

Agenda

Alwyndor Management Committee

NOTICE OF MEETING

Notice is hereby given that a meeting of the
Alwyndor Management Committee will be held in the

Boardroom - Alwyndor
52 Dunrobin Road, Hove

23 April 2025 at 6.30pm



Pamela Jackson
Chief Executive Officer

1. Opening

The Chairperson, Mr K Cheater will declare the meeting open at 6.30pm.

2. Kurna Acknowledgement

We acknowledge Kurna people as the traditional owners and custodians of this land.

We respect their spiritual relationship with country that has developed over thousands of years, and the cultural heritage and beliefs that remain important to Kurna People today.

3. Apologies

3.1 Apologies received
Ms Joanne Cottle

3.2 Absent

4. Declaration Of Interest

If a Committee Member has an interest (within the terms of the Local Government Act 1999) in a matter before the Committee they are asked to disclose the interest to the Committee and provide full and accurate details of the relevant interest. Committee Members are reminded to declare their interest before each item.

Attachment 1

5. Confirmation Of Minutes

That the minutes of the Alwyndor Management Committee meeting held on 27 March 2025 be taken as read and confirmed.

6. Review of Action Items

6.1 **Action Items**

6.2 **Annual Work Plan 2025**

7. Reports/Items of Business

7.1 General Manager's Report (Report No: 07/25)

8. Items in Confidence

8.1 General Managers Report (Report No: 08/25)

Pursuant to Section 87(10) of the *Local Government Act 1999* the Report attached to this agenda and the accompanying documentation is delivered to the Alwyndor Management

Committee upon the basis that the Committee considers the Report and the documents in confidence under Part 3 of the Act, specifically on the basis that the Committee will receive, discuss or consider:

- d. commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and would, on balance, be contrary to the public interest.

8.2 Quarterly Finance Report – (Report No: 09/25)

Pursuant to Section 87(10) of the *Local Government Act 1999* the Report attached to this agenda and the accompanying documentation is delivered to the Alwyndor Management Committee upon the basis that the Committee considers the Report and the documents in confidence under Part 3 of the Act, specifically on the basis that Committee will receive, discuss or consider:

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8.3 Finance Report – Budget 2025/26 (Report No: 10/25)

Pursuant to Section 87(10) of the *Local Government Act 1999* the Report attached to this agenda and the accompanying documentation is delivered to the Alwyndor Management Committee upon the basis that the Committee considers the Report and the documents in confidence under Part 3 of the Act, specifically on the basis that Committee will receive, discuss or consider:

- d. commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and would, on balance, be contrary to the public interest.

9. Urgent Business – Subject to the Leave of the Meeting

10. Date and Time of Next Meeting

The next meeting of the Alwyndor Management Committee will be held on **Thursday 29 May 2025** in Boardroom, Alwyndor Aged Care, 52 Dunrobin Road, Hove or via audio-visual telecommunications.

11. Closure



Pamela Jackson
Chief Executive Officer

Item 6.1 – Action items

Non – confidential

Action No.	Meeting	Agenda Item	Action Required	Responsibility	Due Date	Current Status
		Nil				

Confidential

No.	Meeting	Confidential matter or agenda item	Action Required	Responsibility	Due Date	Current status
81	26/9/24	8.1.2 Risk Framework Update Risk 7	8.1.2 Risk Framework Update Risk 7 re Penetration testing and implementation. Update on implementation progress of cyber security framework as well as understanding current risk exposures and timelines to address key risks	BDP	April 2025	Alwyndor ICT Exec Manager has engaged with the CoHB ICT team and reviewed this matter, the update report forms Item 8.1.2 on the 23 April 2025 agenda.
82	27/04/25	8.1.2 S@H presentation	Financial modelling: Update modelling and share with Chair for inclusion in 25/26 Budget	RM	April 2025	Modelling updated and provided to the Chair.

