

# Agenda

Council

## NOTICE OF MEETING

Notice is hereby given that a meeting of the Council will be held in the

**Council Chamber - Glenelg Town Hall**  
**Moseley Square Glenelg**

10 February 2026 at 7.00pm



**Pamela Jackson**  
Chief Executive Officer

Please Note: This agenda contains Officers' reports and recommendations that will be considered by the Council. Any confidential items listed on the agenda will be circulated to Members separately.

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## 1. Opening

The Mayor will declare the meeting open at 7.00pm.

## 2. Kurna Acknowledgement

*We acknowledge Kurna people as the traditional owners and custodians of this land.*

*We respect their spiritual relationship with country that has developed over thousands of years, and the cultural heritage and beliefs that remain important to Kurna People today.*

## 3. Service to Country Acknowledgement

*The City of Holdfast Bay would like to acknowledge all personnel who have served in the Australian forces and services, including volunteers, for our country.*

## 4. Prayer

*Heavenly Father, we pray for your presence and guidance at our Council Meeting. Grant us your wisdom and protect our integrity as we carry out the powers and responsibilities entrusted to us on behalf of the community that we serve.*

## 5. Apologies

5.1 Apologies received

5.2 Absent

## 6. Items Presented to Council

## 7. Declaration Of Interest

*If a Member has an interest (within the terms of the Local Government Act 1999) in a matter before the Council they are asked to disclose the interest to the Council and provide full and accurate details of the relevant interest. Members are reminded to declare their interest before each item.*

## 8. Confirmation Of Minutes

**That the minutes of the Ordinary Meeting of Council held on 27 January 2026 be taken as read and confirmed.**

## 9. Public Presentations

9.1 **Petitions**

9.2 **Presentations**



### **9.3 Deputations**

#### **9.3.1 Mr P Karidis**

A five minute deputation from Mr P Karidis has been approved.

## **10. Questions by Members**

### **10.1 Without Notice**

### **10.2 On Notice - Nil**

## **11. Member's Activity Reports**

### **11.1 Mayor's Activity Statement – 1 October to 31 December 2025 (Report No: 40/26)**

## **12. Motions on Notice**

### **12.1 Heritage Review Funding – Councillor Miller (Report No: 41/26)**

## **13. Adjourned Matters - Nil**

## **14. Reports of Management Committees and Subsidiaries**

### **14.1 Minutes – Jetty Road Mainstreet Committee – 4 February 2026 (Report No: 42/26)**

## **15. Reports by Officers**

### **15.1 Items in Brief (Report No: 36/26)**

### **15.2 Budget and Annual Business Plan Update – as at 31 December 2025 (Report No: 38/26)**

### **15.3 Australian Local Government Association – National General Assembly 2026 (Report No: 43/26)**

### **15.4 2026 International Women's Day Breakfast Event (Report No: 37/26)**

### **15.5 Libraries Funding – Support for LGA South Australia Advocacy (Report No: 44/26)**

### **15.6 Hove Mural (Report No: 45/26)**

## **16. Resolutions Subject to Formal Motions – Nil**

## **17. Urgent Business – Subject to the Leave of the Meeting**

## **18. Items in Confidence**

### **18.1 Glenelg Jetty (Report No: 18/26)**

**Pursuant to Section 83(5) of the *Local Government Act 1999* the Report attached to this agenda and the accompanying documentation is delivered to the Council Members upon the basis that the Council considers the Report and the documents in confidence under Part 3 of the Act, specifically on the basis that Council will receive, discuss or consider:**



- b. Information the disclosure of which –
  - i. would reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and
  - ii. would, on balance, be contrary to the public interest.

18.2 Unsolicited Proposal (Report No: 48/26)

Pursuant to Section 83(5) of the *Local Government Act 1999* the Report attached to this agenda and the accompanying documentation is delivered to the Council Members upon the basis that the Council considers the Report and the documents in confidence under Part 3 of the Act, specifically on the basis that Council will receive, discuss or consider:

- i. information relating to actual litigation, or litigation the Council or Council Committee believes on reasonable grounds will take place, involving the Council or an employee of the Council.

19. Closure

A handwritten signature in blue ink, appearing to read "P. Jackson", written over a faint circular stamp.

**Pamela Jackson**  
Chief Executive Officer

**Item No:** 11.1**Subject:** MAYOR'S ACTIVITY REPORT – 1 OCTOBER TO 31 DECEMBER 2025

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## Summary

This report includes activities undertaken by Mayor Wilson from 1 October to 31 December 2025.

After noting the report any items of interest can be discussed, if required with Leave of the Meeting.

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## Recommendation

**That Mayor's Activity Report for 1 October to 31 December 2025 be received and noted.**

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## Report

Date	Activity	Location
1/10/2025	COP31 Town Hall	Adelaide Town Hall
1/10/2025	Jetty Road Mainstreet Committee Meeting	Glenelg Town Hall
5/10/2025	Glenelg Good Times Sessions	Rose St, Glenelg
7/10/2025	Media interview with ABC Radio Adelaide	Phone Interview
7/10/2025	Media interview with ABC News TV	Phone Interview
8/10/2025	Executive Committee meeting	Brighton Civic Centre
9/10/2025	Introductory meeting - Amanda and Rennaha	Brighton Civic Centre
11/10/2025	Opening of Brighton and Seaclyff Yacht Club Open day	Brighton and Seaclyff Yacht Club
12/10/2025	North Brighton Community Garden Spring Open Day	Bowker Oval and North Brighton Community Garden
12/10/2025	Glenelg Good Times Sessions	Sussex Street, Glenelg
14/10/2025	Mayor / CEO - Council agenda discussion	Brighton Civic Centre
14/10/2025	Pre-Council Workshop	Glenelg Town Hall
14/10/2025	Council Meeting	Glenelg Town Hall
14/10/2025	Elected Member gathering	Glenelg Town Hall
15/10/2025	Council Update Video	Glenelg North Community Centre
16/10/2025	Media interview with Coast FM	Coast FM Studio, Glandore
17/10/2025	School Sport SA Beach Volleyball Day Carnival	Glenelg Beach and Brian Nadilo Reserve

Date	Activity	Location
18/10/2025	Glenelg Good Times Sessions	Moseley Square Glenelg
18/10/2025	Somerton Surf Life Saving Club - Season launch	Somerton Surf Life Saving Club
18/10/2025	Somerton Yacht Club - Season Opening Day	Somerton Yacht Club
20/10/2025	Hair Machine Jetty Road Micro Activation event	Jetty Road, Glenelg
21/10/2025	Council Workshop	Brighton Civic Centre
22/10/2025	Meeting with Galpins - Event Strategy Internal Audit	Microsoft Teams Meeting
23/10/2025	Phone Meeting with Basil Gary Amott	Phone Call
23/10/2025	Tour of Tiati and Lunch: Department of Foreign Affairs and Trade	Bay Discovery Centre and Luciano's on the Marina
24/10/2025	Jetty Road Street Walk with Minister Bourke	Moseley Square and Jetty Road
27/10/2025	Meeting with CEO and John Smedley	Mediterranean Cafe Ristorante
28/10/2025	Meeting with Executive Assistant - Calendar Review	Brighton Civic Centre
28/10/2025	Mayor / CEO - Council agenda discussion	Brighton Civic Centre
28/10/2025	Introductory Meeting with Reverend Andrea McDougall	St Judes Anglican Church
28/10/2025	Meeting with Brighton Lacrosse Club	Brighton Civic Centre
28/10/2025	Pre-Council Workshop	Glenelg Town Hall
28/10/2025	Council Meeting	Glenelg Town Hall
29/10/2025	Council Update Video	Partridge Street East Car Park, Glenelg
29/10/2025	Meeting with Brighton Surf Club - Kevin Whelan	Microsoft Teams Meeting
3/11/2025	Meeting with Transforming Jetty Rd Project Manager	Jetty Road, Glenelg
3/11/2025	Meeting with Greg Pratt - Jetty Road Traders App	Brighton Civic Centre
3/11/2025	Media interview with ABC Radio Adelaide	Phone Interview
4/11/2025	Media interview with ABC Radio Adelaide	Phone Interview
5/11/2025	Jetty Road Mainstreet Committee Meeting	Glenelg Town Hall
10/11/2025	Remembrance Day Service	Alwyndor
10/11/2025	Mayor / CEO - Council agenda discussion	Brighton Civic Centre
11/11/2025	Remembrance Day 2025	Glenelg Pioneer Memorial, Moseley Square
11/11/2025	Meeting with Executive Assistant	Brighton Civic Centre
11/11/2025	Meeting with General Manager, Community and Business	Brighton Civic Centre
11/11/2025	Council Meeting	Glenelg Town Hall
12/11/2025	Council Update Video	Brighton Esplanade

Date	Activity	Location
12/11/2025	Meeting with Governor and Kurna - Proclamation Day	Government House
13/11/2025	Mini Woolies Program	Pivot Training, 47 Oaklands Road, Somerton Park
13/11/2025	Media interview with 7 News Adelaide	Jetty Road, Glenelg
14/11/2025	LGA Algal Bloom Briefing	Microsoft Teams Meeting
14/11/2025	Transforming Jetty Road Site Walk through	Jetty Road, Glenelg
16/11/2025	Glenelg Bowling Club 120 Year Anniversary	Glenelg Bowling Club
17/11/2025	Meeting with David Penberthy - 5AA	Glenelg Town
17/11/2025	Meeting with Councillor Smedley	
17/11/2025	Meeting to discuss Christmas at the Bay 2025	Glenelg Library
18/11/2025	Glenelg Pizza House	Phone Call
18/11/2025	Meeting with Local Government Association SA	Brighton Civic Centre
18/11/2025	Glenelg Quilters - display of quilts made for Flinders Kids quilts	St Paul's Lutheran Church Hall
18/11/2025	Executive Committee meeting	Brighton Civic Centre
18/11/2025	Council Workshop	Brighton Civic Centre
19/11/2025	Media interview with In Daily	Phone Interview
20/11/2025	Media interview with Coast FM	Phone Interview
20/11/2025	The Advertiser	Phone Interview
21/11/2025	Council Update Video	Jetty Road, Glenelg
21/11/2025	2025 LGA Conference and Annual General Meeting	Adelaide Convention Centre
21/11/2025	LGA Algal Bloom Briefing	Microsoft Teams Meeting
21/11/2025	St Jude's Anglican Church Christmas Fair	St Jude's Anglican Church
22/11/2025	St Joseph's Parish Brighton Pilgrim Walk	From Sacred Heart Senior College to St Joseph's Church Brighton
24/11/2025	Local Government Association GAROC Meeting	Zoom Meeting
25/11/2025	Council Meeting	Glenelg Town Hall
27/11/2025	Media interview with 7 News Adelaide	Jetty Road, Glenelg
27/11/2025	Tu'Do: Boats of Hope - Vietnamese Museum Australia Documentary	Brighton Surf Lifesaving
28/11/2025	Media interview with ABC Radio Adelaide	Jetty Road, Glenelg
28/11/2025	Hayes's 50km Friday - Nova Activation	Jimmy Melrose Park
29/11/2025	Glenelg Community Hospital 75th Anniversary Celebrations	Glenelg Community Hospital
2/12/2025	Meeting with Strategic Property Officer to discuss Somerton SLSC	Microsoft Teams Meeting

Date	Activity	Location
3/12/2025	Bay Sheffield announcement - Terry McCauley and Shaun	Media Launch
3/12/2025	Jetty Road Site Walk Through	Moseley Square and Jetty Road
3/12/2025	Jetty Road Mainstreet Committee Meeting	Glenelg Town Hall
3/12/2025	Anglican Parish of Glenelg Opening night of Christmas Tree Festival	St Peter's Church
3/12/2025	Jetty Road Mainstreet Committee Christmas Dinner	Ottoman Grill, Glenelg
5/12/2025	Local Government Association Algal Bloom Briefing	Microsoft Teams Meeting
6/12/2025	Christmas at the Bay	Jimmy Melrose Park
8/12/2025	Mayor / CEO - Council agenda discussion	Brighton Civic Centre
8/12/2025	St Leonards Primary School Graduation	The Highway, 290 Anzac Highway, Plympton
9/12/2025	Pre-Council Workshop	Glenelg Town Hall
9/12/2025	Council Meeting	Glenelg Town Hall
10/12/2025	Volunteer Christmas Function 2025	Event Cinemas Glenelg
10/12/2025	Glenelg Community Club Christmas Lunch	Glenelg Surf Life Saving Club
10/12/2025	Western Adelaide Tourism Alliance Networking Event	Bayside Village Shopping Centre
11/12/2025	Meeting with Nick Athanasiou, Skunk Control	Glenelg Town Hall
16/12/2025	2026 Australia Day Awards Panel Meeting	Brighton Civic Centre
16/12/2025	Elected Member Christmas Dinner	Mediterranean Cafe, Glenelg South
17/12/2025	Jetty Road Sausage Sizzle	Compound on Elizabeth Street, Glenelg
17/12/2025	Meeting with Darren James	Mediterranean Cafe, Glenelg South
18/12/2025	Media interview with ABC Radio Adelaide	Phone Interview
19/12/2025	ABC Radio Adelaide	Phone Interview
19/12/2025	Media interview with 7 News Adelaide	Jetty Road, Glenelg
19/12/2025	Media interview with 5AA	Phone Interview
19/12/2025	LGA Algal Bloom Briefing	Microsoft Teams Meeting
20/12/2025	Media interview with ABC Radio Adelaide	Phone Interview
20/12/2025	Media interview with 5AA	Phone Interview
22/12/2025	Carols at the Church	Our Lady of Victories Church
28/12/2025	Proclamation Day Commemoration	Patha Yukuna, Old Gum Tree Reserve, Glenelg North
28/12/2025	Bay Sheffield Presentation	Colley Reserve, Glenelg



**Written By:** Executive Assistant

**Chief Executive Officer:** Ms P Jackson

**Item No:** 12.1

**Subject:** **MOTION ON NOTICE – HERITAGE REVIEW FUNDING – COUNCILLOR MILLER**

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## Proposed Motion

Councillor Miller proposed the following motion:

**That \$40,000 be allocated in the 2025-26 budget for the completion of the heritage review this financial year.**

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## Background

The art deco heritage review was first initiated in April 2021.

In August 2022 reports prepared by Hosking Willis Architecture were noted, and Council directed them to broaden their lens and review their determinations.

In November 2023 the Council noted this updated report with findings to inform a Code Amendment.

In December 2024 it was decided to submit a single but expanded Code Amendment to include all properties of both art deco, and properties previously looked at in former heritage reviews that never received local heritage status, as well as submissions from elected members based on community sentiment and in my case a street by street review.

We are now in 2026. This chapter of heritage preservation planning is ready to come to its fruition, though the budget is not presently available to complete it this financial year.

I ask that the Chamber accept the imperative need to fund this review this financial year to ensure the review can be completed expediently.

## Administration Comments

The preservation of Art Deco and other local heritage properties across our City is an important strategic objective. Administration has completed all required research and assessment against the local heritage criteria. The next step is to appoint a suitably qualified and experienced Heritage Advisor to review this work and confirm whether each identified property warrants local heritage status. The anticipated cost of this appointment is \$40,000.

Administration has reviewed options to fund this next stage through the quarterly budget review but has been unable to identify a suitable surplus. As a result, supporting this motion would require new borrowings to fund the activity. Should Council choose not to support the motion at this time, a New Initiative has been prepared for consideration as part of the 2026–27 Annual Business Plan and Budget process.

**Item No:** 14.1

**Subject:** MINUTES – JETTY ROAD MAINSTREET COMMITTEE – 4 FEBRUARY 2026

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## Summary

The public and confidential minutes of the meeting of the Jetty Road Mainstreet Committee held on 4 February 2026 are presented to Council for information.

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## Recommendation

**That Council:**

1. notes the public minutes of the meeting of the Jetty Road Mainstreet Committee of 4 February 2026.
2. notes the confidential minutes of the meeting of the Jetty Road Mainstreet Committee of 4 February 2026.

### RETAIN IN CONFIDENCE - Section 91(7) Order

That having considered Agenda Item 14.1 Minutes – Jetty Road Mainstreet Committee – 4 February 2026 in confidence under section 90(2) and (3) (b), (d) and (k) of the *Local Government Act 1999*, the Council, pursuant to section 91(7) of the Act orders that Attachment 2 to this report be retained in confidence for a period of 6 months and the CEO is authorised to release the minutes when the relevant contractors are appointed.

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## Background

The Jetty Road Mainstreet Committee (JRMCM) has been established to undertake work to benefit the traders on Jetty Road Glenelg, using the separate rate raised for this purpose. Council has endorsed the Committee's Terms of Reference.

Jetty Road Mainstreet Committee Agendas, Reports, and Minutes are available on council's website and the meetings are open to the public.

## Report

The public and confidential minutes of the meetings of the Jetty Road Mainstreet Committee held on 4 February 2026 are presented to Council for information.

*Refer Attachments 1 and 2*

### ***Terms of Reference***

The Committee received a report noting the Terms of Reference endorsed by Council.

It was requested that the wording of Clause 7 be amended to require that 'all' members of the Committee have a National Police Clearance. This is to clarify the composition of the Committee being Elected Members, Traders/Landlords and Independent Members.

### **Budget**

Not applicable

### **Life Cycle Costs**

Not applicable

### **Strategic Plan**

Building an economy and community that is inclusive, diverse, sustainable and resilient.

### **Council Policy**

Not applicable

### **Statutory Provisions**

*Local Government Act 1999, section 41*

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**Written By:** Executive Officer

**General Manager:** Strategy and Corporate, Mr A Filipi

# Attachment 1



## **Minutes of the Jetty Road Mainstreet Committee Held in the Mayor's Parlour, Glenelg Town Hall on Wednesday 4 February 2026 at 6.00pm**

### **ELECTED MEMBERS PRESENT**

Councillor R Abley  
Councillor A Kane

### **COMMITTEE REPRESENTATIVES PRESENT**

Attitudes Boutique, G Martin  
The Colley Hotel, K Bailey  
RD Jones Group, R Shipway  
Peter Shearer Menswear, M Gilligan  
Yo-Chi, B Millard

### **STAFF IN ATTENDANCE**

Chief Executive Officer, P Jackson  
General Manager Strategy and Corporate, A Filipi  
Manager, City Activation, N Reynolds  
Manager, Communications and Engagement, M Logie  
Executive Officer, R Steventon  
Executive Assistant, Community and Business, M Richmond

**1. OPENING**

The Chair, G Martin declared the meeting open at 6:07pm.

**2. KAURNA ACKNOWLEDGEMENT**

With the opening of the meeting the Chair, G Martin stated:

*We acknowledge Kaurna people as the traditional owners and custodians of this land.*

*We respect their spiritual relationship with country that has developed over thousands of years, and the cultural heritage and beliefs that remain important to Kaurna People today.*

**2a. APOLOGIES**

2a.1 Apologies received - A Warren, J Theodorakakos, S Smith, A Fotopoulos and T Beatrice

2a.2 Absent

**3. DECLARATION OF INTEREST**

Members were reminded to declare their interest before each item.

**4. CONFIRMATION OF MINUTES**

**Motion**

**That the minutes of the Jetty Road Mainstreet Committee held on 21 January 2026 be taken as read and confirmed.**

Moved Councillor R Abley, Seconded M Gilligan

**Carried**

**5. PRESENTATIONS - Nil**

**6. QUESTIONS BY MEMBERS**

6.1 **Without Notice - Nil**

6.2 **On Notice - Nil**

**7. MOTIONS ON NOTICE - Nil**

## 8. REPORTS/ITEMS OF BUSINESS

### 8.1 Action Items (Report No: 33/26)

This report documents questions and actions raised in previous meetings and advise the Jetty Road Mainstreet Committee (JRMCC) Administration's progress updates and outcomes.

#### Motion

**That the Jetty Road Mainstreet Committee receives this report and items of interest discussed.**

Moved B Millard, Seconded K Bailey

**Carried**

### 8.2 Jetty Road Events Update (Report No: 32/26)

The Jetty Road Mainstreet Committee (JRMCC), in partnership with the City of Holdfast Bay, is responsible for implementing and managing a variety of major events to support economic stimulus in the precinct in accordance with the annual marketing and business plan.

This report provided an overview of Council's endorsed events program and budget, along with information about upcoming events.

