

Jetty Road Mainstreet Committee

NOTICE OF MEETING

Notice is hereby given that a meeting of the Jetty Road Mainstreet Committee will be held in

Mayor's Parlour - Glenelg Town Hall Moseley Square, Glenelg

Wednesday 5 April at 6.00pm

Roberto Bria
CHIEF EXECUTIVE OFFICER

Please note: This agenda contains Officers' reports and recommendations that will be considered by the Council. Any confidential items listed on the agenda will be circulated to Members separately.



Jetty Road Mainstreet Committee Agenda

1. OPENING

The General Manager Community and Business will declare the meeting open at 6:00 pm.

2. KAURNA ACKNOWLEDGEMENT

We acknowledge Kaurna people as the traditional owners and custodians of this land.

We respect their spiritual relationship with country that has developed over thousands of years, and the cultural heritage and beliefs that remain important to Kaurna People today.

3. APPOINTMENT OF PRESIDING MEMBER

The Jetty Road Mainstreet Committee's Terms of Reference states that at the first meeting of the JRMC in every second financial year, the JRMC shall appoint, for a biannual term, a Presiding Member and a Deputy Presiding Member from amongst the Committee Members.

Motion

1. That the Jetty Road Mainstreet Committee appoint _____ as Presiding Member for this meeting.

4. APOLOGIES

- 4.1 Apologies received:
- 4.2 Absent

5. DECLARATION OF INTEREST

If a Committee Member has an interest (within the terms of the Local Government Act 1999) in a matter before the Committee they are asked to disclose the interest to the Committee and provide full and accurate details of the relevant interest. Committee Members are reminded to declare their interest before each item.

6. CONFIRMATION OF MINUTES

Motion

That the minutes of the Jetty Road Mainstreet Committee held on 1 March 2023 be taken as read and confirmed.

7. QUESTIONS BY MEMBERS

- 7.1 Without Notice
- 7.2 With Notice Nil

8. PRESENTATIONS: Nil

9. REPORTS/ITEMS OF BUSINESS

| 9.1 | New Committee Welcome | (Report No: 110/23) |
|-----|--------------------------|---------------------|
| 9.2 | Monthly Finance Report | (Report No: 111/23) |
| 9.3 | Marketing Update | (Report No: 112/23) |
| 9.4 | Jetty Road Events Update | (Report No: 113/23) |

10. URGENT BUSINESS – Subject to the Leave of the Meeting

11. DATE AND TIME OF NEXT MEETING

The next meeting of the Jetty Road Mainstreet Committee will be held on Wednesday 3 May 2023 in the Parlour Meeting Room, Glenelg Town Hall, Glenelg.

12. CLOSURE

ROBERTO BRIA

CHIEF EXECUTIVE OFFICER

Item No: 9.1

Subject: **NEW COMMITTEE WELCOME**

Date: 5 April 2023

Written By: Jetty Road Development Coordinator

General Manager: Community and Business Services, Ms M Lock

SUMMARY

The Jetty Road Mainstreet Committee (JRMC) comprises of up to 13 persons who are a mix of the Jetty Road Mainstreet Precinct business owners, commercial property owners (nine persons) and Elected Members of Council (two persons) and if the committee wishes to do so, independent members (two persons).

The JRMC is an advisory committee of the City of Holdfast Bay formed under Section 41 of the *Local Government Act 1999*. The committee is established to advise Council on enhancing and promoting the Precinct as a vibrant shopping, leisure and recreation area with year round appeal to residents and visitors. A copy of the JRMC Terms of Reference and the City of Holdfast Bay Code of Practice Meeting Procedures has been provided to new committee members.

RECOMMENDATION

That the Jetty Road Mainstreet Committee:

- 1. Notes this report.
- 2. Appoints _____ as Chair and _____ as Deputy Chair for the current term until 30 March 2025; or
- 3. Agrees to postpone the appointment of the Chair and Deputy Chair to allow for the new members to understand the role requirements until the next meeting to be held 3 May 2023.

STRATEGIC PLAN

Innovation: entrepreneurialism

Sustainability: resilience in our economy

COUNCIL POLICY

Not Applicable.

STATUTORY PROVISIONS

Not Applicable.