AMC Actions

Alwyndor Management Committee Self Assessment Action list				
Item No.	Item	Responsibility	Action	Current Status
	Nil			

Workplan 2025

	13 Feb	27 March (special focus)	23 April	29 May	June	31 July	August	25 Sept	30 October (special focus)	27 November	December
GM Report: <ul style="list-style-type: none"> current issues emerging risks industry developments financial impacts/issues clinical / critical incident matters of strategic importance 	Yes	<ul style="list-style-type: none"> Budget parameters, assumptions, priorities Aged Care Reform overview 2025 	Yes	Yes	No meeting	Yes	No meeting	Yes	TBA	Yes	No meeting
Project reports: <ul style="list-style-type: none"> Strategic Project Updates 	Employment Hero		As relevant – current projects	As relevant – current projects		As relevant – current projects		As relevant – current projects		As relevant – current projects	
Strategic: <ul style="list-style-type: none"> Review Strategic direction and priorities Key strategic initiatives for year ahead 				Strategy: achievements direction, priorities and initiatives							
Business Updates: <ul style="list-style-type: none"> Deep dive into key areas of business focussing on performance, operational risks, focus on Reform Agenda. 		Reform: Support at Home	Reform: Residential Corporate	Reform: Support at Home		Reform TBA		Reform TBA	Reform TBA		
Client Focus: <ul style="list-style-type: none"> Client feedback Reporting from Consumer Advisory Bodies 	Client feedback			Consumer Advisory Bodies report		Client feedback				Consumer Advisory Bodies report	
Performance: <ul style="list-style-type: none"> KPI review Reporting from Quality Care Advisory Body (QCAG) 				Performance report Q2 & Q3 FY24/25 Quality Care Advisory Group report.		Performance report Q4 FY24/25				Performance Report Q1 FY25/26 Quality Care Advisory Group report. <i>Louise Watson to attend.</i>	
Risk & assurance: <ul style="list-style-type: none"> Enterprise risk review Risk Appetite Statement WHS reporting Legislative Compliance Annual Statement of Compliance 	Legislative Compliance		Work Health & Safety					Enterprise Risk Review – refresh Risk Appetite Statements		Work Health & Safety	
Financials: <ul style="list-style-type: none"> Annual budget (including capex and asset management plan) Long Term Financial Plan Investments review Annual Financial Statements and Audit Quarterly financial performance 	Quarterly financial performance		Quarterly financial performance Draft Budget	Annual budget (including capex and asset management plan) Long Term Financial Plan EOFY Reporting process External Audit Plan		Quarterly financial performance (April-June 24)		Annual Financial Statement Review		Quarterly financial performance Investments review (<i>Ord Minnette</i>) Prudential Review Annual Statement of Compliance	
Policy Review and Approval	As required		As required	As required		As required		As required		As required	



ITEM 4
ATTACHMENT 1

Committee Members - Register of Interests

The purpose of this register is to effectively identify, disclose and manage any actual, potential or perceived conflicts of interest in order to protect the integrity of Alwyndor Management Committee and manage risk.

Name of Committee Member	Description of interest	Date when disclosure given to the Committee
Kim Cheater	<p>Board and Committee Appointments</p> <ul style="list-style-type: none"> • Member, Advisory Board, Southern Cultural Immersion (Kurna owned business operating Living Kurna Cultural Centre at Warriparinga) • Advisory Board, SARAH Group (and Chair of Audit, Risk and IT Committee) • Council Member, Flinders University of South Australia • Chair, Advisory Board, Flinders University College of Government, Law & Business • Independent Chair, Audit Risk Finance and Investment Committee, Minda Inc • Board Member, ReturntoWorkSA • Board of RAA Group • Board of RAA Insurance • Non-Executive Director to the Board of Australian Unity Limited <p>Qualifications</p> <ul style="list-style-type: none"> • Fellow, Australian Institute of Company Directors • Fellow, Chartered Accountants Australia and NZ • Bachelor Economics (Major Accounting), Flinders University <p>Noting: My wife is the Member for Boothby in the Australian House of Representatives.</p>	15/12/2022
Cr Susan Lonie	<p>Board and Committee Appointments</p> <ul style="list-style-type: none"> • Member of Holdfast Bay Council. • Alwyndor Management Committee. <p>Qualifications</p> <ul style="list-style-type: none"> • Qualifications Bachelor of Nursing, Graduate Diploma in Intensive Care Nursing and Bachelor of Laws (Hons). (Please note I am not currently a Registered Nurse.) 	