#### Motion

**That the Jetty Road Mainstreet Committee notes this report.**

Moved Councillor R Abley, Seconded B Millard

**Carried**

### 8.3 Marketing Report (Report No: 31/26)

This report provided an update on the marketing initiatives undertaken by the Jetty Road Mainstreet Committee (JRMCC) aligned to the newly adopted 2025-26 Marketing Plan, including activities delivered prior to its implementation.

#### Motion

**That the Jetty Road Mainstreet Committee notes this report.**

Moved R Shipway, Seconded K Bailey

**Carried**



**8.4 Quarterly Spendmapp Economic Report – Quarter 4 2025 (Report No: 30/26)**

The purpose of this report is to provide the Jetty Road Mainstreet Committee with a consolidated quarterly update on precinct economic performance using Spendmapp data.

Insights support the Jetty Road Mainstreet Committee's decision making relating to trader support, marketing, seasonal activation, and strategic investment within the Jetty Road Glenelg precinct.

**Motion**

**That the Jetty Road Mainstreet Committee notes this report.**

Moved M Gilligan, Seconded B Millard

**Carried**

**8.5 Terms of Reference and Implementation Plan (Report No: 35/26)**

At its meeting held on 21 January 2026, the Jetty Road Mainstreet Committee (JPMC) considered Report No. 04/26, which proposed adoption of a revised Terms of Reference.

During the review, the Committee identified additional amendments to further strengthen governance arrangements, specifically relating to the membership of the Selection Panel.

**Motion**

**That the Jetty Road Mainstreet Committee notes the Terms of Reference endorsed by Council with a minor variation relating to Clause 7 requiring all members to have a National Police Check.**

Moved R Shipway, Seconded M Gilligan

**Carried**

**9. URGENT BUSINESS – SUBJECT TO THE LEAVE OF THE MEETING- Nil**

**10. CONFIDENTIAL ITEMS**

**10.1 Draft 2026-27 Jetty Road Mainstreet Committee Budget (Report No: 29/26)**

**Motion – Exclusion of the Public – Section 90(3)(b, d and k) Order**

- 1. That pursuant to Section 90(2) of the *Local Government Act 1999* Jetty Road Mainstreet Committee hereby orders that the public be excluded from attendance at this meeting with the exception of the Chief Executive Officer and Staff in attendance at the meeting in order to**

consider Report No: 29/26 2026-27 Jetty Road Mainstreet Committee Budget in confidence.

2. That in accordance with Section 90(3) of the *Local Government Act 1999* Jetty Road Mainstreet Committee is satisfied that it is necessary that the public be excluded to consider the information contained in Report No: 29/26 2026-27 Jetty Road Mainstreet Committee Budget on the following grounds:

- b. pursuant to section 90(3)(b) of the Act, the information to be received, discussed or considered in relation to this Agenda Item is information the disclosure of which could reasonably be expected to confer a commercial advantage on a person with whom the Council is conducting business; in that the fees negotiated with the contractor are commercial in confidence.

In addition, the disclosure of this information would, on balance, be contrary to the public interest. The public interest in public access to the meeting has been balanced against the public interest in the continued non-disclosure of the information. The benefit to the public at large resulting from withholding the information outweighs the benefit to it of disclosure of the information.

- d. pursuant to section 90(3)(d) of the Act, the information to be received, discussed or considered in relation to this Agenda Item is commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information in that the intellectual property contained in a program of work specifically negotiated with the contractor and contracted by the Committee will be discussed.

In addition, the disclosure of this information would, on balance, be contrary to the public interest. The public interest in public access to the meeting has been balanced against the public interest in the continued non-disclosure of the information. The benefit to the public at large resulting from withholding the information outweighs the benefit to it of disclosure of the information.

- k. pursuant to section 90(3)(k) of the Act, the information to be received, discussed or considered in relation to this Agenda Item are tenders for the provision of marketing, printing and promotion services.

3. The Jetty Road Mainstreet Committee is satisfied, the principle that the meeting be conducted in a place open to the public, has been outweighed by the need to keep the information or discussion confidential.

Moved Councillor R Abley, Seconded B Millard

Carried

**Motion - RETAIN IN CONFIDENCE – Section 91(7) Order**

That having considered Agenda Item 10.1 Draft 2026-27 Jetty Road Mainstreet Committee Budget in confidence under section 90(2) and (3)(b,d and k) of the *Local Government Act 1999*, the Jetty Road Mainstreet Committee, pursuant to section 91(7) of that Act orders that the report, attachment and minutes be retained in confidence for a period of 6 months and the Chief Executive Officer is authorised to release the documents when the contractor is appointed.

*This order is subject to section 91(8)(b) of the Act which provides that details of the identity of the successful tenderer must be released once Council has made a selection.*

Moved Councillor R Abley, Seconded B Millard

Carried/Lost

- 10.2 **Jetty Road Mainstreet Expenditure of Remaining Budget for 2025-26**  
(Report No: 34/26)

**Motion – Exclusion of the Public – Section 90(3)(b and d) Order**

1. That pursuant to Section 90(2) of the *Local Government Act 1999* the Jetty Road Mainstreet Committee hereby orders that the public be excluded from attendance at this meeting with the exception of the Chief Executive Officer and Staff in attendance at the meeting in order to consider Report No: 05/26 Jetty Road Mainstreet Mid-Year Financial Report in confidence.
2. That in accordance with Section 90(3) of the *Local Government Act 1999* the Jetty Road Mainstreet Committee is satisfied that it is necessary that the public be excluded to consider the information contained in Report No: 05/26 Jetty Road Mainstreet Mid-Year Financial Report on the following grounds:
  - b. pursuant to section 90(3)(b) of the Act, the information to be received, discussed or considered in relation to this Agenda Item is information the disclosure of which could reasonably be expected to confer a commercial advantage on a person with whom the Council is conducting business; in that the fees negotiated with the contractor are commercial in confidence.

In addition, the disclosure of this information would, on balance, be contrary to the public interest. The public interest in public access to the meeting has been balanced against the public interest in the continued non-disclosure of the information. The benefit to the public at large resulting from withholding the information outweighs the benefit to it of disclosure of the information.

- d. pursuant to section 90(3)(d) of the Act, the information to be received, discussed or considered in relation to this Agenda Item is commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information in that the intellectual property contained in a program of work specifically negotiated with the contractor and contracted by the Committee will be discussed.

In addition, the disclosure of this information would, on balance, be contrary to the public interest. The public interest in public access to the meeting has been balanced against the public interest in the continued non-disclosure of the information. The benefit to the public at large resulting from withholding the information outweighs the benefit to it of disclosure of the information.

3. The Jetty Road Mainstreet Committee is satisfied, the principle that the meeting be conducted in a place open to the public, has been outweighed by the need to keep the information or discussion confidential.

Moved B Millard, Seconded M Gilligan

**Carried**

**Motion - RETAIN IN CONFIDENCE – Section 91(7) Order**

That having considered Agenda Item 10.2 Jetty Road Mainstreet Expenditure of Remaining Budget for 2025-26 (Report No: 34/26) in confidence under section 90(2) and (3)(b and d) of the *Local Government Act 1999*, the Jetty Road Mainstreet Committee, pursuant to section 91(7) of that Act orders that the report, attachments and minutes to this report be retained in confidence for a period of 6 months and the CEO is authorised to release the documents when the contractor is appointed and scope of works is defined.

Moved Councillor R Abley, Seconded B Millard

**Carried**

**11. DATE AND TIME OF NEXT MEETING**

The next meeting of the Jetty Road Mainstreet Committee will be held on Wednesday, 11 March 2026 to commence at 6.00pm in the Mayor's Parlour Glenelg Town Hall.

**12. CLOSURE**

The Meeting closed at 7:43pm.

**CONFIRMED 11 March 2026**

**CHAIR**

**Item No:** 15.1

**Subject:** ITEMS IN BRIEF

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## Summary

These items are presented for the information of Members.

After noting the report any items of interest can be discussed and, if required, further motions proposed.

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## Recommendation

**That the following items be noted and items of interest discussed:**

1. **Glenelg Town Hall Façade Repairs Update**
  2. **Santos Tour Down Under – Stage 4 Brighton race start – 24 January**
  3. **Australia Day Awards and Citizenship Ceremony – 26 January**
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## Report

### 1. **Glenelg Town Hall Façade Render Repairs – Updated**

Negotiations with G-Force Building & Consulting continue to progress positively, with both parties agreeing on the revised open-book pricing schedule. G-Force has supplied an updated quotation totaling \$449,724 (ex GST), covering scaffolding to the clock tower and Moseley Square elevations, plastering works to the west, tower, and south façades, painting, site labour, waste disposal, plus relevant PC Sums for some unknown conditions.

#### ***Key Contract Conditions***

- No builder's margin applied, with only a 2% administration charge added.
- PC Sums included in the quote for unknown plastering works and scaffolding contingencies.
- G-Force will absorb all project management and supervision costs.
- The City of Holdfast Bay will return the outstanding Stage 1 Bank Guarantee.

G-Force is currently reviewing the special and general conditions for incorporation into the final works contract, with contract execution targeted for early February 2026.

***Program and Dependencies***

The construction program remains heavily reliant on the availability of the preferred specialist masonry subcontractor required for this project. Based on current sequencing and availability, works are expected to commence late March to early April 2026, with an anticipated 20-week duration.

***Stakeholder Coordination***

Ongoing coordination with the Bay Discovery Centre and Events Teams will continue throughout the delivery of the works to minimise impacts on their operations and programming.

**2. Santos Tour Down Under – Stage 4 Brighton race start – 24 January**

City of Holdfast Bay hosted the Santos Tour Down Under THINK! Road Safety Men's Stage 4 Race Start in Brighton on Saturday 24 January 2026. The race, which started with the Mayor firing the start gun, proceeded along the Esplanade continuing south on Brighton Road to Willunga.

Special guests, including Elected Members and government officials, were among the thousands of spectators at the race start. Jetty Road, Brighton was closed to traffic enabling activation of local cafes and retail.

The ephemeral public artwork, Flight of Fancy, commissioned for the event was enthusiastically received by visitors. This, along with Brighton Jetty Sculptures, were registered as associated events of the Tour Down Under Festival of Cycling.

**3. Australia Day Awards and Citizenship Ceremony – 26 January**

City of Holdfast Bay hosted its annual Australia Day Citizenship Ceremony and Citizen of the Year Awards at the Stamford Grand Ballroom.

70 conferees were welcomed as new Australian citizens in a ceremony presided over by the Mayor, with the Chief Executive Officer acting as host. Elected officials from all levels of government attended and provided apolitical welcome speeches in accordance with the Australian Citizenship Ceremonies Code. The Australia Day Ambassador also addressed attendees.

As part of the celebrations, the Mayor presented the Citizen of the Year, Young Citizen of the Year, Community Event of the Year and Active Citizenship Awards, recognising outstanding service and contributions within the local community.

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**Written By:** Executive Officer

**Chief Executive Officer:** Ms P Jackson

**Item No:** 15.2

**Subject:** BUDGET AND ANNUAL BUSINESS PLAN UPDATE – AS AT  
31 DECEMBER 2025

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## Summary

This report provides the second update of Council's 2025–26 Budget, reflecting financial results as at 31 December 2025.

A comprehensive review of Municipal budgets has reduced the forecast operating surplus by \$140,000 to a forecast surplus of \$444,000. Key drivers include lower cemetery revenue and increased expenditure on Council run grant programs.

Capital expenditure has increased by \$314,000 to fund storm damage repairs at the Glenelg North Coast Park and seawall repairs. This increase is partially offset by \$129,000 in additional capital revenue received by way of government grant funding.

Alwyndor forecast an increase in their operating surplus of \$1.155m to \$1.591m due to a delay in the rollout of the Support at Home model. The existing Home Care Package funding model provides higher fixed revenue than the new model, and the delay has extended the period in which this higher revenue is received.

## Recommendation

**That Council:**

1. notes the second 2025-26 budget update for Council's municipal operations including:
    - (a) a decrease in the forecast operating result of \$140,000, from a surplus of \$584,000 to a surplus of \$444,000;
    - (b) an increase in forecast capital expenditure of \$314,000 from \$56.878 million to \$57.192 million;
    - (c) an increase in forecast capital revenue of \$129,000 from \$11.057 million to \$11.186 million;
    - (d) an increase in forecast net financial liabilities of \$325,000 at 30 June 2026 from \$65.227 million to \$65.552 million.
  2. notes the first 2025-26 budget update for Alwyndor operations including:
    - (a) a movement in the forecast operating result for 2025-26 of \$1.155 million from a surplus of \$435,000 to a surplus of \$1.590 million;
    - (b) no change in forecast capital expenditure of \$1.930 million;
    - (c) an increase in the forecast funding required for 2025-26 of \$3.161million from a funding surplus of \$1.434 million to a funding requirement of \$1.727.
  3. notes the Annual Business Plan quarterly update for December 2025.
-



## Background

The Local Government (Financial Management) Regulations 2011 require three specific budget performance reports to be prepared and considered by Councils including:

1. Budget Update (at least twice per year);
2. Mid-year Budget Review (once per year); and
3. Report on Financial Results (after completion and audit of annual financial statement of previous financial year).

The three reports collectively provide a comprehensive reporting process that allows Council to track performance against the financial targets it established in its annual budget.

## Report

### *Municipal Operations*

The current adopted budget comprises both the original budget, items carried forward from 2024-25 and the first update for 2025-26. Following a detailed review, several proposed variations have been identified for the second 2025-26 budget update. A summary is provided below.

All amounts in \$000	2025-26 Original Budget	2025-26 Adopted Budget	2025-26 Proposed Forecast Adjustment	2025-26 Proposed Forecast	
Operating revenue	62,130	63,068	(70)	62,998	↓
Operating expenditure	(61,117)	(62,484)	(70)	(62,554)	↑
<b>Result from Operational Activities</b>	<b>1,013</b>	<b>584</b>	<b>(140)</b>	<b>444</b>	
Capital renewal Program (Net)	(12,860)	(17,647)	(185)	(17,832)	↑
Capital New and Upgraded Works (Net)	(21,693)	(28,174)	-	(28,174)	
Loan Repayments	(2,802)	(2,802)	-	(2,802)	
Loans repaid by community clubs	21	21	-	21	
<b>Result from Capital Activities</b>	<b>(37,334)</b>	<b>(48,602)</b>	<b>(185)</b>	<b>(48,787)</b>	
Add back non-cash items	13,020	12,860	-	12,860	
<b>Funding (Requirement)/Surplus</b>	<b>(23,301)</b>	<b>(35,158)</b>	<b>(325)</b>	<b>(35,483)</b>	

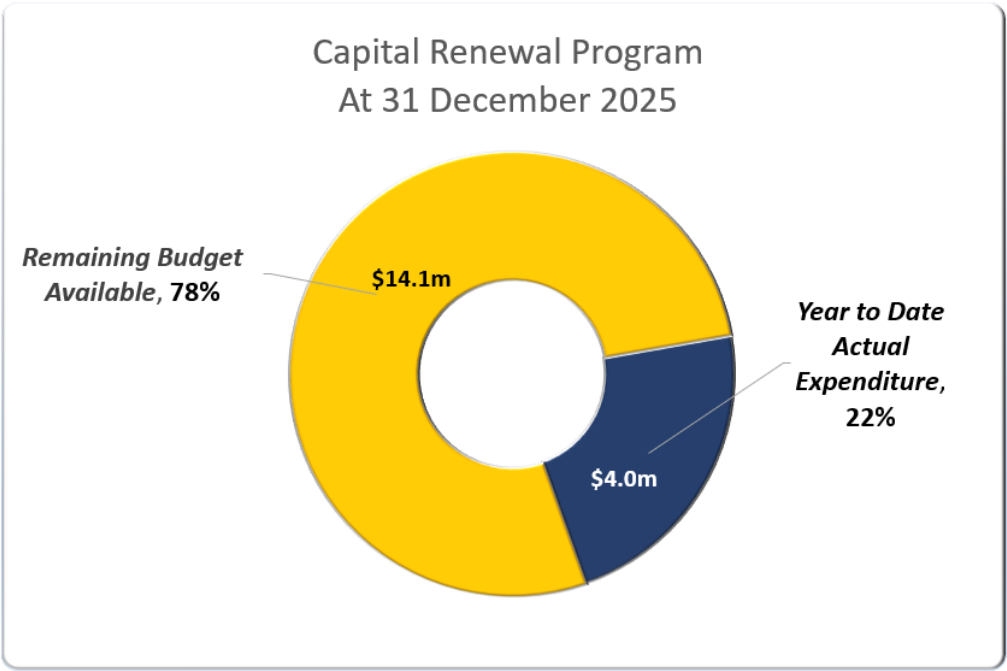
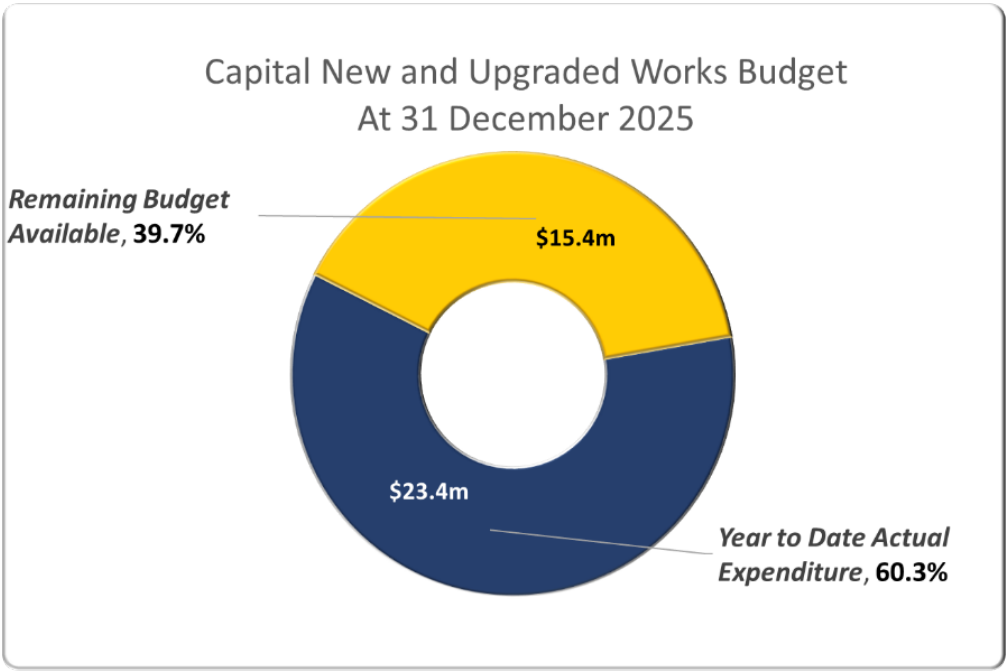
Unfavorable variances include reduced cemetery revenue due to a plateau in service demand (\$75,000), increased cemetery operating costs (\$75,000) and additional expenditure on the council run grant programs including E-Commerce and Micro Grants (\$40,000). These variances are partially offset by savings in waste removal and disposal costs (\$50,000).

The increase in capital expenditure relates to Glenelg North Coast Park storm damage repairs (\$185,000) and grant funded Seawall repairs (\$129,000).

Further details of the proposed budget adjustments and notes along with the Municipal funds statement are attached to this report.