BACKGROUND

The Jetty Road Glenelg Precinct ("the Precinct") is recognised throughout South Australia and beyond as one of the best examples of a thriving traditional retail, hospitality and business district, servicing the needs of the community and around two million visitors each year. In 1994, the former City of Glenelg established the Jetty Road Mainstreet Board ("the Board") with the aim of supporting the Precinct to flourish and expand, to strengthen partnerships between businesses, the Council and local community. In 2007, the name was changed to the Jetty Road Mainstreet Management Committee (JRMMC), followed by a further name change in 2016 to the Jetty Road Mainstreet Committee (JRMC).

The Jetty Road Mainstreet Committee is established to advise Council on:

- Enhancing and promoting the Precinct as a vibrant shopping, leisure and recreational area with year round appeal to residents and visitors.
- Furthering the economic development of the Precinct and encouraging further retail investment in the Precinct.
- A consistent marketing and brand strategy for the Precinct Initiatives required to operate the Precinct in accordance with the Council's Strategic Management Plans
- The Committee will also maintain communication between the Council, traders, landlords, tourism providers, consumers and residents in the Precinct.

REPORT

Business and commercial property owners within the boundaries of the Jetty Road Glenelg precinct who contribute to the separate rate levy were invited to nominate for a position on the Jetty Road Mainstreet Committee. There were nine positions available for those people who are either a landlord or trader.

The term of appointment of all members of the JRMC is subject to Section 41 of the *Local Government Act 1999*, to coincide with the term of the Council and for a period not exceeding two years.

At the 14 March 2023 Council Meeting, Council endorsed the selection panel's recommendation and the new Jetty Road Mainstreet Committee effective from 1 April 2023 as follows:

- Ms Gilia Martin, Attitudes Boutique;
- Mr Angus Warren, Beach Burrito Company;

- Ms Bayley Millard, Yo-Chi
- Mr Antonio (Tony) Beatrice, Cibo Espresso Glenelg
- Mr Anthony Chhoy, Chatime
- Mr Adoni Fotopoulos, Ikos Holdings Trust
- Mr Chris Morley, Echelon Studio Architecture and Design;
- Ms Shannon Smith, Royal Copenhagen Glenelg and Brighton
- Mr Damien Murphy, Glenelg Finance; and
- Councillor Rebecca Abley
- Councillor Allison Kane

The term of appointment will be until 31 March 2025.

A copy of the Jetty Road Mainstreet Committee Terms of Reference and the City of Holdfast Bay Code of Practice Meeting Procedures were provided to the new committee members as part of their JRMC Committee Member Manual.

The committee will appoint a Chair and Deputy Chair for the current term. The committee can make these appointments at the April meeting or defer the vote until the 3 May 2023 meeting.

BUDGET

Not applicable

LIFE CYCLE COSTS

There are no lifecycle costs associated with this report.

Item No: 9.2

Subject: MONTHLY FINANCE REPORT

Date: 5 April 2023

Written By: Jetty Road Development Coordinator

General Manager: Community and Business, Ms M Lock

SUMMARY

This report provides an update on the Jetty Road Mainstreet income and expenditure as at 28 February 2023.

RECOMMENDATION

That the Jetty Road Mainstreet Committee notes this report.

STRATEGIC PLAN

Innovation: entrepreneurialism

Sustainability: resilience in our economy

COUNCIL POLICY

Not applicable

STATUTORY PROVISIONS

Not applicable

BACKGROUND

The Jetty Road Mainstreet Committee (JRMC) has been established to undertake work to benefit the traders on Jetty Road Glenelg, using the separate rate raised for this purpose. An annual budget is endorsed by Council each year. Expenditure is monitored against budget each month to ensure that all expenditure and income is within approved parameters.

REPORT

The Jetty Road Mainstreet financial year 2022/2023 income and expenditure statement is presented for information.

Refer Attachment 1

The 2022/2023 Jetty Road Mainstreet budget for January has been delivered on track. Over the next two months, costs will be realised for the Jetty Road Magazine Winter Edition and April advertising campaign.

BUDGET

Not applicable

LIFE CYCLE COSTS

There are no lifecycle costs associated with this report.