Name of Committee Member	Description of interest	Date when disclosure given to the Committee
Cr Robert Snewin	Board and Committee Appointments <ul style="list-style-type: none"> • GDCC Board and Chairman of Sponsorship and Fundraising • Treasurer of the Rural Media Communicators SA/NT • Councillor at the Royal Agricultural and Horticultural Society of SA • Member of Holdfast Bay Council. • Alwyndor Management Committee Qualifications <ul style="list-style-type: none"> • Dip. Marketing and FAICD 	
Judy Searle	Board and Committee Appointments <ul style="list-style-type: none"> • Queensland Civil and Administrative Tribunal - Medical Practitioner Panel - assessor • Griffith University School of Medicine – Professor • Chair of the Northern Adelaide Local Health Network (NALHN) Governing Board • Member Clinical Governance Advisory Committee, Aust Commission Safety & Quality in Health Care • Member University of Adelaide Ageing & Community Services Industry Advisory Board Qualifications <ul style="list-style-type: none"> • BMBS FRANZCOG(ret) GDPH MD GCTE PCM GAICD 	Updated Sept 2024
Jo Cottle	Board and Committee Appointments <ul style="list-style-type: none"> • Work for Carers SA – Carers SA utilises Alwyndor’s services for residential respite and in home respite services – all via short term contracts at market rates • Chair of NFP Discussion Group – Chartered Accountants Australia & NZ • Director of Careworks SA & NT (a small SA NFP) • Director of Community Living Project (medium NFP providing disability support services) 	Oct 2024

Name of Committee Member	Description of interest	Date when disclosure given to the Committee
	Qualifications <ul style="list-style-type: none"> • Fellow, Chartered Accountants Australia and NZ • Graduate – Australian Institute of Company Directors • Bachelor of Commerce and Bachelor of Business (Commercial Law) 	
Lorraine Sheppard	Board and Committee Appointments <ul style="list-style-type: none"> • Finance Committee, Royal Flying Doctor Service – Central ops • Non-executive director The Benevolent Society • Non-executive director and Chair, Finance Audit and Risk Committee, The Women’s Club • Professor of Physiotherapy and Health Care Administration Qualifications <ul style="list-style-type: none"> • B App Sc (Physiotherapy) MBA PhD FAICD CA 	March 2024 update Oct 2024
John O’Connor	Board and Committee Appointments <ul style="list-style-type: none"> • Governing Board Member, Yorke and Northern Local Health Network (YNLHN) • Chair, YNLHN Finance and Performance Committee • External Member, Dept for Child Protection – Finance Management Committee Qualifications <ul style="list-style-type: none"> • Fellow – CPA Australia • Graduate, Australian Institute of Company Directors 	Sept 2024 Feb 2025

Item No: 7.1
Subject: General Manager Report
Date: 23 April 2025
Written by: Beth Davidson-Park
General Manager

Summary

This report is to update and inform the Alwyndor Management Committee (AMC) regarding items, initiatives and issues of relevance to Alwyndor business specifically and to the aged care sector more generally.

Recommendation

That the Alwyndor Management Committee:













- 1. Note the Aged Care Reform update.**

7.1.1 Aged Care Reform Update

As AMC are aware the reform agenda for aged care continues to roll out. We have developed a one page summary (Attachment 1) which we have annotated to note our progress in each area. For context included is the full Department of Health & Ageing (DOHA) Roadmap. (Attachment 2).