*Refer Attachment 1*

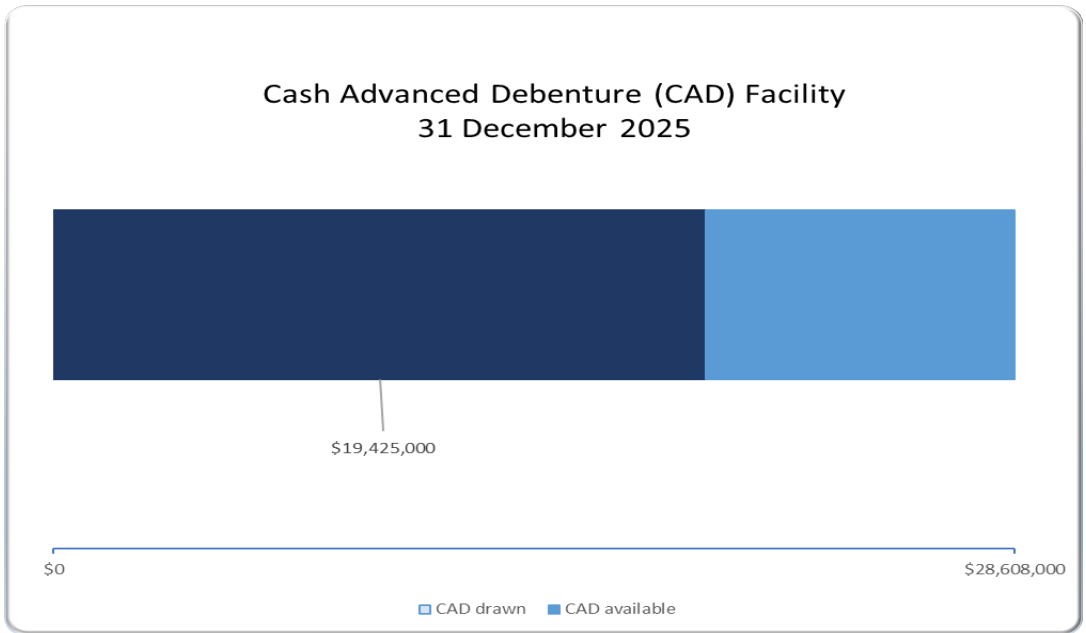
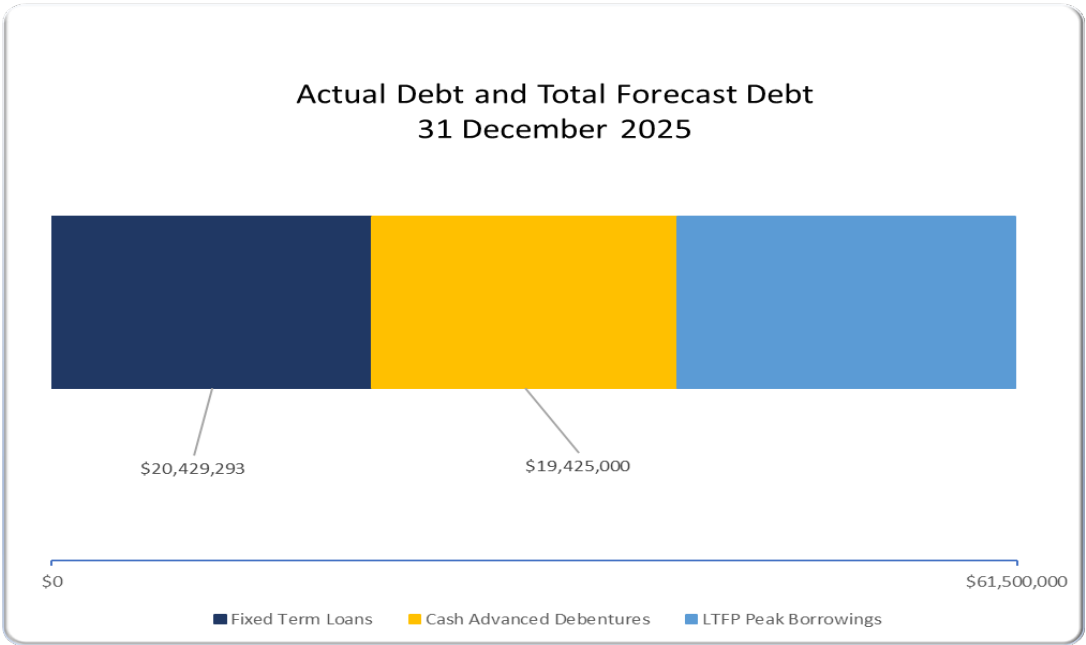
The following graphs represent the percentage of total capital works financially completed at 31 December 2025. Refer to the Annual Business Plan Quarterly Update below for the detailed progress report on Council’s program of works.



**Debt Management**

The proposed budgetary changes are equivalent to an increase in new borrowings in 2025-26 of \$325,000. The actual increase in borrowing requirements will not be known until financial statements have been prepared for the year ending 30 June 2026. However, at the date of this report, borrowings, as forecast in the current Long Term Financial Plan, will peak at \$61.4 million in 2025-26.

The following graphs detail Council’s current debt position. The first graph illustrates Councils’ debt as a proportion of that peak forecast debt. The second graph details the status of Council’s Cash Advance Debenture (CAD) facility which provide access to flexible funding, showing both the total facility limit and the amount currently drawn. The current CAD interest rate is 5.25%, however council was recently notified that this will be reduced to 5.10% from 27 January 2026.



In line with Council's Treasury Management Policy a mixture of fixed interest loans and cash advanced debentures (CAD) have been used to meet financing needs. New loans are only sought from the Local Government Finance Authority when it is deemed prudent to convert CAD borrowings to a fixed rate.

### ***Financial Statements***

The financial regulations also require the mid-year review to include a revised forecast of each item shown in the budgeted financial statements compared with estimates in the budget presented in a manner consistent with the Model Financial Statements.

These financial statements have been prepared and are provided for municipal, Alwyndor and consolidated operations.

*Refer Attachment 2*

### ***Commercial Activities***

Comparative financial reports to 31 December 2025 have been provided for Council's major commercial activities including Brighton Caravan Park, Partridge House and Partridge Street carpark.

*Refer Attachment 3*

### ***Alwyndor Operations***

Favourable operational variances include increased user charges due to the continuation of the Home Care Package funding model, which yields higher fixed revenue (\$1.810m), additional operating grants and subsidies (\$221,000) and reduced employee costs due to vacancies (\$296,000).

These favorable variances have been offset by an increase in materials, contracts and other expenses (\$1.063m) due to the engagement of consultants to backfill key vacancies and reliance on agency staff.

Further details of the amounts and notes along with funding statements for Alwyndor operations have been prepared and are attached to this report.

*Refer Attachment 4*

### ***Financial Indicators***

To assist Council in meeting its objectives of financial sustainability a series of financial indicators endorsed by the Local Government Association are provided.

The following tables provide updated forecasts for these and other major ratios for Council, Alwyndor and the consolidated result for both entities as at 31 December 2025. The significant increase in the Asset Sustainability Ratio is due to \$4.693 million of renewal projects carried forward from 2024-25. In line with the Long-Term Financial Plan, the Net Financial Liabilities ratio is anticipated to exceed the target of 100% as a result of planned borrowings to support the Transforming Jetty Road project.

Municipal Funds	Target – from 2025-26 Annual Budget / LTFP	Original Budget Forecast	Revised Budget Forecast
Operating Result	$\geq 0$	\$1,012,760 surplus	\$443,955 Surplus
Operating Ratio <sup>1</sup>	$\geq 0\%$	1.6%	0.7%
Net Financial Liabilities ratio <sup>2</sup>	$\leq 100\%$	111%	104%
Interest Cover Ratio <sup>3</sup>	$\leq 5\%$	4.1%	3.8%
Asset Sustainability Ratio <sup>4</sup>	90% -110%	105%	146%

**1. Operating Ratio** expresses the operating result as a percentage of total operating income.

**2. Net Financial Liabilities Ratio** expresses total liabilities less total financial assets as a percentage of total operating income.

**3. Interest Cover Ratio** expresses finance charges as a percentage of total operating revenue.

**4. Asset Sustainability Ratio** is defined as net capital expenditure on the renewal and replacement of existing assets expressed as a percentage of the asset management plan required expenditure.

Ratio – Alwyndor Funds	Target – from 2025-26 Annual Budget / LTFP	Original Budget Forecast	Revised Budget Forecast
Operating Result	$\geq 0$	\$435,236 Surplus	\$1,640,818 Surplus
Net Financial Liabilities ratio	$\leq 100\%$	27%	24%
Interest Cover Ratio	$\leq 5\%$	0.2%	0.3%

Ratio – Consolidated Funds*	Target – from 2025-26 Annual Budget / LTFP	Original Budget Forecast	Revised Budget Forecast
Operating Result	$\geq 0$	\$1,447,996 Surplus	\$2,084,773 Surplus
Operating Ratio	$\geq 0\%$	1.2%	1.7%
Net Financial Liabilities ratio	$\leq 100\%$	72%	66%
Interest Cover Ratio	$\leq 5\%$	1.1%	1.0%
Asset Sustainability Ratio	90% -110%	104%	135%

\*Amounts and ratios include Alwyndor operations.

Additional financial indicators have been identified for Alwyndor operations which give a better measure of financial performance. These measures and indicators have been included in the table below as at 31 December 2025.

Additional Alwyndor Performance Indicators	Target	Actual to 31 December 2025
Cash to total revenue	4.29%	9.19%
Cash Liquidity Level – ability to refund bonds/refundable accommodation deposits (RAD's)	Minimum \$3.0m	\$9.8m
Bed occupancy rate – year-to-date average	97.00%	96.49%
Average direct care funding per resident per day (Aged Care Funding Instrument)	\$288.34	\$284.94
No. of Home Support Packages	746	738
Home Support funding utilisation – the portion of revenue generated from Home Support Package funds.	80.0%	82.8%

**2025-26 Annual Business Plan – Second Quarter Progress Report**

The City of Holdfast Bay is pursuing the vision set out in the Strategic Plan, Our Holdfast 2050+, and the three focus areas that support it.

*Our Holdfast 2050+ Vision:*

*Protecting our heritage and beautiful coast, while creating a welcoming and healthy place for all in South Australia's most sustainable city.*

To achieve this vision, we have identified three focus areas:

- WELLBEING - Good health and economic success in an environment and a community that supports wellbeing.
- SUSTAINABILITY - A city, economy and community that is resilient and sustainable.
- INNOVATION - A thriving economy and community that values life-long education, research, creativity and entrepreneurialism.

To deliver this Strategic Plan, the *Our Plan for Our Place 2025-26 Annual Business Plan* (the Business Plan) outlines specific actions for the year. These actions are aligned to one of the three focus areas.

The attached report provides details of progress in delivering the Business Plan.

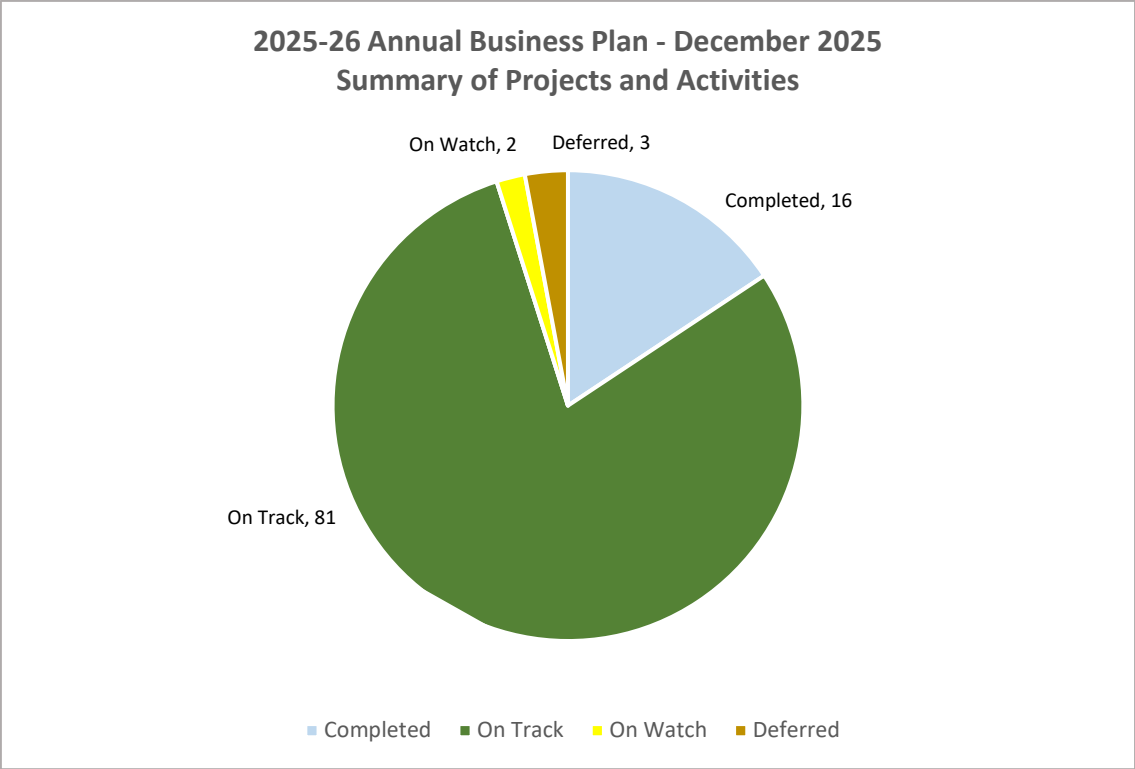
*Refer Attachment 5*

**In Summary**

Out of 102 projects:

- 16 projects (16%) are completed, which includes projects that are in the Defects Liability Period (DLP)
- 81 projects (79%) are underway and are on track.
- 3 Projects (3%) have been deferred but remain on track for delivery
- 2 projects (2%) are on watch

No projects are off track.



The table below provides details of the two projects that are **on watch**.

**SUSTAINABILITY**

Project	Status	Notes
Pathway - Edith Butler Pier	On Watch	Unexpected issues regarding land ownership and responsibility are being resolved.

**INNOVATION**

Project	Status	Notes
Sharing the National Collection	On Watch	Administration was advised by the National Gallery of Australia that the selected artwork was no longer available for loan, and no suitable alternative was identified. An alternative way for Council to participate is being considered.

**External Grants**

As at 31 December 2025 council has received \$1,280,054 in external grant funding for 2025-26 projects.

The attached table provides the details of our external grant position.

Council will continue to monitor for opportunities for grant funding where applicable and suitable.

*Refer Attachment 6*

## **Budget**

The content and recommendation of this report indicates the effect on the budget.

## **Life Cycle Costs**

The nature and content of this report is such that life cycle costs are not applicable.

## **Strategic Plan**

Statutory compliance

## **Council Policy**

Not applicable

## **Statutory Provisions**

*Local Government (Financial Management) Regulations 2011, Regulation 9*

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**Written By:** Management Accountant Lead

**General Manager:** Strategy and Corporate, Mr A Filipi



# Attachment 1



## City of Holdfast Bay Municipal Funds Statement as at December 2025

2025 - 2026 Original Budget \$'000	Year to Date				2025 - 2026 Adopted Forecast \$'000	Proposed Forecast Adjustment \$'000	Note
	Adopted Forecast \$'000	Actual \$'000	Variance \$'000				
297	128	90	37	Cemeteries	297	(150)	1
(1,400)	(702)	(688)	(14)	Council Administration	(1,400)	-	
(903)	(418)	(322)	(96)	Development Services	(906)	73	2
2,320	573	576	(3)	FAG/R2R Grants	2,567	-	
(2,196)	(1,413)	(1,438)	25	Financial Services	(2,196)	-	
(12,897)	(6,522)	(6,542)	20	Financial Services-Depreciation	(12,937)	-	
(305)	-	-	-	Financial Services-Employee Leave Provisions	(305)	-	
(2,588)	(973)	(462)	(511)	Financial Services-Interest on Borrowings	(2,438)	-	
182	-	-	-	Financial Services-SRWRA	182	-	
47,374	48,112	48,161	(49)	General Rates	47,374	-	
(3,851)	(2,857)	(2,878)	20	Innovation & Technology	(3,910)	280	3
(828)	(307)	(263)	(44)	People & Culture	(828)	-	
(1,323)	(611)	(580)	(31)	Strategy & Governance	(1,323)	(353)	4
(1,384)	(712)	(742)	30	City Activation	(1,433)	(40)	5
15	11	(0)	11	Commercial - Partridge House	16	-	
(655)	(317)	(310)	(6)	Communications and Engagement	(655)	-	
(417)	(205)	(183)	(22)	Community and Business Administration	(417)	-	
(1,145)	(445)	(442)	(3)	Community Events	(1,026)	-	
1,456	805	842	(37)	Community Safety	1,451	-	
(652)	(272)	(252)	(20)	Community Wellbeing	(677)	-	
(621)	(304)	(298)	(6)	Customer Service	(621)	-	
(0)	286	312	(25)	Jetty Road Mainstreet	(111)	-	
(1,848)	(868)	(903)	35	Library Services	(1,848)	-	
(377)	(185)	(156)	(29)	Assets & Delivery Administration	(377)	-	
1,524	549	577	(28)	Commercial - Brighton Caravan Park	1,524	-	
597	292	308	(16)	Commercial & Club Leases	597	-	
(1,278)	(569)	(540)	(30)	Engineering & Traffic	(1,611)	-	
(787)	(270)	(240)	(30)	Environmental Services	(797)	-	
(2,880)	(1,321)	(1,364)	43	Property Management	(2,880)	-	
(509)	(216)	(228)	12	Public Realm and Urban Design	(509)	-	
(721)	(292)	(254)	(38)	Street Lighting	(721)	-	
(9,605)	(4,658)	(4,647)	(11)	Field Services & Depot	(9,918)	-	
(4,700)	(1,895)	(1,823)	(72)	Waste Management	(4,700)	50	6
1,122	-	-	-	Less full cost attribution - % admin costs capitalised	1,122	-	
<b>1,013</b>	<b>24,422</b>	<b>25,310</b>	<b>(888)</b>	<b>=Operating Surplus/(Deficit)</b>	<b>584</b>	<b>(140)</b>	
12,897	6,522	6,542	(20)	Depreciation	12,937	-	
123	-	-	-	Other Non Cash Items	123	-	
<b>13,020</b>	<b>6,522</b>	<b>6,542</b>	<b>(20)</b>	<b>Plus Non Cash Items in Operating Surplus/(Deficit)</b>	<b>13,060</b>	<b>-</b>	
<b>14,033</b>	<b>30,944</b>	<b>31,852</b>	<b>(908)</b>	<b>=Funds Generated from Operating Activities</b>	<b>13,644</b>	<b>(140)</b>	
10,000	210	201	9	Amounts Received for New/Upgraded Assets	10,587	129	7
470	73	65	8	Proceeds from Disposal of Assets	470	-	
<b>10,470</b>	<b>283</b>	<b>266</b>	<b>17</b>	<b>Plus Funds Sourced from Capital Activities</b>	<b>11,057</b>	<b>129</b>	
(13,330)	(4,733)	(4,047)	(686)	Capital Expenditure on Renewal and Replacement	(18,117)	(314)	8
(31,693)	(24,242)	(23,356)	(886)	Capital Expenditure on New and Upgraded Assets	(38,761)	-	
<b>(45,023)</b>	<b>(28,976)</b>	<b>(27,403)</b>	<b>(1,573)</b>	<b>Less Total Capital Expenditure</b>	<b>(56,878)</b>	<b>(314)</b>	
21	10	10	-	Plus:Repayments of loan principal by sporting groups	21	-	
<b>21</b>	<b>10</b>	<b>10</b>	<b>-</b>	<b>Plus/(less) funds provided (used) by Investing Activities</b>	<b>21</b>	<b>-</b>	
<b>(20,499)</b>	<b>2,262</b>	<b>4,725</b>	<b>(2,463)</b>	<b>= FUNDING SURPLUS/(REQUIREMENT)</b>	<b>(32,156)</b>	<b>(325)</b>	
<b>Funded by</b>							
-	(261)	(261)	-	Increase/(Decrease) in Cash & Cash Equivalents	-	-	
-	16,578	19,041	(2,463)	Non Cash Changes in Net Current Assets	200	-	
(23,301)	-	-	-	Less: Proceeds from new borrowings	(35,158)	(325)	
-	(14,825)	(14,825)	-	Less: Net Movements from Cash Advance Debentures	-	-	
2,802	770	770	-	Plus: Principal repayments of borrowings	2,802	-	
<b>(20,499)</b>	<b>2,262</b>	<b>4,725</b>	<b>(2,463)</b>	<b>=Funding Application/(Source)</b>	<b>(32,156)</b>	<b>(325)</b>	

Note 1 – Cemeteries - \$150,000 unfavourable

Cemetery revenue lower than forecast (\$75,000) reflecting a plateau in growth compared with recent years and higher than budgeted for expenditure primarily relating to grave digging services (\$75,000).

Note 2 - Development Services - \$73,000 reallocation

Reallocation of salary budget to Strategy and Governance due to organisational restructuring – see note 4.

Note 3 - Innovation & Technology - \$280,000 reallocation

Reallocation of salary budget to Strategy and Governance due to organisational restructuring – see note 4.