Attachment 1



INCOME & EXPENDITURE STATEMENT 28 February 2023

| | Annual Budget | YTD Budget | YTD Actuals | Variance | 2020/21 Actuals | 2021/22 Actuals |
|--------------------------------|----------------------|------------|-------------|----------|-----------------|-----------------|
| Revenue | | | | | | |
| General Rates Raised | 617,630 | 617,630 | 617,629 | (1) | 584,449 | 598,469 |
| Gift Card Income | - | | | - | 2,690 | 4,585 |
| Other Income | 20,000 | 12,188 | 9,168 | (3,020) | 19,464 | 14,469 |
| | 637,630 | 629,818 | 626,797 | (3,021) | 606,603 | 617,523 |
| Expenses | | | | | | |
| Employee Costs | 211,984 | 139,274 | 115,140 | 24,134 | 207,435 | 216,716 |
| Sponsorships | 34,500 | 27,000 | 25,000 | 2,000 | - | 25,030 |
| Event Management | 54,909 | 22,646 | 21,469 | 1,177 | 23,585 | 3,778 |
| Retail Strategy Implementation | 15,000 | - | - | - | 480 | - |
| Christmas Decorations | - | - | - | - | - | 10,000 |
| Food & Drink | 2,500 | 1,801 | 801 | 1,000 | 456 | 292 |
| Directory Board | 1,000 | - | - | - | - | 655 |
| Donations | 500 | - | - | - | - | - |
| Lighting | - | - | 4,402 | (4,402) | 41,618 | 19,363 |
| COVID-19 Related Expenditure | - | - | - | - | - | 22,125 |
| Gift Card Expenditure | 2,156 | 538 | 3,586 | (3,047) | 12,045 | 9,756 |
| Other Expenditure | - | - | 1,041 | (1,041) | 629 | 747 |
| Social Media Management | 37,500 | 12,000 | 12,327 | (327) | | 39,697 |
| Marketing | | - | - | | 206,578 | |
| Signage | 50,000 | 15,000 | 14,500 | 500 | | 22,975 |
| Public Relations | 39,740 | 8,000 | 7,881 | 119 | | 27,082 |
| Publications | 60,000 | 36,500 | 36,540 | (40) | | 70,995 |
| Advertising | 15,000 | 6,000 | 3,617 | 2,383 | | 10,176 |
| Promotions | 43,750 | 8,000 | 7,150 | 850 | | 67,741 |
| Marketing Contigency | 22,000 | 11,600 | 11,672 | (72) | | 22,754 |
| Events and Activations | | | | | | |
| Pro Hustle Basketball | - | - | - | - | | 15,000 |
| Co-funded Events | | | | | | |
| Winter Activation | 40,000 | 40,000 | 40,088 | (88) | 43,268 | 44,304 |
| Summer Activation | 50,000 | 50,000 | 50,000 | - | - | - |
| Spring Street Party | 50,000 | 50,000 | 50,000 | - | - | 30,000 |
| March Activation | - | - | - | - | - | 30,000 |
| | 730,539 | 428,359 | 405,212 | 23,147 | 536,094 | 689,186 |
| Net Profit/(Loss)* | (92,909) | 201,459 | 221,585 | 20,126 | 70,509 | (71,663) |

^{*}Annual Budget includes carry forward amount from 2021/22 of \$92,909

INCOME & EXPENDITURE STATEMENT 28 February 2023

| | | Annual Budget | YTD Budget | YTD Actuals | Variance |
|---------------------------------|---|------------------|-----------------|-----------------|-------------|
| Expenses Marketing Signage | Tram Wrap & Out of precinct signage | 50,000 | 15,000 | - 14,500 | 500 |
| Public Relations | SA Style Mag, CityMag, Blogs and Consumer News, be Local Campaign, photoshoot, influencers, Winter Warmers Digital | 39,740 | 8,000 | 7,881 | 119 |
| Publications | JR LOCAL Magazine | 60,000 | 36,500 | 36,540 | (40) |
| Advertising | Social Media advertsing, Website, Google Adwords, YouTube advertising | 15,000 | 6,000 | 3,617 | 2,383 |
| Promotions Marketing Contigency | Shopping campaigns including Spend + Win Marketing contingency | 43,750 22,000 | 8,000 11,600 | 7,150 11,672 | 850 (72) |
| | | 230,490 | 85,100 | 81,360 | 3,740 |

^{*}Annual Budget includes carry forward amount from 2021/22 of \$92,909

Item No: 9.3

Subject: MARKETING UPDATE

Date: 5 April 2023

Written By: Jetty Road Development Coordinator

General Manager: Community and Business, Ms M Lock

SUMMARY

This report provides an update on the marketing initiatives undertaken by the Jetty Road Mainstreet Committee aligned to the 2022/2023 Marketing Plan and initiatives associated to the delivery of the Jetty Road Glenelg Retail Strategy 2018-2022.