ITEM 7.1.1
ATTACHMENT 1

<p>1 Funding Award Wage Increases for Aged Care Workers <i>WHO: All aged care services</i> <i>WHAT: Award wage increases commence for many aged care workers; this reform is part of broader efforts to address issues identified in the Royal Commission into Aged Care Quality and Safety</i> <i>WHEN: From January.</i></p> <p>Work value Stage 3 completed 1 March 2025, next payment due from 1 October 205</p> <div></div>	<p>2. Support at Home Pricing Guidance Published <i>WHO: Support at Home</i> <i>WHAT: A pricing framework with outlined methodology for setting unit prices for various services. Maximum pricing caps will be set.</i> <i>WHEN: March 2025.</i></p> <p>Initial pricing survey outcomes received March 2025, pricing framework remains pending.</p> <div></div>	<p>3. Expansion of the National Aged Care Mandatory Quality Indicator Program <i>WHO: Residential Aged Care</i> <i>WHAT: To include enrolled nurses, allied health and lifestyle staffing measures in residential aged care.</i> <i>WHEN: April 2025</i> <i>The introduction of three new staffing indicators will expand the National Quality Indicators to 14.</i></p> <p>Data collection commenced to capture new requirements from 1 April 2025.</p> <div></div>	<p>4 Residential Care Services List <i>WHO: Residential aged care</i> <i>WHAT: This list explains what care and services aged care homes must provide to all permanent and respite residents. It will replace the current Schedule 1 of the Quality of Care Principles 2014 –the Schedule of Specified Care and Services, under the New Aged Act.</i> <i>WHEN: July 2025.</i></p> <p>Review of the new Residential Care Services List, ensuring we remain compliant while introducing any new requirements.</p> <p>Pending further information</p> <div></div>
<p>5. New Aged Care Act <i>WHO: All aged care services</i> <i>WHAT: The Aged Care Act encompasses the new Strengthened Quality Standards as of 1 July 2025.</i> <i>WHEN: July 2025</i></p> <p>An action plan is currently being developed to identify new requirements.</p> <p>Underway</p> <div></div>	<p>6. Support at Home <i>WHO: Support at Home</i> <i>WHAT: Replaces Home Care Packages Program and Short-Term Restorative Care Program. The Commonwealth Home Support Program to transition to Support at Home program no earlier than 2027</i> <i>WHEN: July 2025</i></p> <p>Project underway commenced and regularly reported to AMC.</p> <p>A deep dive workshop held with AMC in March 2025. National Quality Indicators to commence July 2026.</p> <div></div>	<p>7 Revised Quality Standards <i>WHO: All aged care services</i> <i>WHAT: To ensure that aged care services are person-centred, safe and effective, while prioritising the dignity, rights and well-being of older Australians.</i> <i>WHEN: July 2025.</i></p> <p>Establish an action plan for implementing the new Standards to include:</p> <ul style="list-style-type: none"> Updating policies & processes Identify competency-based training requirements as noted in the new standards: Commenced Establish a Food & Dining group: Commenced Reablement: Complete: new groups and classes evolving to expand our offerings. <div></div>	<p>8 New Compliance rating algorithm reflecting regulatory reforms <i>WHO: Residential aged care</i> <i>WHAT: The compliance algorithm influences the Star Ratings of aged care services by assessing adherence to regulatory standards.</i> <i>WHEN: July 2025</i></p> <ul style="list-style-type: none"> Integration with Star Ratings – influences the star ratings by assessing adherence to standards. Non-compliance can lead to lower star ratings. Enhanced monitoring – Will systematically evaluate compliance data. Improved transparency – by reflecting compliance status in the Star Ratings Alignment with Regulatory Reforms - This algorithm will align with broader regulatory reforms. <p>Current rating 3 stars (Updated 4 October 2024) Goal: Maintain 3–4 star rating</p> <div></div>
<p>9. New Aged Care Regulatory Model Commences <i>WHO: All aged care services</i> <i>WHAT: The Government is implementing a new aged care regulatory model alongside the new Aged Care Act.</i> <i>WHEN: July 2025</i></p> <ul style="list-style-type: none"> Provider Registration: providers delivering government-funded aged care services are required to register under the new model. Existing providers are automatically deemed as registered. Regular Renewal: providers must renew their registrations periodically, ensuring ongoing compliance with standards. Strengthened Quality Standards Code of Conduct compliance Financial & Prudential Standards: new financial & prudential standards – proposal under consultation Worker Screening Requirements: aged care workers must meet specific screening requirements. <p>Underway</p> <div></div>	<p>10. Refundable Accommodation Deposit retention and Daily Accommodation Payment Indexation <i>WHO: All aged care services</i> <i>WHAT: National pricing schedules across the sector. Strengthening compliance to ensure timely refunds.</i> <i>WHEN: July 2025</i></p> <p>Refundable Accommodation Deposit (RAD) and Contribution (RAC) Retention: providers will retain a portion of all RADs or RACs for residents entering from 1 July 2025. The retention rate will be 2% per annum and deducted monthly.</p> <p>Daily Accommodation Payment (DAP) Indexation: providers will index DAPs for new residents entering from 1 July 2025. Indexation will occur twice per year in line with the Age Pension.</p> <div></div>	<p>11. Higher Living Everyday Living Fee <i>WHO: Residential aged care services</i> <i>WHAT: The Australian Government is replacing the Extra Service Fee and Additional Service Fee. Residents and providers will agree to additional optional goods and services.</i> <i>WHEN: July 2025</i></p> <p>A plan of goods and services that are of a higher quality than the standard already provided at Alwyndor is to be established by 1 July 2025.</p> <div></div>	<p><i>*Format follows the ACQSC Roadmap</i></p> <p>NB the Reform agenda is underpinned by the DoHA Digital Plan: Action Plan Aged Care Data & Digital Strategy Outcome 3, Priority 6 Government Provider Management System</p> <p>Data and digital roadmap: digital changes in aged care in 2025 ICT team working to ensure reporting requirements are met before October 2025.</p> <p>Underway</p> <div></div>

