT

AUTHORITY AUDIT COMMITTEE

Date: 28/6/2017

Paul Sutton

CHIEF EXECUTIVE OFFICER

CITY OF CHARLES STURT

Date: 28 / 6 / 2017

Mark Withers

CHIEF EXECUTIVE OFFICER

CHIEF EXECUTIVE OFFICER CITY OF WEST TORRENS

Date: 28 / 6 / 2017

CITY OF PORT ADELAIDE ENFIELD

Date: 27/6/2017

CHAIR

WESTERN REGION WASTE MANAGEMENT

AUTHORITY Date: 28 / b / 2017

CITY OF HOLDFAST BAY

Date: 28 / 6 / 2017



WESTERN REGION WASTE MANAGEMENT AUTHORITY ABN 81 252 155 769 INDEPENDENT AUDITOR'S REPORT

To the members of Western Region Waste Management Authority:

We have audited the accompanying financial report of Western Region Waste Management Authority, ("the Regional subsidiary"), which comprises the balance sheet as at 30 June 2017, statement of comprehensive income, the statement of changes in equity and the cash flows statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Board's statement.

Board's Responsibility for the Financial Report

The Board is responsible for the preparation and fair presentation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 and for such internal control as the Board Members/ Board determine is necessary to enable the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Regional subsidiary's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Regional subsidiary's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Board, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

HLB Mann Judd Audit (SA) Pty Ltd ABN: 32 166 337 097

168 Fullarton Road, Delwich SA I Telephone +81 (8)8 8133 5000 F Facsimile +51 (0)6 8431 3502 Postal: PO Bex 237, Karri Town SA 5071

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WESTERN REGION WASTE MANAGEMENT AUTHORITY ABN 81 252 155 769 INDEPENDENT AUDITOR'S REPORT (CONTINUED)

Opinion

In our opinion:

- (a) the financial report presents fairly, in all material respects, the financial position of Western Region Waste Management Authority as at 30 June 2017 and its performance for the year then ended in accordance with Australian Accounting Standards and;
- (b) the financial report also complies with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 as disclosed in Note 1.

ULS Mann Judd **HLB Mann Judd Chartered Accountants**

Adelaide, South Australia 28 June 2017

C.W. 8 Corey McGowan Partner

HLB Mann Judd Audit (SA) Pty Ltd. ABN: 32 166 337 097

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The Board C/- Jan Cornish Manager Western Region Waste Management Authority PO Box 75 Woodville SA 5011

TO THE BOARD MEMBERS OF WESTERN REGION WASTE MANAGEMENT **AUTHORITY**

STATEMENT OF AUDITORS INDEPENDENCE ANNUAL FINANCIAL STATEMENT FOR THE YEAR ENDED 30 JUNE 2017

I confirm that, for the audit of the financial statements of Western Region Waste Management Authority for the year ended 30 June 2017, I have maintained my independence in accordance with the requirements of APES 110 - Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(5) Local Government (Financial Management) Regulations 2011.

HLB Mann Judd **HLB Mann Judd**

Chartered Accountants

Adelaide, South Australia 6 June 2017

Corey McGowan

HLB Mann Judd Audit (SA) Pty Ltd ABN: 32 166 337 097

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