RECOMMENDATION

That the Jetty Road Mainstreet Committee notes this report.

STRATEGIC PLAN

Innovation: entrepreneurialism for lifelong growth, economic and social vibrancy

COUNCIL POLICY

Not applicable

STATUTORY PROVISIONS

Not applicable

BACKGROUND

The Jetty Road Development Coordinator is responsible for implementing initiatives on behalf of the Jetty Road Mainstreet Committee aligned to the 2022/2023 Marketing Plan.

REPORT

Consumer News

The monthly Jetty Road consumer newsletter was emailed to over 7,772 subscribers on Monday 27 March 2023. The edition focused on the Easter at the Bay.

• 37% open rate with 2,860 opens and 276 total clicks.

Jetty Road Easter Egg Hunt and Easter blog received the most clicks through to the Jetty Road website.

Trader News

- Friday 3 March 2023 (Resent on Monday 6 March) 431 recipients 62% open rate, which included: a Message from the Chair, Magazine Advertising and Easter
- Monday 27 March 2023 430 recipients 42% open rate, which included: Jetty Road Magazine Advertsing, Easter Opening Hours, and Trader's Day Giant Wheel

Giant Wheel Collaboration -JettyRoad Easter Egg Hunt



Skyline Attractions has collaborated with Jetty Road, Glenelg to host the Jetty Road Easter Egg Hunt on Saturday 1 and Sunday 2 April 2023. The Easter Egg Hunt will provide children of all ages the opportunity to hunt for chocolate eggs as well as receive vouchers from Jetty Road traders.

The event was promoted through Glam Adelaide, Jetty Road's social media, e-newsletter, and website. as well as through Skyline Attractions channels including South Aussie with Cosi.

School Holiday Program - Jetty Road Story Book Trail

Through the April School Holidays, children will be invited to Jetty Road to follow the Jetty Road Story Book Trail – The Adventures of Clarence the Crab. The trail will encourage people to explore the precinct, following Clarence's adventure. Traders will be encouraged to donate vouchers that families can use during the adventure or throughout the school holidays, encouraging people to stay and linger or return to the precinct.

This initiative is a collaboration with the Youth Team's Play at the Bay, History & Exhibitions Team with the Bay Discovery Centre, Arts and Culture and the Gleneng Library.

Jetty Road LOCAL Magazine - Winter Edition

Work has commenced on the Winter Editon of the Jetty Road LOCAL magazine. This edition will include the popular Winter Warmer vouchers for May to September 2023. A quote has been obtained to print additional copies without the vouchers to cover the month of October 2023 due to the 2023 Australian Masters Games being held through this time.

Additional promotional opportunities will be promoted through the 2023 Australian Masters Games to participants and visitors, with the aim to encourage visitation and spending within the precinct and to increase the length of stay.

April Campaign

At the time of writing this report, assets were being finalised for the April Campaign. This campaign will run from 3-23 April 2023 in the Adelaide Airport supported by tram stop advertising in the Adelaide CBD. The period was chosen to capture interstate school holidays, the AFL Gather Round and the LIV Golf. New video and photography stock was shot within the precinct, focusing on experiences and Glenelg as a desination with the view that this will also be used across web and digital.

This initiative is a collaboration between Jetty Road and the Tourism team.

Jetty Road Website – 21 February – 20 March 2023

 What's On continues to be a key driver for website visitation. With a reduced number of events scheduled through winter, work will be undertaken to drive traffic to the Jetty Road website.

Refer Attachment 1

Social Media

Jetty Road, Glenelg social media reporting for Facebook and Instagram is reflected for the period of 21 February – 20 March 2023.

Social media schedule includes:

- 1 post per platform per day;
- 5- 7 Instagram stories per day; and
- at least 1 reel a fortnight.

The social media team continues to work closely with the Jetty Road team implementing workflow systems and mapping the entire precinct to ensure representation. This includes features across stories and feeds and sourcing content.

To better highlight the precinct, a slight change in approach has been implemented to showcase more destination content in the feed posts and businesses through stories. Information will be provided to traders to better understand the social media approach for the precinct.