Not yet commenced		On track		Off track		Completed	
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ITEM 7.1.2

ATTACHMENT 2

Aged care changes

Funding Award Wage Increases for Aged Care Workers

Award wage increases commence for many aged care workers

Single Assessment System

The single assessment workforce commences

Maximum accommodation price increases to \$750,000

National Redress Scheme

The National Redress Scheme payments will be exempt from the residential aged care asset test

IT Transition Support Grant for in-home aged care providers: GOGs from January 2025

New Rights-Based Aged Care Act

The new Aged Care Act commences

Strengthened Quality Standards

Commences

New Aged Care Regulatory Model

Commences

First Nations Aged Care Assessment System

Commences

Transitional arrangements for new aged care worker screening

Commences

Refundable Accommodation Deposit retention and Daily Accommodation Payment indexation

introduced

Residential Care Services List

Updated

New Compliance rating algorithm reflecting regulatory reforms for Star Ratings published on the My Aged Care 'Find a Provider' Compliance pages

Residential aged care places assigned to people

Greater choice and control over which approved provider delivers their care

Elder Care Support Program

Full establishment of a new national service to provide face-to-face support to assist First Nations elders with 250 staff across Australia

Support at Home program

A seamless system of care with choice for older people. Replaces Home Care Packages Program and Short-Term Restorative Care Programme

** The Commonwealth Home Support Programme to transition to Support at Home program no earlier than July 2027*

Supported Decision-Making

Commences

Expansion of the National Aged Care Mandatory Quality Indicator Program

Reporting for the first time between 1 July – 21 July 2025

Higher Everyday Living Fee replaces Additional Service Fees and Extra Service Fees for new residents

Providers deemed into registration categories

Reforms to means testing in residential care and Support at Home

CHSP 2025-27 Extension

commences and will operate under the new Act

Transition Care Program Review

Completed

Funding Award Wage Increases for Aged Care Workers

Award wage increases commence for many aged care workers

Aged Care Industry Enablement Second Aged Care Industry Offer

Aged Care Transfer Summary functionality in My Health Record available to residential aged care via nine conformant software vendors

Publication of the Financial Report on the Australian Aged Care Sector: FRAACS 2023/2024

2025

Aged Care Rules consultation – Release 2B TBC (Jan – Feb)

Residential Care Service List consultation (3 Dec 2024 – 20 Jan 2025)

Support at Home provider pricing survey (Jan – Feb)

Aged Care Rules consultation – Release 3 TBC (Feb – Mar)

Monthly Care Statements Software Pilot (Feb to Apr)

Residents' Experience Survey 2025 round commences (Feb)

Care and Ageing Well Expo TBC Perth (13 – 14 Mar)

NSW Seniors Festival Expo Sydney (12 – 13 Mar)

Guidance material for culturally appropriate design for First Nations people in residential aged care accommodation - consultations (Feb – Apr)