Note 4 - Strategy & Governance - \$353,000 reallocation

Transfer of salary budget from Development Services and Information and Technology due to organisational restructuring – see note 2 and 3.

Note 5 – City Activation - \$40,000 unfavourable

Additional expenditure on various council run grant programs including E-Commerce and Micro Grants.

Note 6 – Waste Management - \$50,000 favourable

Anticipated savings in rubbish removal and disposal costs.

Note 7- Amounts Received for New/Upgraded Assets - \$129,000 favourable

Coastal Protection Board grant funding for the Glenelg North Esplanade erosion control and seawall protection – see note 8.

Note 8 - Capital Expenditure - \$129,000 grant funded and \$185,000 unfavourable and

Grant funded expenditure:

- \$129,000 - Glenelg North seawall - see note 7.

Additional capital work budget required for:

- \$185,000 - Glenelg North Coast Path storm damage repairs.

# Attachment 2

**CITY OF HOLDFAST BAY  
PROJECTED INCOME STATEMENT  
FOR THE YEAR ENDED 30TH JUNE 2026 - MUNICIPAL FUNDS**

<b>2025-26 ORIGINAL BUDGET</b>	<b>YTD ACTUAL @31/12/25</b>		<b>2025-26 Adopted Forecast</b>	<b>Proposed Forecast Adjustments</b>	<b>2025-26 Proposed Forecast</b>
\$	\$		\$	\$	\$
47,258,000	47,280,952	Rates - General	47,258,000	-	47,258,000
724,790	724,782	Rates - Jetty Road Glenelg	724,790	-	724,790
88,660	88,651	Rates - Patawalonga Marina	88,660	-	88,660
1,553,773	1,553,741	Rates - Regional Landscape Levy	1,553,773	-	1,553,773
3,577,759	2,223,669	Statutory Charges	3,692,759	100,000	3,792,759
4,161,636	1,485,959	User Charges	4,151,648	(172,822)	3,978,826
2,744,906	1,089,562	Operating Grants & Subsidies	3,303,816	27,500	3,331,316
72,000	46,352	Investment Income	72,000	-	72,000
775,484	456,884	Reimbursements	775,484	-	775,484
1,172,833	389,578	Other	1,169,878	(25,000)	1,144,878
181,800	-	Net Equity Gain - Joint Ventures	181,800	-	181,800
<b>62,311,641</b>	<b>55,340,130</b>	<b>TOTAL REVENUE</b>	<b>62,972,608</b>	<b>(70,322)</b>	<b>62,902,286</b>
		<b>EXPENSES</b>			
23,048,459	10,938,405	Employee Costs	23,142,738	(500)	23,142,238
23,879,422	12,084,682	Materials, contracts and other expenses	24,984,915	70,178	25,055,093
2,596,000	465,149	Finance Charges	2,446,000	-	2,446,000
12,897,000	6,541,618	Depreciation	12,937,000	-	12,937,000
(1,122,000)	-	Less full cost attribution - % admin costs capitalised	(1,122,000)	-	(1,122,000)
<b>61,298,881</b>	<b>30,029,854</b>	<b>TOTAL EXPENSES</b>	<b>62,388,653</b>	<b>69,678</b>	<b>62,458,331</b>
<b>1,012,760</b>	<b>25,310,276</b>	<b>Operating Surplus/(Deficit) - Before Capital Revenue</b>	<b>583,955</b>	<b>(140,000)</b>	<b>443,955</b>
10,000,000	201,087	Amounts specifically for new or upgraded assets	10,587,006	129,000	10,716,006
<b>11,012,760</b>	<b>25,511,363</b>	<b>NET SURPLUS/(DEFICIT)</b>	<b>11,170,961</b>	<b>(11,000)</b>	<b>11,159,961</b>

**CITY OF HOLDFAST BAY  
PROJECTED BALANCE SHEET  
AS AT 30TH JUNE 2026 - MUNICIPAL FUNDS**

<b>2025-26 ORIGINAL BUDGET</b>	<b>YTD ACTUAL @31/12/25</b>		<b>2025-26 Adopted Forecast</b>	<b>Proposed Forecast Adjustments</b>	<b>2025-26 Proposed Forecast</b>
\$	\$		\$	\$	\$
-	(212,445)	<b>CURRENT ASSETS</b>	-	-	-
2,392,528	23,773,497	Cash and cash equivalents	2,877,891	-	2,877,891
2,392,528	23,561,052	Trade and Other Receivables	2,877,891	-	2,877,891
		<b>TOTAL CURRENT ASSETS</b>			
634,272	96,607	<b>NON-CURRENT ASSETS</b>			
4,963,800	5,457,880	Financial Assets	76,353	-	76,353
993,157,335	980,678,944	Equity accounted investments-Council businesses	5,639,800	-	5,639,800
998,755,407	986,233,431	Land, Infrastructure, Property, Plant & Equipment	1,009,462,809	314,000	1,009,776,809
		<b>TOTAL NON-CURRENT ASSETS</b>	1,015,178,962	314,000	1,015,492,962
<b>1,001,147,935</b>	<b>1,009,794,483</b>	<b>TOTAL ASSETS</b>	<b>1,018,056,853</b>	<b>314,000</b>	<b>1,018,370,853</b>
6,035,801	3,203,371	<b>CURRENT LIABILITIES</b>			
3,546,427	20,213,004	Trade and Other Payables	9,928,241	-	9,928,241
4,429,620	2,156,010	Borrowings	3,100,794	-	3,100,794
14,011,848	25,572,385	Short-term Provisions	4,298,317	-	4,298,317
		<b>TOTAL CURRENT LIABILITIES</b>	17,327,352	-	17,327,352
57,811,135	19,641,289	<b>NON-CURRENT LIABILITIES</b>			
362,846	366,208	Long-term Borrowings	50,510,062	325,000	50,835,062
58,173,981	20,007,497	Long-term Provisions	343,478	-	343,478
		<b>TOTAL NON-CURRENT LIABILITIES</b>	50,853,540	325,000	51,178,540
<b>72,185,829</b>	<b>45,579,882</b>	<b>TOTAL LIABILITIES</b>	<b>68,180,892</b>	<b>325,000</b>	<b>68,505,892</b>
<b>928,962,107</b>	<b>964,214,601</b>	<b>NET ASSETS</b>	<b>949,875,961</b>	<b>(11,000)</b>	<b>949,864,961</b>
201,626,197	214,534,363	<b>EQUITY</b>			
727,335,910	749,680,238	Accumulated Surplus	200,193,961	(11,000)	200,182,961
928,962,107	964,214,601	Asset Revaluation Reserve	749,682,000	-	749,682,000
		<b>TOTAL EQUITY</b>	<b>949,875,961</b>	<b>(11,000)</b>	<b>949,864,961</b>

**CITY OF HOLDFAST BAY**  
**PROJECTED STATEMENT OF CHANGES IN EQUITY**  
**FOR THE YEAR ENDED 30TH JUNE 2026 - MUNICIPAL FUNDS**

<b>2025-26 ORIGINAL BUDGET</b>	<b>YTD ACTUAL @31/12/25</b>		<b>2025-26 Adopted Forecast</b>	<b>Proposed Forecast Adjustments</b>	<b>2025-26 Proposed Forecast</b>
\$	\$		\$	\$	\$
190,613,437	189,023,000	Balance at beginning of period	189,023,000	-	189,023,000
11,012,760	25,511,363	Net Surplus/(Deficit)	11,170,961	( 11,000)	11,159,961
201,626,197	214,534,363	Balance at end of period	200,193,961	( 11,000)	200,182,961
727,335,910	749,680,238	<b>ASSET REVALUATION RESERVE</b>	749,682,000	-	749,682,000
727,335,910	749,680,238	<b>TOTAL RESERVES CLOSING BALANCE</b>	749,682,000	-	749,682,000
928,962,107	964,214,601	<b>TOTAL EQUITY</b>	949,875,961	(11,000)	949,864,961

**CITY OF HOLDFAST BAY**  
**PROJECTED BUDGETED STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 30TH JUNE 2026 - MUNICIPAL FUNDS**

<b>2025-26 ORIGINAL BUDGET</b>	<b>YTD ACTUAL @31/12/25</b>		<b>2025-26 Adopted Forecast</b>	<b>Proposed Forecast Adjustments</b>	<b>2025-26 Proposed Forecast</b>
\$	\$		\$	\$	\$
(OUTFLOWS)	(OUTFLOWS)		(OUTFLOWS)	(OUTFLOWS)	(OUTFLOWS)
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>					
		<u>Receipts</u>			
62,129,841	36,299,797	Operating Receipts	66,764,406	(70,322)	66,694,084
		<u>Payments</u>			
( 45,501,086)	( 23,023,087)	Operating payments to suppliers and employees	(47,378,343)	(69,678)	(47,448,021)
( 2,596,000)	( 465,149)	Finance Payments	(2,446,000)	-	(2,446,000)
14,032,755	12,811,561	<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	16,940,063	(140,000)	16,800,063
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>					
		<u>Receipts</u>			
10,000,000	201,087	Grants specifically for new or upgraded assets	11,587,269	129,000	11,716,269
469,931	65,133	Sale of replaced assets	469,931	-	469,931
20,621	9,705	Repayments of loans (principal) by community groups	20,621	-	20,621
		<u>Payments</u>			
( 12,852,383)	( 4,046,743)	Expenditure on renewal/replacement of assets	(17,555,734)	(314,000)	(17,869,734)
( 32,170,280)	( 23,355,694)	Expenditure on new/upgraded assets	(39,322,006)	-	(39,322,006)
( 34,532,111)	( 27,126,512)	<b>NET CASH (USED IN) INVESTING ACTIVITIES</b>	( 44,799,919)	(185,000)	(44,984,919)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>					
		<u>Receipts</u>			
23,301,356	14,824,753	Proceeds from Borrowings/CAD - External	33,969,564	325,000	34,294,564
		<u>Payments</u>			
( 2,802,000)	( 770,247)	Repayments of Borrowings/CAD - External	(6,157,708)	-	(6,157,708)
20,499,356	14,054,506	<b>NET CASH PROVIDED BY FINANCING ACTIVITIES</b>	27,811,856	325,000	28,136,856
-	( 260,445)	<b>NET INCREASE (DECREASE) IN CASH HELD</b>	( 48,000)	-	( 48,000)
-	48,000	<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF</b>	48,000	-	48,000
		<b>REPORTING PERIOD</b>			
-	( 212,445)	<b>CASH AND CASH EQUIVALENTS AT END OF</b>			
		<b>REPORTING PERIOD</b>			

**RECONCILIATION OF INCOME STATEMENT TO BUDGETED STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 30TH JUNE 2026 - MUNICIPAL FUNDS**

11,012,760	25,511,363	<b>SURPLUS FROM INCOME STATEMENT</b>	11,170,961	( 11,000)	11,159,961
12,897,000	6,541,618	<b>NON-CASH ITEMS IN INCOME STATEMENT</b>	12,937,000	-	12,937,000
122,995	( 19,039,896)	Depreciation	122,995	-	122,995
13,019,995	( 12,498,278)	Increase in provisions/receivables - nett	13,059,995	-	13,059,995
		<b>TOTAL NON-CASH ITEMS</b>			
( 45,022,663)	( 27,402,874)	<b>CASH ITEMS NOT IN INCOME STATEMENT</b>	( 56,925,740)	( 314,000)	( 57,239,740)
( 2,802,000)	( 770,247)	Capital Expenditure	( 2,802,000)	-	( 2,802,000)
23,301,356	14,824,753	Loan Repayments - External	34,958,232	325,000	35,283,232
20,621	9,705	Proceeds from Borrowings - External	20,621	-	20,621
469,931	65,133	Repayments of loans (principal) by community groups	469,931	-	469,931
( 24,032,755)	( 13,273,530)	Proceeds from Disposal of Assets	( 24,278,956)	11,000	( 24,267,956)
		<b>TOTAL CASH ITEMS</b>			
-	( 260,445)	<b>NET INCREASE/(DECREASE)</b>	(48,000)	-	(48,000)
		<b>IN CASH AND CASH EQUIVALENTS</b>			

**CITY OF HOLDFAST BAY**  
**PROJECTED SUMMARY OF OPERATING AND CAPITAL INVESTMENT ACTIVITIES**  
**FOR THE YEAR ENDED 30TH JUNE 2026 - MUNICIPAL FUNDS**

<b>2025-26 ORIGINAL BUDGET</b>	<b>YTD ACTUAL @31/12/25</b>		<b>2025-26 Adopted Forecast</b>	<b>Proposed Forecast Adjustments</b>	<b>2025-26 Proposed Forecast</b>
\$	\$		\$	\$	\$
62,311,641	55,340,130	Operating Revenues	62,972,608	(70,322)	62,902,286
( 61,298,881)	( 30,029,854)	less Operating Expenses	(62,388,653)	(69,678)	(62,458,331)
1,012,760	25,310,276	Operating Surplus/(Deficit) before Capital Amounts	583,955	( 140,000)	443,955
<b>Less net outlays on Existing Assets</b>					
( 12,852,383)	( 4,046,743)	Capital Expenditure on renewal & replacement of existing assets	( 17,555,734)	( 314,000)	( 17,869,734)
12,897,000	6,541,618	Less Depreciation	12,937,000	-	12,937,000
469,931		Less Proceeds from Sale of Replaced Assets	469,931	-	469,931
514,548	2,494,875		( 4,148,803)	( 314,000)	( 4,462,803)
<b>Less outlays on New and Upgraded Assets</b>					
( 32,170,280)	( 23,355,694)	Capital Expenditure on new & upgraded assets	( 39,322,006)	-	(39,322,006)
10,000,000	201,087	Less amounts received for for new & upgraded assets	10,587,006	129,000	10,716,006
( 22,170,280)	( 23,154,607)		( 28,735,000)	129,000	(28,606,000)
( 20,642,972)	4,650,544	<b>Annual net impact to financing activities (surplus/(deficit))</b>	( 32,299,848)	( 325,000)	( 32,624,848)

**PROJECTED FINANCIAL INDICATORS**  
**FOR THE YEAR ENDED 30TH JUNE 2026 - MUNICIPAL FUNDS**

<b>2025-26 ORIGINAL BUDGET</b>	<b>YTD ACTUAL @31/12/25</b>		<b>2025-26 Adopted Forecast</b>	<b>Proposed Forecast Adjustments</b>	<b>2025-26 Proposed Forecast</b>
\$	\$		\$	\$	\$
1,012,760	25,310,276	<b>OPERATING SURPLUS/(DEFICIT) - BEFORE CAPITAL AMOUNTS</b>	583,955	( 140,000)	443,955
1.6%	45.7%	<b>OPERATING SURPLUS RATIO</b> (Operating surplus/(deficit) before capital amounts as % of total operating revenue)	0.9%	NA	0.7%
69,159,029	21,922,223	<b>NET FINANCIAL LIABILITIES - (Total liabilities less financial assets)</b>	65,226,648	325,000	65,551,648
111%	40%	<b>NET FINANCIAL LIABILITIES RATIO</b> (Total liabilities less financial assets as % of total operating revenue)	104%	NA	104%
4.1%	0.8%	<b>INTEREST COVER RATIO</b> (Interest expense as % of total operating revenue less investment income)	3.8%	NA	3.8%
100%	-33%	<b>ASSET SUSTAINABILITY RATIO</b> (Capital expenditure on renewal/replacement of existing assets, excluding new capital expenditure as % of asset management plan)	143%	NA	146%

**CITY OF HOLDFAST BAY  
PROJECTED INCOME STATEMENT  
FOR THE YEAR ENDED 30TH JUNE 2025 - ALWYNDOR FUNDS**

<b>2025-26 ORIGINAL BUDGET</b>	<b>YTD ACTUAL @31/12/25</b>		<b>2025-26 Adopted Forecast</b>	<b>Proposed Forecast Adjustments</b>	<b>2025-26 Proposed Forecast</b>
\$	\$		\$	\$	\$
30,359,672	15,701,205	User Charges	30,359,672	1,809,737	32,169,409
22,912,147	10,998,825	Operating Grants & Subsidies	22,912,147	221,078	23,133,225
1,437,277	540,121	Investment Income	1,437,277	(63,505)	1,373,772
-	-	Reimbursements	-	-	-
66,680	92,662	Other	66,680	(4,185)	62,495
-	26,350	Net gain/loss disposal of assets	-	-	-
<b>54,775,776</b>	<b>27,359,162</b>	<b>TOTAL REVENUES</b>	<b>54,775,776</b>	<b>1,963,125</b>	<b>56,738,901</b>
		<b>EXPENSES</b>			
38,851,912	18,458,902	Employee Costs	38,851,912	( 305,468)	38,546,444
13,528,342	8,016,595	Materials, contracts and other expenses	13,528,342	1,072,388	14,600,730
133,193	97,129	Finance Charges	133,193	11,329	144,522
1,827,092	838,275	Depreciation	1,827,092	( 20,705)	1,806,387
<b>54,340,539</b>	<b>27,410,901</b>	<b>TOTAL EXPENSES</b>	<b>54,340,539</b>	<b>757,544</b>	<b>55,098,083</b>
435,237	( 51,739)	Operating Surplus/(Deficit) - Before Capital Revenue	435,237	1,205,581	1,640,818
-	( 191,175)	Unrealised Investment Gain	-	-	-
<b>435,237</b>	<b>( 242,914)</b>	<b>NET SURPLUS/(DEFICIT)</b>	<b>435,237</b>	<b>1,205,581</b>	<b>1,640,818</b>

**CITY OF HOLDFAST BAY  
PROJECTED BALANCE SHEET  
AS AT 30TH JUNE 2025 - ALWYNDOR FUNDS**

<b>2025-26 ORIGINAL BUDGET</b>	<b>YTD ACTUAL @31/12/25</b>		<b>2025-26 Adopted Forecast</b>	<b>Proposed Forecast Adjustments</b>	<b>2025-26 Proposed Forecast</b>
\$	\$		\$	\$	\$
5,542,445	10,051,538	<b>CURRENT ASSETS</b>	5,242,966	184,968	5,427,934
3,118,623	1,721,416	Cash and cash equivalents	3,118,623	1,126,713	4,245,336
-	12,068	Trade and Other Receivables	-	-	-
8,661,068	11,785,022	Inventory	8,361,589	1,311,681	9,673,270
		<b>TOTAL CURRENT ASSETS</b>			
20,167,764	20,049,329	<b>NON-CURRENT ASSETS</b>	20,167,764	808,343	20,976,107
-	-	Financial Assets	-	-	-
39,647,321	39,477,067	Equity accounted investments-Council businesses	39,946,800	419,950	40,366,749
59,815,085	59,526,397	Land, Infrastructure, Property, Plant & Equipment	60,114,564	1,228,292	61,342,856
		<b>TOTAL NON-CURRENT ASSETS</b>			
<b>68,476,153</b>	<b>71,311,419</b>	<b>TOTAL ASSETS</b>	<b>68,476,153</b>	<b>2,539,974</b>	<b>71,016,126</b>
38,651,094	42,636,193	<b>CURRENT LIABILITIES</b>	38,651,094	777,323	39,428,417
-	16,393	Trade and Other Payables	-	16,101	16,101
-	-	Lease Liabilities	-	-	-
4,358,873	3,750,878	Borrowings	4,358,873	34,530	4,393,403
43,009,967	46,403,464	Short-term Provisions	43,009,967	827,954	43,837,922
		<b>TOTAL CURRENT LIABILITIES</b>			
-	37,948	<b>NON-CURRENT LIABILITIES</b>	-	37,082	37,082
717,922	582,470	Long-term Borrowings	717,922	(194,343)	523,578
717,922	620,418	Long-term Provisions	717,922	( 157,261)	560,660
		<b>TOTAL NON-CURRENT LIABILITIES</b>			
<b>43,727,889</b>	<b>47,023,881</b>	<b>TOTAL LIABILITIES</b>	<b>43,727,889</b>	<b>670,693</b>	<b>44,398,582</b>
<b>24,748,264</b>	<b>24,287,537</b>	<b>NET ASSETS</b>	<b>24,748,264</b>	<b>1,869,281</b>	<b>26,617,544</b>
5,910,621	5,449,894	<b>EQUITY</b>	5,910,621	1,492,834	7,403,455
12,423,289	12,423,289	Accumulated Surplus	12,423,289	376,447	12,799,736
6,414,354	6,414,354	Asset Revaluation Reserve	6,414,354	-	6,414,354
<b>24,748,264</b>	<b>24,287,537</b>	Other Reserves	<b>24,748,264</b>	<b>1,869,281</b>	<b>26,617,545</b>