Facebook – 21 January 2023 – 20 February 2023

| | 21 December – 20 January | 21 January – 20 February | 21 February – 20 March |
|-------------------|-----------------------------|-----------------------------|---------------------------|
| Page Followers | 29,924 | 31,200 | 31,284 |
| Posts | 17↓ | 29 ↑ | 25 ↑ |

Instagram - 21 January 2023 – 20 February 2023

| | 21 December – 20 | 21 January – 20 | 21 February – 20 | |
|-----------|------------------|-----------------|------------------|--|
| | January | February | March | |
| Followers | 20,200 | 20,281 | 20,292 | |
| Posts | 28 ↑ | 30 ↑ | 25↑ | |

BUDGET

The JRMC allocated \$230,490 towards implementing the 2022/23 Marketing Plan, of which \$81,360 has been expended as at 28 February 2023.

LIFE CYCLE COSTS

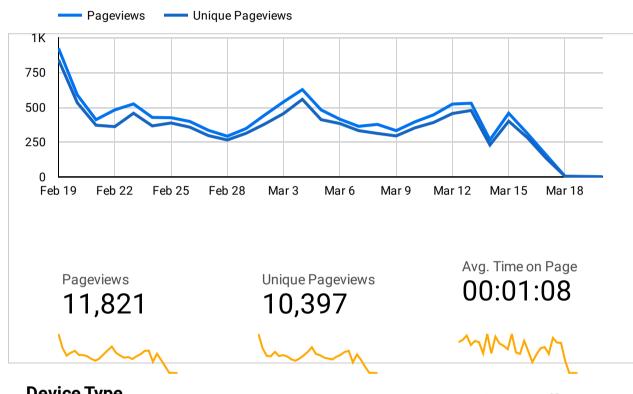
Not applicable

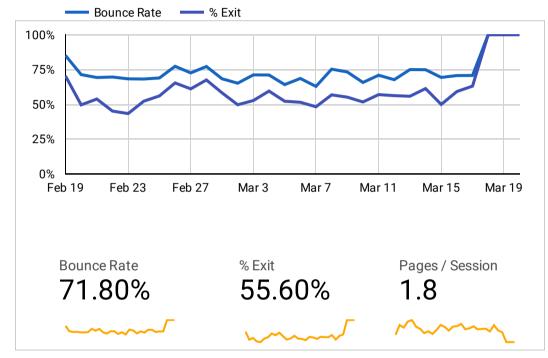
Attachment 1

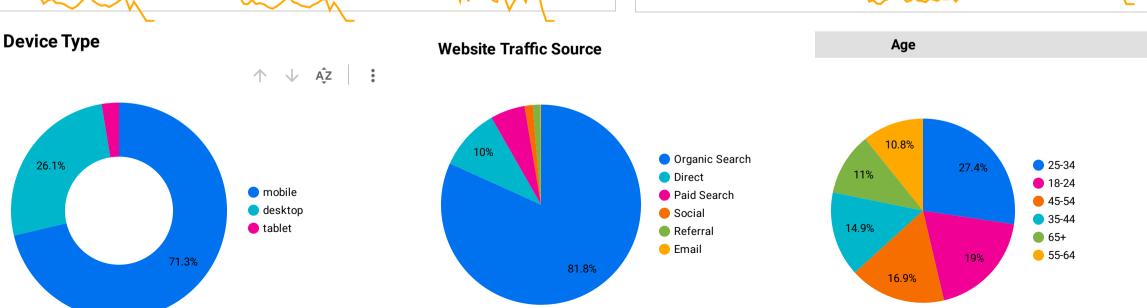


Feb 19, 2023 - Mar 20, 2023

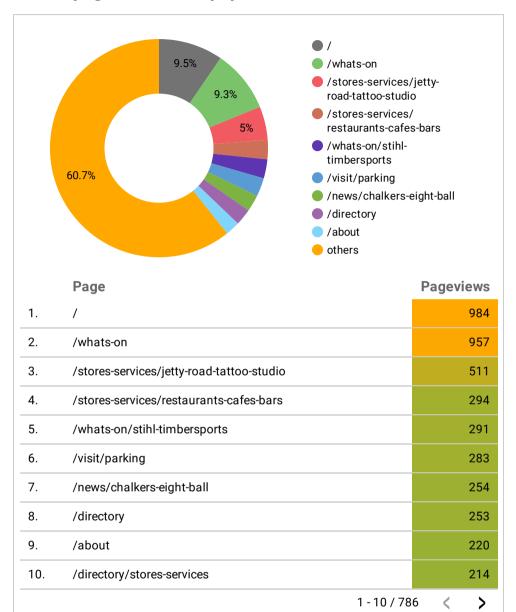
Overview of your customers behaviors



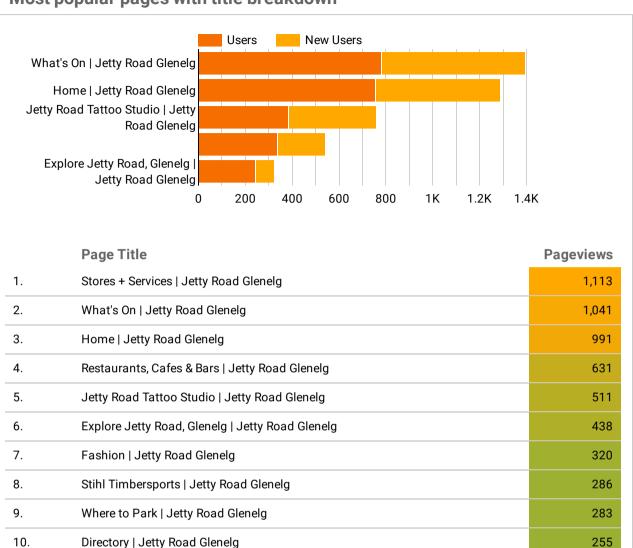




Which page is the most popular?



Most popular pages with title breakdown



1 - 10 / 354

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Item No: 9.4

Subject: **JETTY ROAD EVENTS UPDATE**

Date: 5 April 2023

Written By: Manager City Activation

General Manager: Community and Business, Ms M Lock

SUMMARY

Jetty Road Mainstreet Committee (JRMC) in partnership with the City of Holdfast Bay are responsible for implementing and managing a variety of major events to support economic stimulus in the precinct in accordance with the annual marketing and business plan. This report provides an overview of recent and upcoming events.

RECOMMENDATION

That the Jetty Road Mainstreet Committee notes this report.

STRATEGIC PLAN

Innovation: entrepreneurialism for lifelong growth, economic and social vibrancy

COUNCIL POLICY

Not applicable

STATUTORY PROVISIONS

Not applicable

BACKGROUND