Support at Home Summit TBC Sydney (2 – 3 Apr)

National Support at Home Conference TBC Melb (29 – 30 Apr)

Provider Deeming Preview TBC (Apr)

Aged Care Rules consultation – Release 4 (Mar – Apr TBC)

CHSP client and provider engagement – preparation for new program arrangements (Feb – Jun)

Support at Home training – assessors (Apr – May), providers (Apr – Jun)

AgFest in the Paddock Tasmania (1 – 3 May)

ACCPA TAS State Conference TBC Hobart (6 May)

ACCPA SA State Conference TBC Adelaide (9 May)

ACCPA VIC State Conference TBC Melb (19 – 20 May)

ACCPA WA State Conference TBC Perth (26 – 28 May)

Positive Ageing Summit 2025 TBC Adelaide (28 – 29 May)

Aged Care Reforms Sector Pulse Survey (Jun)

ACCPA QLD State Conference TBC Gold Coast (10 – 12 Jun)

ACCPA ACT/NSW State Conference TBC Sydney (25 – 27 Jun)

COTA NT Seniors Expo TBC Darwin (28 Jun)

Ageing Well Expo TBC Perth (11 – 12 Jul)

National Aged Care Providers Conference TBC (28 – 30 Jul)

Musgrave Park Family Fun Day TBC Brisbane (Jul)

Care Expo Melbourne TBC (15 – 16 Aug)

Care Expo Brisbane TBC (12 – 13 Sept)

COTA ACT Seniors Expo TBC (Oct)

Celebration Day TBC Melb (Oct)

Disability, Ageing and Lifestyle Expo Adelaide TBC (Oct)

Aged Care Reforms Sector Pulse Survey (Nov to Dec)

Have a Go Day TBC (Nov)

Care Expo Sydney TBC (14 – 15 Nov)

Readiness activities

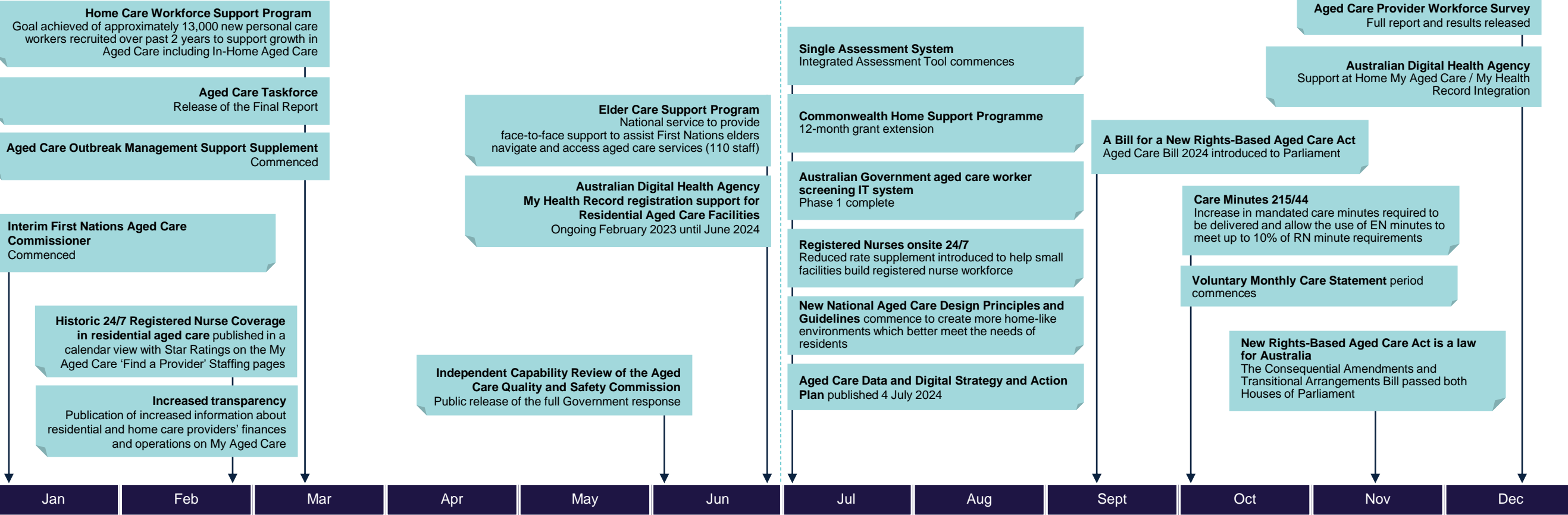
The Aged Care Reform Activity roadmap represents a point-in-time overview of major reform activities. Actual timing and activities are dependent on a number of factors and are subject to change.