**CITY OF HOLDFAST BAY  
PROJECTED STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 30TH JUNE 2025 - ALWYNDOR FUNDS**

<b>2025-26 ORIGINAL BUDGET</b>	<b>YTD ACTUAL @31/12/25</b>		<b>2025-26 Adopted Forecast</b>	<b>Proposed Forecast Adjustments</b>	<b>2025-26 Proposed Forecast</b>
\$	\$		\$	\$	\$
5,475,385	5,692,808	Balance at beginning of period	5,475,385	287,252	5,762,637
435,236	( 242,914)	Net Surplus/(Deficit)	435,236	1,205,582	1,640,818
-	-	Transfers from reserves	-	-	-
5,910,621	5,449,894	Balance at end of period	5,910,621	1,492,834	7,403,455
12,423,289	12,423,289	<b>ASSET REVALUATION RESERVE</b>	12,423,289	376,447	12,799,736
6,414,354	6,414,354	<b>ALWYNDOR RESERVES</b>	6,414,354	-	6,414,354
<b>18,837,643</b>	<b>18,837,643</b>	<b>TOTAL RESERVES CLOSING BALANCE</b>	<b>18,837,643</b>	<b>376,447</b>	<b>19,214,090</b>
<b>24,748,264</b>	<b>24,287,537</b>	<b>TOTAL EQUITY</b>	<b>24,748,264</b>	<b>1,869,281</b>	<b>26,617,545</b>



**CITY OF HOLDFAST BAY  
PROJECTED BUDGETED STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 30TH JUNE 2025 - ALWYNDOR FUNDS**

<b>2025-26 ORIGINAL BUDGET</b>	<b>YTD ACTUAL @31/12/25</b>		<b>2025-26 Adopted Forecast</b>	<b>Proposed Forecast Adjustments</b>	<b>2025-26 Proposed Forecast</b>
\$	\$		\$	\$	\$
(OUTFLOWS)					
		<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
		<u>Receipts</u>			
53,658,755	29,481,645	Operating Receipts	53,658,755	2,765,332	56,424,087
		<u>Payments</u>			
( 51,278,630)	( 27,399,594)	Operating payments to suppliers and employees	(51,278,630)	(3,729,804)	(55,008,434)
( 73,431)	( 97,129)	Finance Payments	(73,431)	(71,091)	(144,522)
<u>2,306,694</u>	<u>1,984,922</u>	<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	<u>2,306,694</u>	<u>(1,035,563)</u>	<u>1,271,131</u>
		<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
		<u>Receipts</u>			
-	-	Grants specifically for new or upgraded assets	-	-	-
		Net purchase of Investment Securities	-	-	-
		<u>Payments</u>			
( 1,247,856)	( 320,344)	Expenditure on renewal/replacement of assets	(1,134,879)	-	(1,134,879)
( 382,740)	-	Expenditure on new/upgraded assets	(795,196)	-	(795,196)
<u>( 1,630,596)</u>	<u>( 320,344)</u>	<b>NET CASH (USED IN) INVESTING ACTIVITIES</b>	<u>( 1,930,075)</u>	<u>-</u>	<u>(1,930,075)</u>
		<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
		<u>Receipts</u>			
-	-	Proceeds from Borrowings/CAD - External	-	-	-
		<u>Payments</u>			
-	-	Repayments of Borrowings/CAD - External	-	-	-
-	1,232,223	Proceeds from Aged Care Facility Deposits	-	(1,067,860)	(1,067,860)
<u>-</u>	<u>1,232,223</u>	<b>NET CASH PROVIDED BY FINANCING ACTIVITIES</b>	<u>-</u>	<u>(1,067,860)</u>	<u>(1,067,860)</u>
676,098	2,896,801	<b>NET INCREASE (DECREASE) IN CASH HELD</b>	376,619	(2,103,423)	(1,726,804)
4,866,347	7,154,738	<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF</b>	4,866,347	2,288,391	7,154,738
<u>5,542,445</u>	<u>10,051,539</u>	<b>CASH AND CASH EQUIVALENTS AT END OF</b>	<u>5,242,966</u>	<u>184,968</u>	<u>5,427,934</u>
		<b>REPORTING PERIOD</b>			

**RECONCILIATION OF INCOME STATEMENT TO BUDGETED STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 30TH JUNE 2025 - ALWYNDOR FUNDS**

435,237	( 242,914)	<b>SURPLUS FROM INCOME STATEMENT</b>	435,237	1,205,581	1,640,818
		<b>NON-CASH ITEMS IN INCOME STATEMENT</b>			
1,827,092	838,275	Depreciation	1,827,092	( 20,705)	1,806,387
1,101,624	1,389,561	Increase in provisions/receivables - nett	44,365	( 2,220,439)	(2,176,074)
<u>2,928,716</u>	<u>2,227,836</u>	<b>TOTAL NON-CASH ITEMS</b>	<u>1,871,457</u>	<u>(2,241,144)</u>	<u>(369,687)</u>
		<b>CASH ITEMS NOT IN INCOME STATEMENT</b>			
( 1,630,596)	( 320,344)	Capital Expenditure	( 1,930,075)	-	( 1,930,075)
-	1,232,223	Proceeds from Aged Care Facilities Deposits	-	( 1,067,860)	( 1,067,860)
-	-	Net Purchase of Investment Securities	-	-	-
<u>( 1,630,596)</u>	<u>911,879</u>	<b>TOTAL CASH ITEMS</b>	<u>( 1,930,075)</u>	<u>( 1,067,860)</u>	<u>(2,997,935)</u>
<u>1,733,357</u>	<u>2,896,801</u>	<b>NET INCREASE/(DECREASE)</b>	<u>376,619</u>	<u>(2,103,423)</u>	<u>(1,726,804)</u>
		<b>IN CASH AND CASH EQUIVALENTS</b>			

**CITY OF HOLDFAST BAY**  
**PROJECTED SUMMARY OF OPERATING AND CAPITAL INVESTMENT ACTIVITIES**  
**FOR THE YEAR ENDED 30TH JUNE 2025 - ALWYNDOR FUNDS**

<b>2025-26 ORIGINAL BUDGET</b>	<b>YTD ACTUAL @31/12/25</b>		<b>2025-26 Adopted Forecast</b>	<b>Proposed Forecast Adjustments</b>	<b>2025-26 Proposed Forecast</b>
\$	\$		\$	\$	\$
54,775,776	27,359,162	Operating Revenues	54,775,776	1,963,125	56,738,901
( 54,340,539)	( 27,410,901)	less Operating Expenses	( 54,340,539)	1,048,843	(53,291,696)
435,237	( 51,739)	Operating Surplus/(Deficit) before Capital Amounts	435,237	3,011,968	3,447,205
<b>Less net outlays on Existing Assets</b>					
( 1,247,856)	( 320,344)	Capital Expenditure on renewal & replacement of existing assets	( 1,134,879)	-	( 1,134,879)
1,827,092	838,275	Less Depreciation	1,827,092	( 20,705)	1,806,387
579,236	517,931		692,213	(20,705)	671,508
<b>Less outlays on New and Upgraded Assets</b>					
( 382,740)	-	Capital Expenditure on new & upgraded assets	( 795,196)	-	( 795,196)
-	-	Less amounts received for new & upgraded assets	-	-	-
( 382,740)	-		( 795,196)	-	(795,196)
631,733	466,192	<b>Net lending/(borrowing) for financial year</b>	332,254	2,991,262	3,323,516

**PROJECTED FINANCIAL INDICATORS**  
**FOR THE YEAR ENDED 30TH JUNE 2025 - ALWYNDOR FUNDS**

<b>2025-26 ORIGINAL BUDGET</b>	<b>YTD ACTUAL @31/12/25</b>		<b>2025-26 Adopted Forecast</b>	<b>Proposed Forecast Adjustments</b>	<b>2025-26 Proposed Forecast</b>
\$	\$		\$		\$
435,237	( 51,739)	<b>OPERATING SURPLUS/(DEFICIT) - BEFORE CAPITAL AMOUNTS</b>	435,237	1,205,581	1,640,818
0.8%	-0.2%	<b>OPERATING SURPLUS RATIO</b> (Operating surplus/(deficit) before capital amounts as % of total operating revenue)	0.8%	NA	2.9%
14,899,057	15,201,598	<b>NET FINANCIAL LIABILITIES - (Total liabilities less financial assets)</b>	15,198,536	NA	13,749,205
27%	56%	<b>NET FINANCIAL LIABILITIES RATIO</b> (Total liabilities less financial assets as % of total operating revenue)	28%	NA	24%
0.2%	0.4%	<b>INTEREST COVER RATIO</b> (Interest expense as % of total operating revenue less investment income)	0.2%	NA	0.3%
68%	38%	<b>ASSET SUSTAINABILITY RATIO</b> (Capital expenditure on renewal/replacement of existing assets, excluding new capital expenditure as % of depreciation)	62%	NA	63%

**CITY OF HOLDFAST BAY  
PROJECTED INCOME STATEMENT  
FOR THE YEAR ENDED 30TH JUNE 2025 - CONSOLIDATED FUNDS**

<b>2025-26 ORIGINAL BUDGET</b>	<b>YTD ACTUAL @31/12/25</b>		<b>2025-26 Adopted Forecast</b>	<b>Proposed Forecast Adjustments</b>	<b>2025-26 Proposed Forecast</b>
\$	\$		\$	\$	\$
47,258,000	47,280,952	Rates - General	47,258,000	-	47,258,000
724,790	724,782	Rates - Jetty Road Glenelg	724,790	-	724,790
88,660	88,651	Rates - Patawalonga Marina	88,660	-	88,660
1,553,773	1,553,741	Rates - Regional Landscape Levy	1,553,773	-	1,553,773
3,577,759	2,223,669	Statutory Charges	3,692,759	100,000	3,792,759
34,521,308	17,187,164	User Charges	34,511,320	1,636,915	36,148,235
25,657,053	12,088,387	Operating Grants & Subsidies	26,215,963	248,578	26,464,541
1,509,277	586,473	Investment Income	1,509,277	( 63,505)	1,445,772
775,484	456,884	Reimbursements	775,484	-	775,484
1,239,513	482,240	Other	1,236,558	( 29,185)	1,207,373
181,800	-	Net Equity Gain - Joint Ventures	181,800	-	181,800
<b>117,087,417</b>	<b>82,699,292</b>	<b>TOTAL REVENUES</b>	<b>117,748,384</b>	<b>1,892,803</b>	<b>119,641,187</b>
		<b>EXPENSES</b>			
61,900,371	29,397,307	Employee Costs	61,994,650	( 305,968)	61,688,682
37,407,764	20,101,277	Materials, contracts and other expenses	38,513,257	1,142,566	39,655,823
2,729,193	562,278	Finance Charges	2,579,193	11,329	2,590,522
14,724,092	7,379,893	Depreciation	14,764,092	( 20,705)	14,743,387
( 1,122,000)	-	Less full cost attribution - % admin costs capitalised	( 1,122,000)	-	(1,122,000)
<b>115,639,420</b>	<b>57,440,755</b>	<b>TOTAL EXPENSES</b>	<b>116,729,192</b>	<b>827,222</b>	<b>117,556,414</b>
<b>1,447,997</b>	<b>25,258,537</b>	<b>Operating Surplus/(Deficit) - Before Capital Revenue</b>	<b>1,019,192</b>	<b>1,065,581</b>	<b>2,084,773</b>
10,000,000	201,087	Amounts specifically for new or upgraded assets	10,587,006	129,000	10,716,006
-	( 191,175)	Unrealised Investment Gain	-	-	-
<b>11,447,997</b>	<b>25,268,449</b>	<b>NET SURPLUS/(DEFICIT)</b>	<b>11,606,198</b>	<b>1,194,581</b>	<b>12,800,779</b>

**CITY OF HOLDFAST BAY  
PROJECTED BALANCE SHEET  
AS AT 30TH JUNE 2025 -CONSOLIDATED FUNDS**

<b>2025-26 ORIGINAL BUDGET</b>	<b>YTD ACTUAL @31/12/25</b>		<b>2025-26 Adopted Forecast</b>	<b>Proposed Forecast Adjustments</b>	<b>2025-26 Proposed Forecast</b>
\$	\$		\$	\$	\$
		<b>CURRENT ASSETS</b>			
5,542,445	9,839,093	Cash and cash equivalents	5,242,966	184,968	5,427,934
5,511,151	25,494,913	Trade and Other Receivables	5,996,514	1,126,713	7,123,227
-	12,068	Inventory	-	-	-
<b>11,053,596</b>	<b>35,346,074</b>	<b>TOTAL CURRENT ASSETS</b>	<b>11,239,480</b>	<b>1,311,681</b>	<b>12,551,161</b>
		<b>NON-CURRENT ASSETS</b>			
20,802,036	20,145,936	Financial Assets	20,244,117	808,343	21,052,460
4,963,800	5,457,880	Equity accounted investments-Council businesses	5,639,800	-	5,639,800
1,032,804,656	1,020,156,011	Land, Infrastructure, Property, Plant & Equipment	1,049,409,609	733,950	1,050,143,558
<b>1,058,570,492</b>	<b>1,045,759,828</b>	<b>TOTAL NON-CURRENT ASSETS</b>	<b>1,075,293,526</b>	<b>1,542,292</b>	<b>1,076,835,818</b>
<b>1,069,624,088</b>	<b>1,081,105,902</b>	<b>TOTAL ASSETS</b>	<b>1,086,533,006</b>	<b>2,853,974</b>	<b>1,089,386,979</b>
		<b>CURRENT LIABILITIES</b>			
44,686,895	45,839,564	Trade and Other Payables	48,579,335	777,323	49,356,658
3,546,427	20,229,397	Borrowings	3,100,794	16,101	3,116,895
8,788,493	5,906,888	Short-term Provisions	8,657,190	34,530	8,691,720
<b>57,021,815</b>	<b>71,975,849</b>	<b>TOTAL CURRENT LIABILITIES</b>	<b>60,337,319</b>	<b>827,954</b>	<b>61,165,274</b>
		<b>NON-CURRENT LIABILITIES</b>			
57,811,135	19,679,237	Long-term Borrowings	50,510,062	362,082	50,872,144
1,080,768	948,678	Long-term Provisions	1,061,400	( 194,343)	867,056
<b>58,891,903</b>	<b>20,627,915</b>	<b>TOTAL NON-CURRENT LIABILITIES</b>	<b>51,571,462</b>	<b>167,739</b>	<b>51,739,200</b>
<b>115,913,718</b>	<b>92,603,763</b>	<b>TOTAL LIABILITIES</b>	<b>111,908,781</b>	<b>995,693</b>	<b>112,904,474</b>
<b>953,710,371</b>	<b>988,502,138</b>	<b>NET ASSETS</b>	<b>974,624,225</b>	<b>1,858,281</b>	<b>976,482,505</b>
		<b>EQUITY</b>			
207,536,818	219,984,257	Accumulated Surplus	206,104,582	1,481,834	207,586,416
739,759,199	762,103,527	Asset Revaluation Reserve	762,105,289	376,447	762,481,736
6,414,354	6,414,354	Other Reserves	6,414,354	-	6,414,354
<b>953,710,371</b>	<b>988,502,138</b>	<b>TOTAL EQUITY</b>	<b>974,624,225</b>	<b>1,858,281</b>	<b>976,482,506</b>

**CITY OF HOLDFAST BAY  
PROJECTED STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 30TH JUNE 2025 - CONSOLIDATED FUNDS**

<b>2025-26 ORIGINAL BUDGET</b>	<b>YTD ACTUAL @31/12/25</b>		<b>2025-26 Adopted Forecast</b>	<b>Proposed Forecast Adjustments</b>	<b>2025-26 Proposed Forecast</b>
\$	\$		\$	\$	\$
196,088,822	194,715,808	Balance at beginning of period	194,498,385	287,252	194,785,637
11,447,997	25,268,449	Net Surplus/(Deficit)	11,606,197	1,194,582	12,800,779
-	-	Transfers from reserves	-	-	-
207,536,819	219,984,257	Balance at end of period	206,104,582	1,481,834	207,586,416
739,759,199	762,103,527	<b>ASSET REVALUATION RESERVE</b>	762,105,289	376,447	762,481,736
6,414,354	6,414,354	<b>ALWYNDOR RESERVES</b>	6,414,354	-	6,414,354
746,173,553	768,517,881	<b>TOTAL RESERVES CLOSING BALANCE</b>	768,519,643	376,447	768,896,090
953,710,371	988,502,138	<b>TOTAL EQUITY</b>	974,624,225	1,858,281	976,482,506

**CITY OF HOLDFAST BAY  
PROJECTED BUDGETED STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 30TH JUNE 2025 - CONSOLIDATED FUNDS**

<b>2025-26 ORIGINAL BUDGET</b>	<b>YTD ACTUAL @31/12/25</b>		<b>2025-26 Adopted Forecast</b>	<b>Proposed Forecast Adjustments</b>	<b>2025-26 Proposed Forecast</b>
\$	\$		\$	\$	\$
(OUTFLOWS)					
		<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
		<u>Receipts</u>			
115,788,596	65,781,442	Operating Receipts	120,423,161	2,695,010	123,118,171
		<u>Payments</u>			
( 96,779,716)	( 50,422,681)	Operating payments to suppliers and employees	( 98,656,973)	(3,799,482)	(102,456,455)
( 2,669,431)	( 562,278)	Finance Payments	(2,519,431)	(71,091)	(2,590,522)
16,339,449	14,796,483	<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	19,246,757	(1,175,563)	18,071,194
		<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
		<u>Receipts</u>			
10,000,000	201,087	Grants specifically for new or upgraded assets	11,587,269	129,000	11,716,269
469,931	65,133	Sale of replaced assets	469,931	-	469,931
-	-	Sale of surplus assets	-	-	-
-	-	Net purchase of Investment Securities	-	-	-
20,621	9,705	Repayments of loans (principal) by community groups	20,621	-	20,621
		<u>Payments</u>			
( 14,100,239)	( 4,367,087)	Expenditure on renewal/replacement of assets	( 18,690,613)	( 314,000)	(19,004,613)
( 32,553,020)	( 23,355,694)	Expenditure on new/upgraded assets	( 40,117,202)	-	(40,117,202)
( 36,162,707)	( 27,446,856)	<b>NET CASH (USED IN) INVESTING ACTIVITIES</b>	( 46,729,994)	(185,000)	(46,914,994)
		<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
		<u>Receipts</u>			
23,301,356	14,824,753	Proceeds from Borrowings/CAD - External	33,969,564	325,000	34,294,564
		<u>Payments</u>			
( 2,802,000)	( 770,247)	Repayments of Borrowings/CAD - External	(6,157,708)	-	(6,157,708)
-	1,232,223	Aged Care facility Deposits - Net Movement	-	(1,067,860)	(1,067,860)
20,499,356	15,286,729	<b>NET CASH PROVIDED BY FINANCING ACTIVITIES</b>	27,811,856	( 742,860)	27,068,996
676,098	2,636,356	<b>NET INCREASE (DECREASE) IN CASH HELD CASH AND CASH EQUIVALENTS AT BEGINNING OF REPORTING PERIOD</b>	328,619	( 2,103,423)	(1,774,804)
4,866,347	7,202,738	<b>CASH AND CASH EQUIVALENTS AT END OF REPORTING PERIOD</b>	4,914,347	2,288,391	7,202,738
5,542,445	9,839,094		5,242,966	184,968	5,427,934

**RECONCILIATION OF INCOME STATEMENT TO BUDGETED STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 30TH JUNE 2025 - CONSOLIDATED FUNDS**