The JRMC in partnership with the City of Holdfast Bay is responsible for implementing and managing a variety of major events to support economic stimulus in the precinct in accordance with the annual marketing and business plan.

REPORT

For the 2022/2023 financial year the JRMC allocated funds for the following events:

Cost share with Council

\$40,000 - Winter Activation

\$50,000 - Spring Activation - Sea to Shore: Glenelg Seafood Festival

\$50,000 – Summer Activation – Glenelg Ice Cream Festival

Sponsored

\$25,000 – Glenelg Christmas Pageant

JRMC Initiatives

At the 2 November 2022 meeting, JRMC resolved to commit \$4,000 to the Meet Santa in Chapel Plaza activation.

These events have all been successfully delivered.

At the time of writing this report, a number of budget scenarios for the 2023/2024 events season were being prepared for Council consideration. Proposed contributions by JRMC for identified events is included within each scenario. The budget scenarios for the 2023/2024 include the Winter Activation. Initial planning for this event is underway pending budget decisions.

Other upcoming events:

In addition to JRMC funded/supported events, the following external events are in Council's forward calendar for the Glenelg area in the coming months. The following is based on information provided by the organisers of each event:

- Anzac Day Dawn Service (Glenelg Foreshore, 25 April 2023): Organised by the Plympton Glenelg RSL sub branch.
- Moseley Beach Club: Council approved an extension of trade to 16 April 2023, the weekend of the AFL Gather Round.
- Mini Meet the Machines (Wigley Reserve, 28 April 2023): A Council organised family event to showcase some newly purchased Council vehicles and plant
- **Mix 102.3 Giant Wheel:** Council approved an extension of trade to 1 May 2023, the end of the South Australian April school holidays.

BUDGET

The 2022/2023 JRMC has budget allocations for all the events as described above.

LIFE CYCLE COSTS

There are no life cycle costs associated with this report.