Key

Consultation

Event

Aged care changes

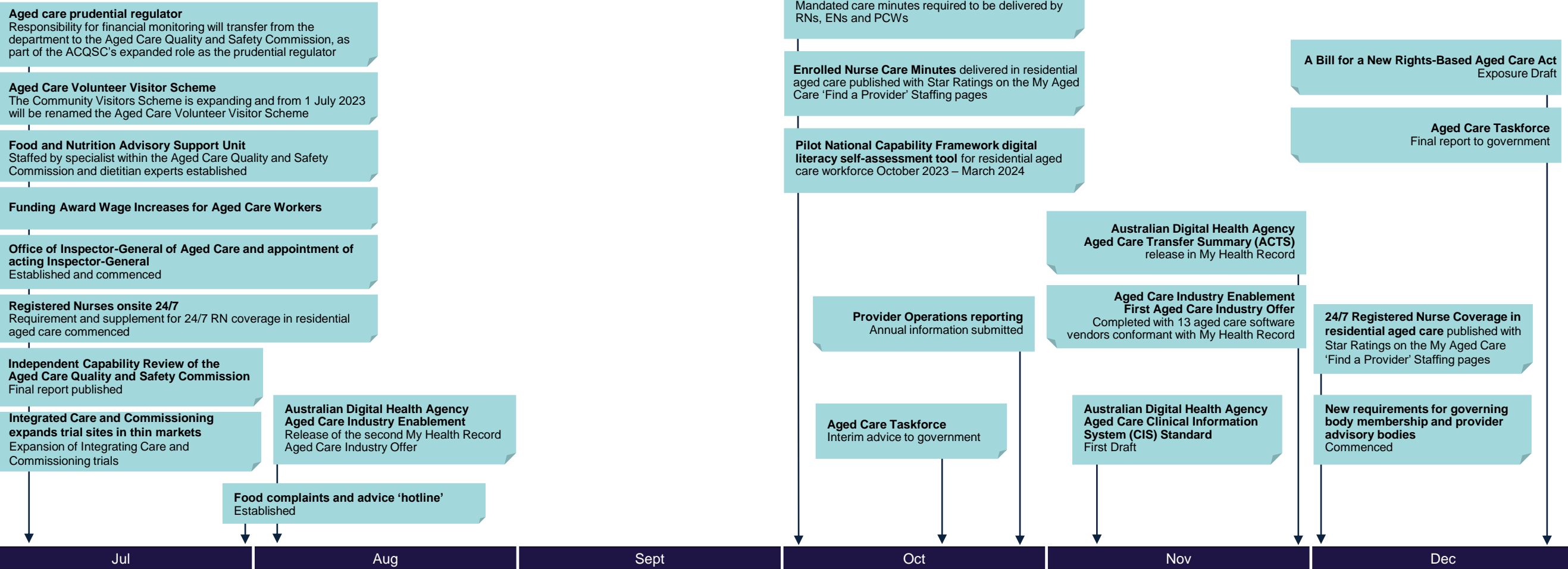


New National Aged Care Design Principles and Guidelines Design Ideas Competition (Oct 2023 – May 2024)											
Aged care worker survey (Mar – Apr)				ACCPA WA State Conference Perth (27 – 29 May)		Australian Dementia Research Forum Gold Coast (3 – 5 June)		ARIIA Facing the Future Conference Adelaide (4 – 5 Jul)		Aged Care Rules consultation – Release 1 (26 Sept – 31 Oct)	
Aged care Reforms Survey for Older People (Feb – Apr)				ACCPA VIC State Conference Melbourne (11 – 13 June)		ACCPA Care and Ageing Well Expo Perth (3 – 4 Aug)		National Nursing Forum Cairns (14 – 16 Aug)		Aged Care Rules consultation – Release 2A (6 Nov – 6 Dec)	
Consultation on draft Guidance for strengthened Quality Standards by the Aged Care Quality and Safety Commission (Feb – May)				ACCPA NSW/ACT State Conference (19 – 21 June)		National Aged Care Convention Sydney (11 – 12 Sept)		Care Expo Melbourne (30 – 31 Aug)		Star Ratings consultation – rating design changes (18 Nov – 13 Dec)	
Share your thoughts on aged care for First Nations people (Feb – Jun)				COTA NT Seniors Expo Darwin (29 June)		COTA ACT Spring Seniors Festival Canberra (25 Sept)		Illawarra Dementia Forum Wollongong (25 Sept)		First Nations Aged Care Capacity Building Project - Site visits and consultations (mid-Aug to end-Dec)	
Exposure draft of new Aged Care Act consultation (14 Dec 2023 – 8 Mar 2024)				AGfest Tasmania Carrick (2 – 4 May)		Positive Ageing Expo Cairns (16 Aug)		Aged Care Quality and Risk Forum Adelaide (23 – 25 Oct)		Monthly Care Statements – software development consultation (Sept – Oct)	
Quality Indicators – consultation on staffing quality indicators (23 Jan – 5 Mar)				Star Ratings evaluation – public consultation (Apr – Aug)		Australian Elder Abuse Conference Adelaide (22 – 24 Jul)		Aged Care Reforms Sector Pulse Survey (Nov – Dec)		Provider deeming validation process (30 Sept – Dec 2024)	