11,447,997	25,268,449	<b>SURPLUS FROM INCOME STATEMENT</b>	11,606,198	1,194,581	12,800,779
		<b>NON-CASH ITEMS IN INCOME STATEMENT</b>			
14,724,092	7,379,893	Depreciation	14,764,092	( 20,705)	14,743,387
1,224,619	( 17,650,335)	Increase in provisions/receivables - nett	167,360	( 2,220,439)	( 2,053,079)
15,948,711	( 10,270,442)	<b>TOTAL NON-CASH ITEMS</b>	14,931,452	(2,241,144)	12,690,308
		<b>CASH ITEMS NOT IN INCOME STATEMENT</b>			
( 46,653,259)	( 27,723,218)	Capital Expenditure	( 58,855,815)	( 314,000)	( 59,169,815)
( 2,802,000)	( 770,247)	Loan Repayments - External	( 2,802,000)	-	( 2,802,000)
23,301,356	14,824,753	Proceeds from Borrowings - External	34,958,232	325,000	35,283,232
20,621	9,705	Repayments of loans (principal) by community groups	20,621	-	20,621
469,931	65,133	Proceeds from Disposal of Assets	469,931	-	469,931
-	1,232,223	Proceeds from Aged Care Facilities Deposits	-	( 1,067,860)	( 1,067,860)
-	-	Net Purchase of Investment Securities	-	-	-
( 25,663,351)	( 12,361,651)	<b>TOTAL CASH ITEMS</b>	( 26,209,031)	( 1,056,860)	( 27,265,891)
1,733,357	2,636,356	<b>NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS</b>	328,619	(2,103,423)	(1,774,804)

**CITY OF HOLDFAST BAY**  
**PROJECTED SUMMARY OF OPERATING AND CAPITAL INVESTMENT ACTIVITIES**  
**FOR THE YEAR ENDED 30TH JUNE 2025 - CONSOLIDATED FUNDS**

<b>2025-26 ORIGINAL BUDGET</b>	<b>YTD ACTUAL @31/12/25</b>		<b>2025-26 Adopted Forecast</b>	<b>Proposed Forecast Adjustments</b>	<b>2025-26 Proposed Forecast</b>
\$	\$		\$	\$	\$
117,087,417	82,699,292	Operating Revenues	117,748,384	1,892,803	119,641,187
( 115,639,420)	( 57,440,755)	less Operating Expenses	(116,729,192)	979,165	(115,750,027)
1,447,997	25,258,537	Operating Surplus/(Deficit) before Capital Amounts	1,019,192	2,871,968	3,891,160
		<b>Less net outlays on Existing Assets</b>			
( 14,100,239)	( 4,367,087)	Capital Expenditure on renewal & replacement of existing assets	( 18,690,613)	( 314,000)	( 19,004,613)
14,724,092	7,379,893	Less Depreciation	14,764,092	( 20,705)	14,743,387
469,931	65,133	Less Proceeds from Sale of Replaced Assets	469,931	-	469,931
1,093,784	3,012,806		( 3,456,590)	( 334,705)	( 3,791,295)
		<b>Less outlays on New and Upgraded Assets</b>			
( 32,553,020)	( 23,355,694)	Capital Expenditure on new & upgraded assets	( 40,117,202)	-	( 40,117,202)
10,000,000	201,087	Less amounts received for for new & upgraded assets	10,587,006	129,000	10,716,006
( 22,553,020)	( 23,154,607)		( 29,530,196)	129,000	(29,401,196)
( 20,011,239)	5,116,736	<b>Net lending/(borrowing) for financial year</b>	( 31,967,594)	2,666,262	( 29,301,332)

**PROJECTED FINANCIAL INDICATORS**  
**FOR THE YEAR ENDED 30TH JUNE 2025 - CONSOLIDATED FUNDS**

<b>2025-26 ORIGINAL BUDGET</b>	<b>YTD ACTUAL @31/12/25</b>		<b>2025-26 Adopted Forecast</b>	<b>Proposed Forecast Adjustments</b>	<b>2025-26 Proposed Forecast</b>
\$	\$		\$	\$	\$
1,447,997	25,258,537	<b>OPERATING SURPLUS/(DEFICIT) - BEFORE CAPITAL AMOUNTS</b>	1,019,192	1,065,581	2,084,773
		<b>OPERATING SURPLUS RATIO</b> (Operating surplus/(deficit) before capital amounts as % of total operating revenue)			
1.2%	30.5%		0.9%	NA	1.7%
84,058,086	37,123,821	<b>NET FINANCIAL LIABILITIES - (Total liabilities less financial assets)</b>	80,425,184	NA	79,300,853
		<b>NET FINANCIAL LIABILITIES RATIO</b> (Total liabilities less financial assets as % of total operating revenue)			
72%	45%		68%	NA	66%
		<b>INTEREST COVER RATIO</b> (Interest expense as % of total operating revenue less investment income)			
1.1%	0.7%		0.9%	NA	1.0%
		<b>ASSET SUSTAINABILITY RATIO</b> (Capital expenditure on renewal/replacement of existing assets, excluding new capital expenditure as % of asset management plan)			
100%	31%		133%	NA	135%

# Attachment 3

## BRIGHTON CARAVAN PARK

Financial Results	Actual \$ 01/07/24 to 31/12/24	Actual \$ 01/07/25 to 31/12/25
Revenue From Cabins and Sites	\$774,783	\$777,379
Occupancy Rates	Actual % 01/07/24 to 31/12/24	Actual % 01/07/25 to 31/12/25
Accommodation Type		
Cabins	82%	82%
Sites	71%	66%
<b>Average Total</b>	<b>77%</b>	<b>74%</b>

## PARTRIDGE STREET CAR PARK

Financial Results	Actual \$ 01/07/24 to 31/12/24	Actual \$ 01/07/25 to 31/12/25
Income & Expenditure		
Car Parking Revenue	\$52,509	\$48,204
Operational Costs	\$56,676	\$72,403 *
<b>Net Result</b>	<b>(\$4,167)</b>	<b>(\$24,199)</b>

\* Operational costs include \$6,000 of repairs and maintenance expenditure.

Car Park Usage	Actual No. 01/07/24 to 30/11/24	Actual No. 01/07/25 to 30/11/25
Car Park		
Eastern Car Park - No. of Transactions	50,687	46,906
Western Car Park - No. of Transactions	51,339	50,501
<b>Total No. of Transactions</b>	<b>102,026</b>	<b>97,407</b>

## PARTRIDGE HOUSE

Financial Results	Actual \$ 01/07/24 to 31/12/24	Actual \$ 01/07/25 to 31/12/25
Income & Expenditure		
Functions and Room Hire Revenue	\$114,344	\$117,837
Operational Costs	109,958	\$119,457
<b>Net Result</b>	<b>\$4,386</b>	<b>(\$1,620)</b>

Number of Events	Actual No. 01/07/24 to 31/12/24	Actual No. 01/07/25 to 31/12/25
Event Type		
Wedding	11	14
Funeral	54	77
Community Function	163	150
Other Events	41	32
<b>Total Number of Events</b>	<b>269</b>	<b>273</b>

# Attachment 4





**Alwyndor Aged Care  
Funds Statement as at 31 December 2025 (Unaudited)**

2025-26 Budget \$'000	2025-26 Full Year				2025-26 Adopted Forecast \$'000	Proposed Forecast Adjustment \$'000	2025-26 Proposed Forecast \$'000	Note
	Budget (YTD) \$'000	Actual (YTD) \$'000	Variance \$'000					
30,360	13,965	15,701	1,736	User Charges	30,360	1,810	32,169	
22,912	11,498	10,999	(500)	Operating Grants and Subsidies	22,912	221	23,133	
1,437	708	540	(168)	Investment Income	1,437	(114)	1,324	
67	34	93	59	Other Income	67	(4)	62	
<b>54,776</b>	<b>26,206</b>	<b>27,333</b>	<b>1,127</b>	<b>Operating Revenue</b>	<b>54,776</b>	<b>1,913</b>	<b>56,689</b>	<b>2</b>
(38,677)	(19,009)	(18,459)	550	Employee Costs - Salaries & Wages	(38,677)	296	(38,381)	<b>3</b>
(13,704)	(6,990)	(8,017)	(1,026)	Materials, Contracts and Other Expenses	(13,704)	(1,063)	(14,766)	<b>4</b>
(133)	(67)	(97)	(30)	Finance Charges	(133)	(11)	(145)	
(1,827)	(866)	(838)	28	Depreciation	(1,827)	21	(1,806)	
<b>(54,341)</b>	<b>(26,932)</b>	<b>(27,411)</b>	<b>(479)</b>	<b>Less Operating Expenditure</b>	<b>(54,341)</b>	<b>(758)</b>	<b>(55,098)</b>	
<b>435</b>	<b>(727)</b>	<b>(78)</b>	<b>648</b>	<b>=Operating Surplus/(Deficit)</b>	<b>435</b>	<b>1,155</b>	<b>1,591</b>	<b>1</b>
-	-	26	26	Net gain/(loss) on disposal of investments	-	11	11	
-	-	(191)	(191)	Net gain/(loss) on Fair Value movement on investments	-	39	39	
<b>435</b>	<b>(727)</b>	<b>(243)</b>	<b>484</b>	<b>=Net Surplus/(Deficit)</b>	<b>435</b>	<b>1,206</b>	<b>1,641</b>	
1,827	866	838	(28)	Depreciation	1,827	(21)	1,806	
-	-	(26)	(26)	Net gain/(loss) on disposal of investments	-	(11)	(11)	
-	-	191	191	Net gain/(loss) on Fair Value movement on investments	-	(39)	(39)	
1,102	918	2,457	1,539	Provisions	1,102	(4,295)	(3,194)	<b>5a</b>
<b>2,929</b>	<b>1,784</b>	<b>3,460</b>	<b>1,676</b>	<b>Plus Non Cash Items in Operating Surplus/(Deficit)</b>	<b>2,929</b>	<b>(4,366)</b>	<b>(1,438)</b>	
<b>3,364</b>	<b>1,058</b>	<b>3,217</b>	<b>2,159</b>	<b>=Funds Generated from Operating Activities</b>	<b>3,364</b>	<b>(3,161)</b>	<b>203</b>	
-	-	-	-	Amounts Received for New/Upgraded Assets	-	-	-	
-	-	-	-	Proceeds from Disposal of Assets	-	-	-	
-	-	-	-	<b>Plus Funds Sourced from Capital Activities</b>	-	-	-	
-	-	-	-	Capital Expenditure on Renewal and Replacement	-	-	-	
(1,631)	(561)	(320)	241	Capital Expenditure on New and Upgraded Assets	(1,930)	-	(1,930)	
<b>(1,631)</b>	<b>(561)</b>	<b>(320)</b>	<b>241</b>	<b>Less Total Capital Expenditure</b>	<b>(1,930)</b>	-	<b>(1,930)</b>	
-	-	-	-	Plus:Revenue received in advance for new/upgraded assets	-	-	-	
-	-	-	-	<b>Plus/(less) funds provided (used) by Investing Activities</b>	-	-	-	
<b>1,733</b>	<b>497</b>	<b>2,897</b>	<b>2,400</b>	<b>= Funding SURPLUS/(REQUIREMENT)</b>	<b>1,434</b>	<b>(3,161)</b>	<b>(1,727)</b>	<b>5</b>
<b>Funded by</b>								
1,733	497	2,897	2,400	Increase/(Decrease) in Cash & Cash Equivalents	1,434	(3,161)	(1,727)	
<b>1,733</b>	<b>497</b>	<b>2,897</b>	<b>2,400</b>	<b>=Funding Application/(Source)</b>	<b>1,434</b>	<b>(3,161)</b>	<b>(1,727)</b>	

**Alwyndor Aged Care – Notes  
December 2025**

**1. Operating Surplus**

The increased operating surplus to \$1,591 is the result of increased operating revenue, primarily due to a short-term impact of the delay of Support at Home in the Community Connections (Home Care) business unit. This is offset partially by an increase in operating expenditure due to the increased engagement of consultants to backfill key vacancies, as well as agency staff to fill direct labour shifts.

**2. Operating Revenue**

Operating revenues are favourable to budget due to the delay to the Support at Home program. The continuation of the previous Home Care Package funding program provided for a higher fixed revenue component driving a more favourable revenue utilisation %.

**3. Employee Costs – Salaries & Wages**

Vacancies in key roles has led to a gain, although this is offset by higher Residential labour costs.

**4. Materials, Contracts and Other Expenses**

The increase to expenditure is the result of continued engagement of consultants to backfill key vacancies and reliance on agency and contracted labour relative to budget expectation. There was also an increase in brokered services in line with the increased Home Care revenue mentioned above.

**5. Funding Requirement**

Despite an increase to the operating surplus, there is a forecasted requirement of cash to be funded from available balances. This is primarily driven by:

- a. Provisions** - An expectation RAD balances held will decrease (-\$1.1m), investment income will be reinvested (-\$1.3m), net increase in trade working capital (-\$0.3m)

# Attachment 5

# Annual Business Plan 2025 – 26

## End of Quarter Report

### September - December 2025



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INNOVATION ..... 13

OVERVIEW

The City of Holdfast Bay is actively pursuing the vision set out in the Strategic Plan *Our Holdfast 2050+* and the three focus areas that support it:

*Our Holdfast 2050+ Vision*

***Protecting our heritage and beautiful coast, while creating a welcoming and healthy place for all in South Australia’s most sustainable city.***

To achieve this vision, we have identified three focus areas. While many projects will assist in achieving more than one focus area, they are identified in this report based on which focus area they are expected to have the greatest impact.

- **WELLBEING - Good health and economic success in an environment and a community that supports wellbeing.**  
Projects in this focus area have the greatest direct impact on supporting people’s health and vitality.
- **SUSTAINABILITY - A city, economy and community that is resilient and sustainable.**  
Projects in this focus area are infrastructure and asset improvements that support long lasting economic health and ecological benefit.
- **INNOVATION - A thriving economy and community that values life-long education, research, creativity and entrepreneurialism.**  
Projects in this focus area deliver change to services, assets and infrastructure by introducing new methods, ideas, or outcomes.

To deliver *Our Holdfast 2050+*, the *Our Plan for Our Place 2025-26 Annual Business Plan* (the Business Plan) outlines specific actions for the year.

This report captures progress against the Business Plan.

PROJECTS STATUS

This section provides an overview of the project status as of 31 December 2025.

Out of 102 projects:

- 16 projects (16%) are completed, which includes projects that are in the Defects Liability Period (DLP)
- 81 projects (79%) are underway and are on track.
- 3 Projects (3%) have been deferred but remain on track for delivery
- 2 projects (2%) are on watch.

No projects are off track.

PROJECTS ON WATCH

This table provides details of the projects that are **on watch** within the sustainability and innovation and focus areas.

SUSTAINABILITY

Project Title	Status	Notes
Pathway - Edith Butler Pier	On Watch	Unexpected issues regarding land ownership and responsibility are being resolved

INNOVATION

Project	Status	Notes
Sharing the National Collection	On Watch	Administration was advised by the National Gallery of Australia that the selected artwork was no longer available for loan, and no suitable alternative was identified. An alternative way for Council to participate is being considered.

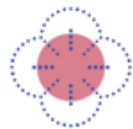
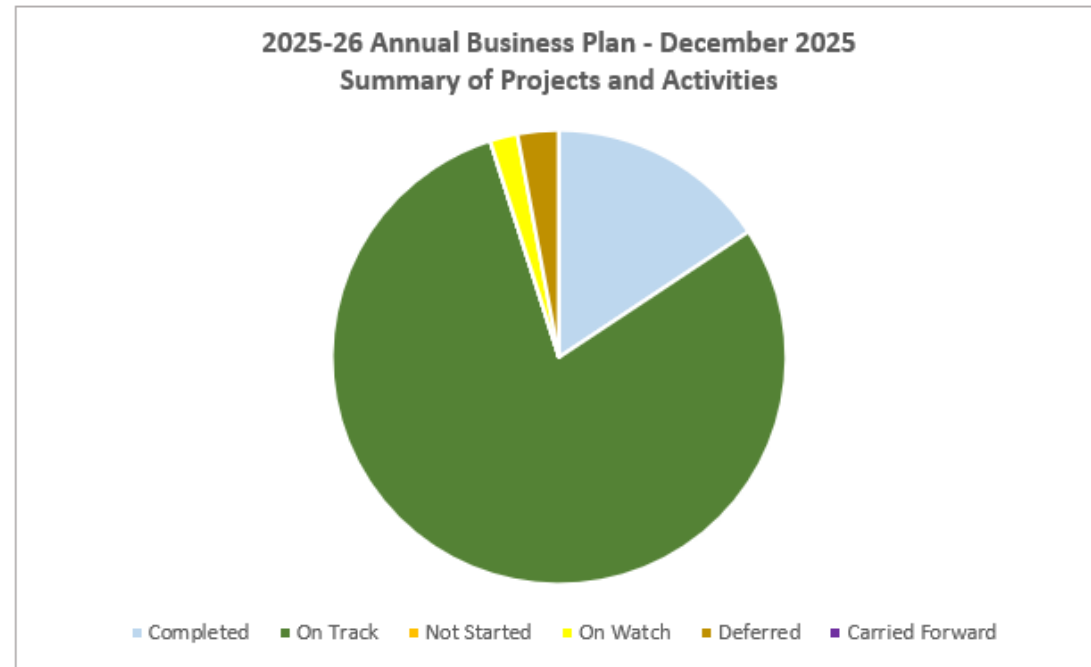
The following page provides an overview of project progress in all focus areas.



Overall Summary		%
Completed	16	16%
On Track	81	79%
Not Started	0	0%
On Watch	2	2%
Deferred	3	3%
Carried Forward	0	0%
<b>Total</b>	<b>102</b>	<b>100%</b>

## 2025-26 Annual Business Plan - Second Quarter Status Report

### December 2025



### WELLBEING

Wellbeing Summary	
Completed	7
On Track	25
Not Started	0
On Watch	0
Deferred	0
Carried Forward	0



### SUSTAINABILITY

Sustainability Summary	
Completed	9
On Track	47
Not Started	0
On Watch	1
Deferred	3
Carried Forward	0



### INNOVATION

Innovation Summary	
Completed	0
On Track	9
Not Started	0
On Watch	1
Deferred	0
Carried Forward	0

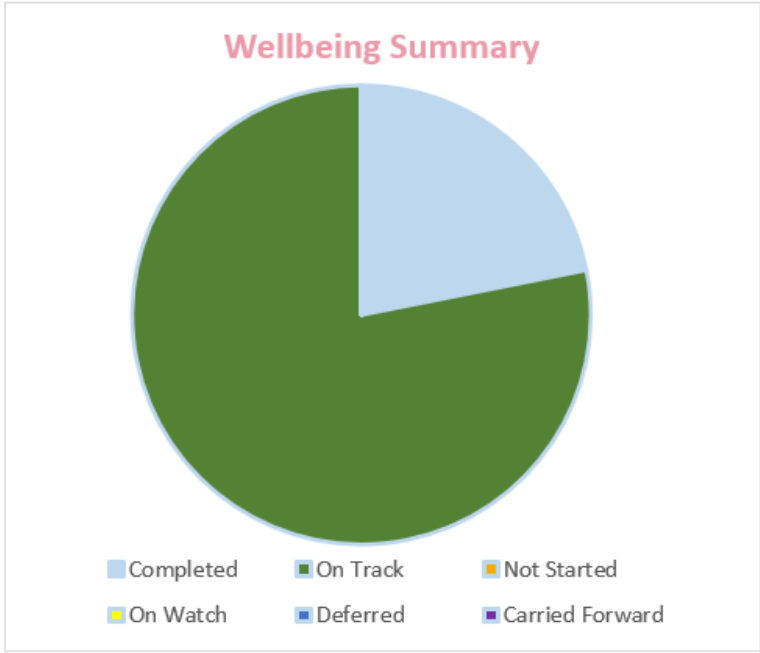
The following pages provide details of the projects under each of the three focus areas of *Our Holdfast 2050+*.

WELLBEING



Good health and economic success in an environment











2025-26 Annual Business Plan - Second Quarter Status Report  
December 2025



Wellbeing Summary		
Completed	7	22%
On Track	25	78%
Not Started	0	0%
On Watch	0	0%
Deferred	0	0%
Carried Forward	0	0%
Total	32	



Wellbeing Projects							
Title	Officer	Start Date	End Date	Project Stage	Q2 Status	Q2 Rating	Q2 Notes
Partridge House - Playground Renewal	Matthew Rechner	01-Jul-25	30-Jun-26	DLP	Completed		
Wattle Reserve- Playground Renewal	Matthew Rechner	01-Jul-25	30-Jun-26	Planning	On Track		
Wigley Reserve - Playground	Matthew Rechner	01-Jul-25	30-Jun-26	Delivery	On Track		
Jimmy Melrose Pk- Upgrade	James Mitchell	01-Jul-25	30-Jun-26	DLP	Completed		
Sculptures - Brighton Jetty Sculpture Festival	Nicole Reynolds	30-Sep-25	30-Jun-26	Planning	On Track		
Tennis Court - Kauri - Seacliff	Mathew Walsh	01-Jul-25	30-Jun-26	Delivery	On Track		
Beach access points Glenelg & Somerton Park	Matthew Rechner	01-Jul-25	30-Jun-26	DLP	Completed		
Glenelg Oval - player shelter replacement design	Matthew Rechner	01-Jul-25	30-Jun-26	Planning	On Track		
Bowker Oval DDA -compliant pathways	Matthew Rechner	01-Jul-25	30-Jun-26	Planning	On Track		
Brighton SLSC - Exterior works	Mathew Walsh	01-Jul-25	30-Jun-26	Planning	On Track		
Cemetery Improvements Brighton North/St Judes	Bill Blyth	01-Jul-25	30-Jun-26	Planning	On Track		
Brighton Oval - Dog Training Centre	Mathew Walsh	01-Jul-25	30-Jun-26	Deferred	On Track		
Movement and Transport Plan Implementation	James Mitchell	01-Jul-25	30-Jun-26	Planning	On Track		
Bowker Oval Lights	Mathew Walsh	01-Jul-25	30-Jun-26	Delivery	On Track		
Seacliff SLSC - Exterior works	Mathew Walsh	01-Jul-25	30-Jun-26	Procurement	On Track		
Somerton SLSC - Lift and exterior works	Mathew Walsh	01-Jul-25	30-Jun-26	Planning	On Track		
Glenelg Oval - Football Clubrooms - Capital Improvements	Mathew Walsh	01-Jul-25	30-Jun-26	Delivery	On Track		
Brighton Bowling Club - Gas wall furnaces	Mathew Walsh	01-Jul-25	30-Jun-26	Planning	On Track		
Glenelg Comm Centre - Flooring	Mathew Walsh	01-Jul-25	30-Jun-26	Planning	On Track		
GNCC - Upgrade /replacement interior	Mathew Walsh	01-Jul-25	30-Jun-26	Delivery	On Track		
Glenelg Oval - Grandstand improvements	Mathew Walsh	01-Jul-25	30-Jun-26	Deferred	On Track		
HFB Community Centre - building renovations	Mathew Walsh	01-Jul-25	30-Jun-26	Delivery	On Track		

Wellbeing Projects							
<i>Title</i>	<i>Officer</i>	<i>Start Date</i>	<i>End Date</i>	<i>Project Stage</i>	<i>Q2 Status</i>	<i>Q2 Rating</i>	<i>Q2 Notes</i>
Wattle Reserve - Exeloo	Mathew Walsh	01-Jul-25	30-Jun-26	Procurement	On Track		
Lou Kesting Hall/Dover Square Tennis club - upgrade	Mathew Walsh	01-Jul-25	30-Jun-26	Delivery	On Track		
Somerton SLSC - structure renewal	Mathew Walsh	01-Jul-25	30-Jun-26	Planning	On Track		
Glenelg Football Club - Air-cond replacement	Mathew Walsh	01-Jul-25	30-Jun-26	Delivery	On Track		
Bindarra public toilet - design	Mathew Walsh	01-Jul-25	30-Jun-26	DLP	Completed		
Public Toilets, Patawalonga Lake	Mathew Walsh	01-Jul-25	30-Jun-26	DLP	Completed		
Seacliff-Brighton Yach Club - Change Room Upgrade	Mathew Walsh	01-Jul-25	30-Jun-26	DLP	Completed		
Kauri Community and Sports Centre - Capital improvements	Mathew Walsh	01-Jul-25	30-Jun-26	Procurement	On Track		
Automated External Defibrillators	Mathew Walsh	01-Jul-25	30-Jun-26	Closure	Completed		
Kingston Park Stages 4 & 6 - Detailed Design	Matthew Rechner	01-Jul-25	30-Jun-26	Planning	On Track		

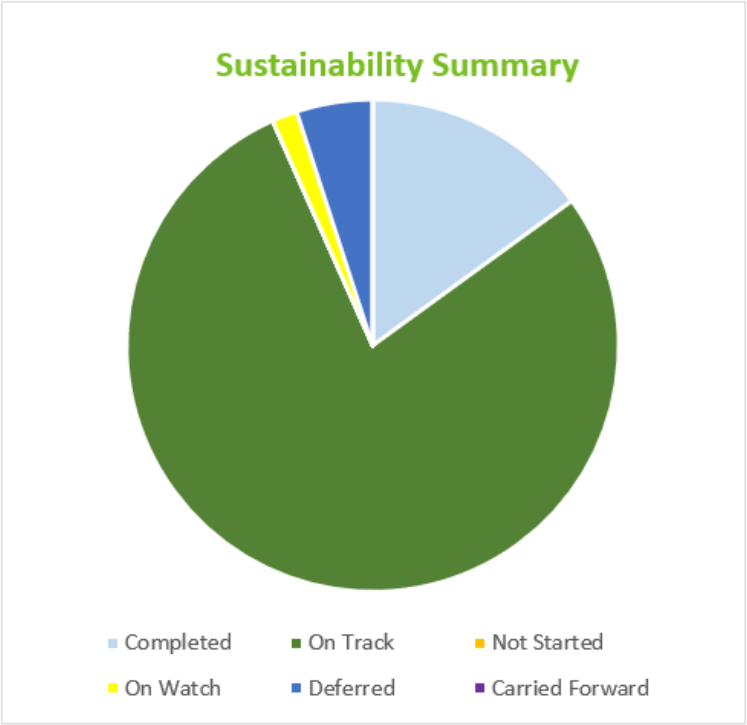
<sup>1</sup> DLP – Defects Liability Period



A city, economy and community that is resilient and sustainable























## 2025-26 Annual Business Plan - Second Quarter Status Report

December 2025




























Sustainability Summary		
Completed	9	15%
On Track	47	78%
Not Started	0	0%
On Watch	1	2%
Deferred	3	5%
Carried Forward	0	0%
Total	60	







## Sustainability Projects

Title	Officer	Start Date	End Date	Project Stage	Q2 Status	Q2 Rating	Q2 Notes
Road Reseal Program	James Mitchell	01-Jul-25	30-Jun-26	Delivery	On Track		
Stormwater Management Plan Implementation	James Mitchell	01-Jul-25	30-Jun-26	Procurement	On Track		
Stormwater Pipes/Pits Renewal	James Mitchell	01-Jul-25	30-Jun-26	Planning	On Track		
Tarlton St / Whyte St Stormwater	James Mitchell	01-Jul-25	30-Jun-26	Procurement	On Track		
Harrow Road GPT	James Mitchell	01-Jul-25	30-Jun-26	Procurement	On Track		
Stormwater Brighton Caravan Park	James Mitchell	01-Jul-25	30-Jun-26	Procurement	On Track		
Traffic Control Program	James Mitchell	01-Jul-25	30-Jun-26	Planning	On Track		
Traffic Safety Improvements on Partridge Street, Glenelg	James Mitchell	01-Jul-25	30-Jun-26	DLP	Completed		
Paringa Primary School - Active Journey Options	James Mitchell	01-Jul-25	30-Jun-26	Delivery	On Track		
Adelphi Terrace - Pedestrian crossings	Mathew Walsh	01-Jul-25	30-Jun-26	Delivery	On Track		
Jetty Road, Brighton - Street improvements (consultation and Design)	James Mitchell	01-Jul-25	30-Jun-26	Planning	On Track		
Kerb & Watertable Program	James Mitchell	01-Jul-25	30-Jun-26	Delivery	On Track		
Lighting - Chappell Drive	Mathew Walsh	01-Jul-25	30-Jun-26	Deferred	Deferred		
Fairy lights – Jetty Road, Brighton	Mathew Walsh	01-Jul-25	30-Jun-26	Planning	On Track		
Seating - Park Bench - Various	Bill Blyth	01-Jul-25	30-Jun-26	Planning	On Track		
Sporting Structures - Bike Rails - various	Bill Blyth	01-Jul-25	30-Jun-26	Planning	On Track		
Electrical and Lighting - Renewal	Mathew Walsh	01-Jul-25	30-Jun-26	Deferred	Deferred		
Pathway - Edith Butler Pier	James Mitchell	01-Jul-25	30-Jun-26	Delivery	On Watch		Unexpected issues regarding land ownership and responsibility are being resolved
Edward Street gate	Bill Blyth	01-Jul-25	30-Jun-26	Planning	On Track		
Walls - Renewal	Bill Blyth	01-Jul-25	30-Jun-26	Planning	On Track		
King Street Glass Sign renewal	Bill Blyth	01-Jul-25	30-Jun-26	Planning	On Track		
Irrigation Upgrades	Bill Blyth	01-Jul-25	30-Jun-26	Planning	Deferred		

## Sustainability Projects

<i>Title</i>	<i>Officer</i>	<i>Start Date</i>	<i>End Date</i>	<i>Project Stage</i>	<i>Q2 Status</i>	<i>Q2 Rating</i>	<i>Q2 Notes</i>
Irrigation main project	James Mitchell	01-Jul-25	30-Jun-26	Planning	On Track		
Distribution Board Replacement Program	Bill Blyth	01-Jul-25	30-Jun-26	Planning	On Track		
Bin Replacement Program	Bill Blyth	01-Jul-25	30-Jun-26	Planning	On Track		
Partridge House - Barbecue	Bill Blyth	01-Jul-25	30-Jun-26	Planning	On Track		
Signs - various locations	Bill Blyth	01-Jul-25	30-Jun-26	Planning	On Track		
Buffalo Site - Amenity Improvements	Matthew Rechner	01-Jul-25	30-Jun-26	DLP	Completed		
Sturt Creek Linear Park Design	Matthew Rechner	01-Jul-25	30-Jun-26	Planning	On Track		
Sutherland Reserve - Renewal	Mathew Walsh	01-Jul-25	30-Jun-26	Planning	On Track		
Broadway emergency non-return valve	Bill Blyth	01-Jul-25	30-Jun-26	Planning	On Track		
Street light LED conversion	Mathew Walsh	01-Jul-25	30-Jun-26	Planning	On Track		
Transforming Jetty Road - Coast and Transition Zone	Cherie Armfield	01-Jul-25	30-Jun-26	Delivery	On Track		
Glenelg North storm damage repairs	James Mitchell	01-Jul-25	30-Jun-26	DLP	Completed		
Seawall Repair	James Mitchell	01-Jul-25	30-Jun-26	Planning	On Track		
Coastal Fencing - various locations	James Mitchell	01-Jul-25	30-Jun-26	DLP	Completed		
Glenelg Jetty Structural Repairs	James Mitchell	01-Jul-25	30-Jun-26	Planning	On Track		
Footpaths & Cycleways Program	James Mitchell	01-Jul-25	30-Jun-26	Closure	Completed		
Footpath Defect Repairs	Bill Blyth	01-Jul-25	30-Jun-26	Delivery	On Track		
Kerb Defect Repairs	Bill Blyth	01-Jul-25	30-Jun-26	Delivery	On Track		
Monument lighting upgrade	Mathew Walsh	01-Jul-25	30-Jun-26	Delivery	On Track		
Brighton Caravan Park - Stage 2 redevelopment	Mathew Walsh	01-Jul-25	30-Jun-26	Planning	On Track		
Broadway Kiosk - Int/Ext - Finishes	Mathew Walsh	01-Jul-25	30-Jun-26	Delivery	On Track		
Glenelg Town Hall - Café - Electrical/Mechanical	Mathew Walsh	01-Jul-25	30-Jun-26	DLP	Completed		
Brighton Caravan Park - Renewal Program	Mathew Walsh	01-Jul-25	30-Jun-26	Planning	On Track		
Security and access control renewal - Various Locations	Mathew Walsh	01-Jul-25	30-Jun-26	Deferred	On Track		
Partridge House Capital Improvements	Mathew Walsh	01-Jul-25	30-Jun-26	Planning	On Track		

## Sustainability Projects

<i>Title</i>	<i>Officer</i>	<i>Start Date</i>	<i>End Date</i>	<i>Project Stage</i>	<i>Q2 Status</i>	<i>Q2 Rating</i>	<i>Q2 Notes</i>
Street Light Conversion Plan	Mathew Walsh	01-Jul-25	30-Jun-26	Planning	On Track		
Broadway Kiosk - renewal works	Mathew Walsh	01-Jul-25	30-Jun-26	Delivery	On Track		
Toilets-Glenelg Foreshore	Mathew Walsh	01-Jul-25	30-Jun-26	DLP	Completed		
Bus Stop Infrastructure	James Mitchell	01-Jul-25	30-Jun-26	Delivery	On Track		
Glenelg Town Hall - Exterior-Painting/Repairs	Mathew Walsh	01-Jul-25	30-Jun-26	Deferred	On Track		Glenelg Town Hall work to be consolidated
Patawalonga Lock - renewal	James Mitchell	01-Jul-25	30-Jun-26	Planning	On Track		
Air Raid Shelter - Floor/waterproofing/painting	Mathew Walsh	01-Jul-25	30-Jun-26	Delivery	On Track		
Glenelg Town Hall - design works	Mathew Walsh	01-Jul-25	30-Jun-26	Deferred	On Track		Glenelg Town Hall work to be consolidated
Glenelg Town Hall - Clock	Mathew Walsh	01-Jul-25	30-Jun-26	Deferred	On Track		
Glenelg Town Hall - Ground Floor Upgrade	Mathew Walsh	01-Jul-25	30-Jun-26	DLP	Completed		
Michael Herbert Bridge - lights	Mathew Walsh	01-Jul-25	30-Jun-26	DLP	Completed		
Traffic Improvements	James Mitchell	01-Jul-25	30-Jun-26	Delivery	On Track		
Facility plan audit	Mathew Walsh	01-Jul-25	30-Jun-26	Planning	On Track		

<sup>1</sup> DLP – Defects Liability Period

## Roads Reseal Program

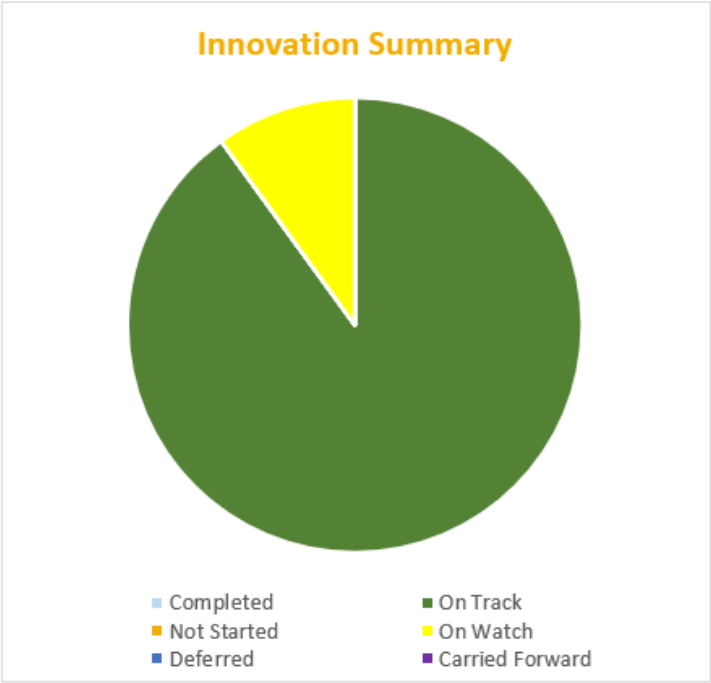
For 2025-26, the Roads Reseal Program includes these sections of road.

Suburb	Street	From	To
Glenelg North	MacFarlane St	Todd St	Tapleys Hill Rd W.
Glenelg North	Todd St	McFarlane St	Change of Width
Somerton Park	Grosvenor Street	Whyte Street	Eton Road
Somerton Park	Hamilton Street	King George Ave	Grosvenor Street
Seacliff	Kauri Parade	Pine Avenue	Barwell Avenue
Seacliff	Myrtle Parade	Wheatland Street	Maitland Terrace
Seacliff Park	Davenport Tce	Seacombe Road	Renown Avenue
Seacliff Park	Gilbertson Road	Don Avenue	Skye Street
Seacliff Park	Lamington Avenue	Aboyne Avenue	Bothwell Avenue
Somerton Park	Hopkins Crescent	Somers Street	MacArthur Street
Somerton Park	Margaret Avenue	Paringa Avenue	Wilton Ave
Brighton	The Crescent	King St	King George Ave
Brighton	Dunluce Avenue	The Crescent	Athelney Avenue



A thriving economy and community that values life-long education, research, creativity and entrepreneurialism











2025-26 Annual Business Plan - Second Quarter Status Report  
December 2025



Innovation Summary		
Completed	0	0%
On Track	9	90%
Not Started	0	0%
On Watch	1	10%
Deferred	0	0%
Carried Forward	0	0%
Total	10	



## Innovation Projects

<i>Title</i>	<i>Officer</i>	<i>Start Date</i>	<i>End Date</i>	<i>Project Stage</i>	<i>Q2 Status</i>	<i>Q2 Rating</i>	<i>Q2 Notes</i>
CCTV Installation - Various Locations	Mathew Walsh	01-Jul-25	30-Jun-26	Delivery	On Track		
Glenelg Town Hall - BDC - Structure	Mathew Walsh	01-Jul-25	30-Jun-26	Deferred	On Track		Glenelg Town Hall work to be consolidated
EV Charging Infrastructure for Council Fleet	James Mitchell	01-Jul-25	30-Jun-26	Planning	On Track		
Sharing the National Collection	Nicole Reynolds	01-Jul-25	30-Jun-26	Planning	On Watch		Administration was advised by NGA that the selected artwork was no longer available for loan, and no suitable alternative was identified. An alternative way for Council to participate is being considered.
Glenelg Library - Lift and Fire Panel replacement	Mathew Walsh	01-Jul-25	30-Jun-26	Delivery	On Track		
Plant and Equipment - Depot/Stores	Bill Blyth	01-Jul-25	30-Jun-26	Procurement	On Track		
Major Plant and Equipment Purchases	Bill Blyth	01-Jul-25	30-Jun-26	Delivery	On Track		
Executive / Regulatory/Passenger Vehicles Purchases	Bill Blyth	01-Jul-25	30-Jun-26	Delivery	On Track		
Minor Plant and Equipment Purchases	Bill Blyth	01-Jul-25	30-Jun-26	Delivery	On Track		
ICT Replacement Program	Leigh Ray	01-Jul-25	30-Jun-26	Delivery	On Track		

# Attachment 6

2025-26 External Grant Funding

SUCCESSFUL APPLICATIONS											
Grant - Capital											
Bid Title	Funding Body / Program	Grant Total	Received in Previous Financial Year(s)	2025-26 Total Expected	Received 2025-26 Quarter 1	Received 2025-26 Quarter 2	Received 2025-26 Quarter 3	Received 2025-26 Quarter 4	Received for future financial years	Total Received during 2025-26	Outstanding amount
Jetty Road Glenelg Masterplan Stage 2 Coastal Zone	Department of Infrastructure, Transport, Regional Development , Communications and the Arts	\$10,000,000	\$0	\$10,000,000						\$0	\$10,000,000
Stormwater contribution - Tarlton Street	Federal Dept of Industry, Science, Energy and Resources	\$2,841,752	\$2,634,300	\$207,452	\$207,452					\$207,452	\$0
Harrow Road Gross Pollutant Trap	Stormwater Management Authority	\$225,082		\$225,082						\$0	\$225,082
Total		\$13,066,834	\$0	\$10,000,000	\$207,452	\$0	\$0	\$0	\$0	\$207,452	\$10,225,082

Grant - Operating Project and other											
Bid Title	Funding Body / Program	Grant Total	Received in Previous Financial Year(s)	2025-26 Total Expected	Received 2025-26 Quarter 1	Received 2025-26 Quarter 2	Received 2025-26 Quarter 3	Received 2025-26 Quarter 4	Received for future financial years	Total Received during 2025-26	Outstanding amount
New Years Eve Celebration	Department of Premier and Cabinet	\$65,000	\$0	\$65,000	\$65,000					\$65,000	\$0
Proclamation Day	Department of Premier and Cabinet	\$10,000		\$10,000		\$10,000				\$10,000	\$0
Community Cohesion Initiative	Australian Library and Information Association	\$9,000	\$0	\$9,000	\$5,000					\$5,000	\$4,000
History Trust Grant	History Trust of South Australia	\$16,000	\$0	\$16,000	\$16,000					\$16,000	\$0
Costal Hazard Adaptation Grant	Local Government Association of South Australia	\$160,000	\$0	\$100,000	\$100,000					\$100,000	\$60,000
Wellbeing Hub - seed funding	Preventive Health SA (formerly Wellbeing SA)	\$165,000	\$95,000	\$70,000		\$70,000				\$70,000	\$0
William Kibby VC Veterans Shed Upgrade	Department of Infrastructure, Transport, Regional Development, Communications and the Arts	\$40,000	\$30,000	\$10,000	\$10,000					\$10,000	\$0
Total		\$465,000	\$125,000	\$280,000	\$196,000	\$80,000	\$0	\$0	\$0	\$276,000	\$64,000

2025-26 External Grant Funding

Grant - Recurring											
Bid Title	Funding Body / Program	Grant Total	Received in Previous Financial Year(s)	2025-26 Total Expected	Received 2025-26 Quarter 1	Received 2025-26 Quarter 2	Received 2025-26 Quarter 3	Received 2025-26 Quarter 4	Received for future financial years	Total Received during 2025-26	Outstanding amount
Community Bus	Commonwealth Home Support Programme (CHSP)	\$242,744	\$0	\$242,744	\$39,557	\$61,586				\$101,143	\$ 141,601
Financial Assistance Grant - General Purpose 2025-26	Financial Assistance Grant	\$1,034,951	\$516,311	\$518,640	\$129,660	\$129,660				\$259,320	\$ 259,320
Financial Assistance Grant - Roads 2025-26	Financial Assistance Grant	\$530,568	\$264,688	\$265,880	\$66,470	\$66,470				\$132,940	\$ 132,940
Supplementary Roads Grants Commission	Financial Assistance Grant	\$181,543	\$0	\$181,543	\$181,543					\$181,543	\$ -
Roads to Recovery	Roads to Recovery	\$844,476	\$0	\$844,476						\$0	\$ 844,476
Brighton Library	Libraries Board Grant	\$63,987	\$0	\$63,987		\$60,828				\$60,828	\$ 3,159
Glenelg Library	Libraries Board Grant	\$63,987	\$0	\$63,987		\$60,828				\$60,828	\$ 3,159
Total		\$2,962,255	\$780,999	\$2,181,256	\$417,230	\$379,372	\$0	\$0	\$0	\$796,602	\$ 1,384,654

Total of Grant Funding Confirmed (All Years including 2025-26)	\$ 16,494,089
Total received in previous years applicable to 2025-26 and future years	\$ 905,999
Total expected to receive in 2025-26	\$ 12,461,256
Total Received 2025-26 - Quarter 1	\$ 820,682
Total Received 2025-26 - Quarter 2	\$ 459,372
Total Received 2025-26 - Quarter 3	\$ -
Total Received 2025-26 - Quarter 4	\$ -
Total Grant Funding received to date in 2025-26	\$ 1,280,054
Total Received in 2025-26 for future financial years	\$ -

**Item No:** 15.3

**Subject:** AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION – NATIONAL  
GENERAL ASSEMBLY 2026

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## Summary

Each year the Australian Local Government Association (ALGA) holds a National General Assembly (NGA) in Canberra where councils from around Australia discuss current and emerging challenges and opportunities and can advocate to the Federal Government on critical issues facing the sector.

The next Assembly will be held 23-25 June 2026 at the National Convention Centre in Canberra. The theme for this year's NGA is '*Stronger Together: Resilient. Productive, United.*'.

The Mayor and one Elected Member (or two Elected Members in the absence of the Mayor) may attend the ALGA each year, with the understanding that different members attend in different years, pursuant to Council's Elected Member Training and Development Policy.

Following attendance at the ALGA NGA, Elected Members must prepare and submit to Council a written report to the Chief Executive Officer, who will arrange for it to be tabled at a future meeting of Council.

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## Recommendation

**That Council does not send any delegates to the National General Assembly for 2026.**

**OR**

- 1. That Council approves the attendance of \_\_\_\_\_ and \_\_\_\_\_ at the National General Assembly from 23 – 25 June 2026, in accordance with Council's 'Elected Member Training and Development Policy'.**
  - 2. That both Elected Members attending the National General Assembly present a written report back to Council.**
  - 3. That \_\_\_\_\_ be Council's voting delegate at the National General Assembly 2026.**
- 

## Background

Council's Elected Member Training and Development Policy allows for the Mayor and one Elected Member (or two Elected Members in the absence of the Mayor) to attend the National General Assembly, with the understanding that different members attend in different years.

Council resolved at its meeting on 25 February 2025 (C250225/8002) that no delegates be sent to the National General Assembly in 2025 and the savings be used toward debt reduction.

The Policy states that Council supports the attendance by all members at one intrastate Local Government related conference and one interstate Local Government related conference or similar every two years (Clause 2.6(a)).

## Report

The next Assembly will be held 23 – 25 June 2026 at the National Convention Centre in Canberra, incorporating the Regional and Urban Forums on 23 June. The theme for this year's NGA is '*Stronger Together: Resilient. Productive, United.*' and provides a platform for the Local Government sector to address national issues and lobby the Federal Government on critical issues.

Attendance at the Assembly provides a unique opportunity to enhance Councillors' understanding of Local Government across Australia and to network with others throughout the sector.

The registration fees include:

- Access to all Assembly sessions
- Access to the Exhibition Hall
- General Assembly satchel
- Catered morning tea, lunch and afternoon tea
- Welcome Reception and Exhibition opening
- General Assembly handbook and materials.

## Budget

Attendance at the Assembly (including flights, accommodation, transfers, registration and dinners) are provided from the Elected member Travel and Accommodation budget.

Earlybird registration (closing 30 April 2026) for the conference is \$999 per person. Flights and accommodation expenses are estimated at approximately \$1,700 per person.

## Life Cycle Costs

Not applicable

## Strategic Plan

Not applicable

## Council Policy

Elected Member Training and Development Policy

## Statutory Provisions

Not applicable

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**Written By:** Executive Officer

**Chief Executive Officer:** Ms P Jackson



**Item No:** 15.4

**Subject:** 2026 INTERNATIONAL WOMEN'S DAY BREAKFAST EVENT

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## Summary

For the past two years, Council has supported youth attendance at the Adelaide International Women's Day (IWD) Breakfast by purchasing a table of ten tickets and inviting senior students from local high schools to participate. Following the 2025 event, a group of young attendees initiated the development of a youth-led, localised IWD celebration, and have since worked with Council over the past six months to plan a localised IWD 2026 breakfast event.

To continue supporting both the Adelaide event and the emerging youth-led initiative, this report recommends proceeding with the purchase of tickets for the 2026 Adelaide IWD Breakfast, with flexibility in ticket allocation to accommodate young people engaged across both opportunities.

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## Recommendation

**That Council:**

- 1. notes the report and supports the proposed approach to youth participation in International Women's Day 2026; and**
  - 2. nominates Councillor \_\_\_\_\_ to attend the event on Friday, 6 March 2026, with a Council staff member and nominated youth attendees.**
- 

## Background

At the Council meeting held on 11 February 2025, Council passed the motion below to support youth attendance at the Adelaide International Women's Day Breakfast:

*Motion C250225/8007*

*That Council:*

- 1. notes the report; and*
- 2. nominates Councillor O'Donohue to attend the event on 7 March 2025, in addition to the Youth Coordinator and eight local young people as nominated by their school.*

Following the event, Motion C250325/8017 was submitted to Council on 25 March 2025, reporting on the success of the initiative and the strong positive feedback received from participating young people regarding the acknowledgement, and celebration of International Women's Day.

## Report

Over the past two years, Council has supported youth attendance at the Adelaide International Women's Day (IWD) Breakfast through the purchase of a table of ten tickets for the 2024 and 2025 events, with invitations extended to senior students from Brighton Secondary School and Sacred Heart College. Students have been accompanied by Council's Youth Coordinator, and Councillor Abley in 2024 and Councillor O'Donohue in 2025.

Following the 2025 event, a young participant and HoldUp volunteer proposed the development of a youth-specific, localised International Women's Day event, an idea that received strong support from her peers. This concept presented a valuable opportunity to foster youth-led community development, build leadership capability, and strengthen peer-to-peer networks.

Over the past six months, Council's Youth Coordinator has worked closely with this group of young women as they have designed and planned their own IWD 2026 breakfast event. This initiative supports more inclusive youth participation, leadership development, and stronger peer networks for young women within the Holdfast Bay community, while also reflecting key youth development principles such as authentic engagement and capacity building.

As part of supporting the group's youth-led event, Council will continue collaborating with local schools and recent school leavers to assist in promoting participation in the locally based IWD celebration. This approach will help ensure strong youth representation, deepen school partnerships, and strengthen community awareness of the event.

We recommend securing tickets to the Adelaide IWD Breakfast, while adopting a flexible approach to ticket distribution. This will allow Council to prioritise engagement with schools and young people who are central to the development and delivery of the local youth-led IWD 2026 event. Ticket allocation may extend to previous Youth Achievement Sponsorship recipients, volunteers, and local high school students, where schools are able to accommodate involvement in both the Adelaide event and the local initiative.

## Budget

The anticipated cost of this initiative is approximately \$720, inclusive of community transport expenses. Costs for the localised youth-led event are still being determined as the details are finalised; however, all expenses will be covered by the youth operational budget.

## Life Cycle Costs

Life cycle costs will be determined based upon a review of the annual uptake of this initiative, along with feedback from local high schools. This review will consider whether a localised model resonates more strongly with young people, or whether there is continued demand for participation in the larger-scale city-based event. Recommendations regarding future delivery and associated costs will be presented to Council prior to each International Women's Day event cycle.

## Strategic Plan

WELLBEING: Objective

Increase participation rates in community engagement across all age groups, particularly under-represented demographics such as children and young people by using methods that are appealing and appropriate.

### **Council Policy**

Not applicable

### **Statutory Provisions**

Not applicable

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**Written By:** Manager Community Wellbeing

**General Manager:** Strategy and Corporate, Mr A Filipi

**Item No:** 15.5

**Subject:** **LIBRARIES FUNDING – SUPPORT FOR LGA SOUTH AUSTRALIA  
ADVOCACY**

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## Summary

The current \$20.7M libraries funding agreement with the State Government expires in June 2026 and does not include annual CPI increases, resulting in declining real funding despite rising costs and service demand.

The Local Government Association (LGA) is seeking Council support for the next phase of its *Too Good To Lose* campaign, including sharing community stories, engaging local Members of Parliament, and advocating for a sustainable, indexed funding model to highlight the value of public libraries and the essential role they play in learning, inclusion, connection and wellbeing for all communities.

This report is provided for Council to consider the provision of support for the Local Government Association (LGA) South Australia to advocate for increased state funding for public libraries.

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## Recommendation

**That Council:**

1. **supports the LGA South Australia’s advocacy requesting increased funding for libraries;**
  2. **supports the LGA South Australia’s position to seek annual CPI increases on a new funding agreement with the state government, noting that current state funding for public libraries has not kept pace with rising costs and service demands;**
  3. **agrees to seek opportunities to inform local Members of Parliament and other decision makers about the libraries funding issue;**
  4. **agrees to support the LGA South Australia’s campaign through council communication channels; and**
  5. **advises the LGA South Australia of its decision so that it may collate signatories.**
- 

## Background

At its meeting on 26 October 2021 (Item 15.7), Council considered a report seeking indexing for CPI to be included in the 2022 agreement, as presented in the extract below.

*That Council having considered the report:*

1. *writes to The Honourable Steven Marshall, Minister for the Arts to continue negotiations to reach agreement on the Memorandum of Agreement, include CPI indexing and consider additional funding for the Adult Digital Strategy; and*
2. *writes to the Local Government Association to continue negotiations to reach agreement on the Memorandum of Agreement, include CPI indexing, and consider additional funding for the Adult Digital Strategy.*

Due to the timing of the State election, the letter was sent to The Honourable Peter Malinauskas. The LGA negotiations in 2022 achieved the same funding of \$20.7M and no annual CPI increases.

The LGA is requesting councils support the negotiation of the next agreement for library funding in 2026.

## **Report**

### ***Funding Negotiations***

Funding for public libraries has long been an important issue for the Local Government Association (LGA) South Australia and its member councils. The current collaboration agreement negotiated with the Libraries Board in 2022 committed the State Government support to \$20.7M each year for four years but omits annual CPI increases. Annual CPI increases have cost councils around \$11.5M over the term of the agreement.

The LGA is seeking to negotiate a new funding agreement directly with the Minister for the Arts. At this stage, the Minister has not committed to including CPI in a new agreement or increasing the overall funding. The LGA is maintaining a strong sector position and will continue to advocate for increased funding in the lead-up to the next State Election in March 2026.

One of the LGA's positions in its 2026 State Election Priorities is that the State Government should:

*'Increase funding for public libraries with annual indexation restored to reflect rising costs, increased services and public demand'.*

In the 2025-26 financial year, the City of Holdfast Bay received \$256,332 from the libraries funding agreement. It was allocated as a materials grant of \$143,360 purchased through Public Library Services and as an operating grant of \$121,972 to offset Council expenditure on libraries and the One Card library management system.

**Advocacy Campaign**

The LGA has been leading an advocacy campaign over several years to elevate the role and value of public libraries, with a focus on strengthening community awareness and understanding of how libraries support people and communities in ways that extend well beyond borrowing books. A central element of this work has been gathering and sharing stories that demonstrate how libraries contribute to learning, connection, inclusion and wellbeing.

This advocacy builds on the previous *How Good Are Libraries* campaign and is currently centred on *Too Good To Lose*, which aims to maintain momentum, showcase the community benefits of libraries, and reinforce the need for a renewed funding agreement with CPI increases.

The LGA is seeking councils' support for the campaign through local communications, engagement with local MPs, sharing local stories on council social media, and a community campaign encouraging residents to contact their local MP.

Holdfast libraries are well used and highly valued in buildings designed for a much narrower service model than the contemporary community hub role they now support. In 2024-25, the Glenelg and Brighton libraries welcomed 187,659 visitors, offering a safe, inclusive space for borrowing, learning, connecting and accessing technology. A total of 422,242 items were borrowed, and 21,840 attended a library program. The Statewide Public Library Customer Survey in 2025 provided community feedback from Holdfast library users including:

*I would be lost without it.*

*Reading is one of the most important things I do in life and without the library I could not afford to buy all the books I want to read - thanks again.*

*I'm mainly using Libby, but sometimes the audiobooks I'm searching for are not available, so more funding for Libby resources, especially audiobooks would be great.*

The *Too Good To Lose* campaign will showcase local stories from Holdfast library users in the value they place on libraries in our community.

**Discussion**

The LGA is seeking to negotiate a new funding agreement with the State Government that includes annual CPI increases to ensure public libraries can continue to meet community needs.

Reduction in State funding will flow to Council to fill the funding gap. Reduction in the materials grant impacts the number of new items purchased or accessed through digital services, leading to longer wait times and ageing collections. A reduction in the operating grant may impact staffing levels, opening hours or programs if Council does not resource the funding gap.

Council support of the LGA negotiations for library funding to include annual CPI increases and support for the *Too Good To Lose* advocacy campaign will aim to secure the ongoing operation of libraries and their essential role for connection and wellbeing for the community.

## Budget

Supporting the LGA campaign is low cost and funded within our existing operational budget.

## Life Cycle Costs

Not applicable

## Strategic Plan

Actions 2020-2030

### WELLBEING

Increase the range of people who take part in lifelong learning and benefit from council-run community hubs (libraries and community centres) by targeting those who normally don't or can't access them.

### INNOVATION

Improve the community's digital access and literacy through facilities and programs in council's libraries and community centres.

## Council Policy

Not applicable

## Statutory Provisions

*Local Government Act 1999, section 7(b)*

*Libraries Act 1982*

Collaboration Agreement between the Libraries Board of South Australia and the Local Government Association of South Australia 2022-2026

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**Written By:** Manager Customer Experience and Library Services

**General Manager:** Strategy and Corporate, Mr A Filipi

**Item No:** 15.6

**Subject:** HOVE MURAL

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## Summary

The mural artwork created by artist Elizabeth Close is located on the beachside wall of the sand pumping station, along the Esplanade at Hove, adjacent Wattle Reserve.

In late 2025, Administration recommended to Council the mural be removed and deaccessioned from Council's public art assets due to multiple factors that had contributed to the deterioration of the artwork.

Council, at its meeting on 25 November 2025, requested that Administration investigate the cost of commissioning the artist to repair the mural so it can be retained in the public realm.

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## Recommendation

1. **notes the information within this report; and**
2. **approves the deaccession of the artwork from Council's Public Art Assets Register.**

**OR**

2. **endorses the ongoing restoration works by the artist and the associated budget.**
- 

## Background

In February 2023, Pitjantjatjara and Yankunytjatjara artist Elizabeth Close was commissioned to design and install a mural on the Hove Sand Pumping Station. Unfortunately, in 2024, issues were identified with multiple sections of the mural showing signs of peeling, blistering, and detachment.

Investigations into the deterioration identified elevated moisture content within the pumping station walls and confirmed the damp conditions within the structure would continue to cause issues. Both the artist, Elizabeth Close, and the Department of Environment and Water (DEW), the owners of the infrastructure who co-funded the mural, were informed of the situation and the potential for Council to endorse the removal and deaccession of the artwork from the sand pumping station.

A report was provided to Council at its meeting on 25 November 2025 seeking endorsement to decommission the mural as it would not meet its five-year life span. At this meeting, Council resolved for Administration to investigate the cost of commissioning the artist to repair the mural so it can be retained in the public realm.



## Report

Administration has engaged with Elizabeth Close, the mural artist, to consider the feasibility and requirements of repairing the artwork and the ongoing costs associated with maintaining the condition of the mural to an appropriate standard for the life of the artwork.

Elizabeth Close has said that the artwork can be repaired but, in her opinion, the elevated moisture and damp conditions within the pumping station will likely require the artwork to be repaired every six months, at a cost of between \$600-\$800 per repair. The cost includes artist fees, materials, equipment, insurance and travel expenses.

Administration has since contacted Department of Environment and Water (DEW) to advise them of the potential intention to retain and repair the mural, subject to Council endorsement, and to seek approval to proceed. DEW has advised that they are in support of Councils approach to the repairs provided there are no operational or cost implications to them.

DEW also advised that the artwork restoration works cannot be conducted between late April and October due to scheduled sand pumping.

Council should note that, due to the low sand levels around the pumping station currently, the rock wall is exposed making it too hazardous for the artist to undertake the repairs at this time. Administration sought advice from DEW on when sand levels are typically at their highest to help determine the timing for a safe work zone. DEW advised that sand levels generally peak toward the end of summer, following extended periods of calm weather that allow sand from the shore zone to build up on the beach. However, levels fluctuate constantly with wind and wave conditions, and it is possible that the rocks may not be covered with sand before the 2026 pumping cycle. Depending on beach conditions at that time, they may also not be fully covered after pumping.

If ongoing repair is endorsed by Council, Administration will work with the artist and DEW to determine the safest time for repairs to occur at six monthly intervals, or as close to this time period as possible.

## Budget

The annual cost to repair the mural will be covered within existing annual Arts and Culture repairs and maintenance budget for the remaining two-year period of the original five-year life span. Should the costs for ongoing maintenance increase during this two-year period to a level that cannot be supported by the operational repairs and maintenance budget, a future report will be presented to Council for further consideration.

## Life Cycle Costs

The annual life cycle costs for the maintenance and future repairs to the mural will be between \$1200 and \$1600 per year for the next two years. The ongoing works will ensure the artwork remains in a decent condition and continues to contribute positively to the public realm for the remainder of its life span.

## Strategic Plan

Our Holdfast 2050+ Strategic Plan - Arts and culture create vibrancy, celebrate creativity, and encourage people to connect with country, place, and each other.

## Council Policy

Public Art and Monuments Policy

## Statutory Provisions

Not applicable

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**Written By:** Arts and Culture Coordinator

**General Manager:** Strategy and Corporate, Mr A Filipi