Support at Home policy consultations (Feb)		Quality Indicators – Staffing quality indicators pilot (Mar – Apr)		Australian Digital Health Agency Aged Care Clinical Information System (CIS) Standard consultation (May)		ACCPA Care and Ageing Well Expo Perth (3 – 4 Aug)		HammondCare International Dementia Conference Sydney (5 – 6 Sept)		Celebration Day Melbourne (6 Oct)	
Residents Experience Survey 2024 round commences (Feb)		ACCPA TAS State Conference Hobart (6 Mar)		Single Assessment System: Integrated Assessment Tool (IAT) Train the Trainer Workshops (Apr – May)		National Nursing Forum Cairns (14 – 16 Aug)		Care Expo Brisbane (6 – 7 Sept)		Disability Ageing and Lifestyle Expo Adelaide (11 – 12 Oct)	
Care and Ageing Well Expo Melbourne (10 – 11 Feb)		ACCPA SA State Conference Adelaide (15 Mar)		ACCPA Qld State Conference Gold Coast (29 Apr – 1 May)		Care Expo Melbourne (30 – 31 Aug)		National Aged Care Convention Sydney (11 – 12 Sept)		FECCA Conference Brisbane (16 – 17 Oct)	
Hatchery Conference Preparing for the new Aged Care Act		AGfest Tasmania Carrick (2 – 4 May)				Positive Ageing Expo Cairns (16 Aug)		COTA ACT Spring Seniors Festival Canberra (25 Sept)		SARRAH National Rural & Remote Allied Health Conference Mildura (21 – 23 Oct)	
								Illawarra Dementia Forum Wollongong (25 Sept)		Care Expo Sydney 2024 Sydney (15 – 16 Nov)	
								Aged Care Quality and Risk Forum Adelaide (23 – 25 Oct)		General Practice Conference and Exhibition Perth (15 – 17 Nov)	
										National CHSP Conference 2024 Melbourne (4 – 5 Dec)	
										Residential Care Service List consultation (3 Dec 2024 – 20 Jan 2025)	
										Aged Care Transition Taskforce (Dec 2024 – Jun 2025)	

Readiness activities

The Aged Care Reform Activity roadmap represents a point-in-time overview of major reform activities. Actual timing and activities are dependent on a number of factors and are subject to change.

Aged care changes



2023

Support at Home Trial of assessment tool (Jul)	New National Aged Care Design Principles and Guidelines Infrastructure Stocktake Survey and opportunity to provide feedback on draft National Aged Care Design Principles and Guidelines (Aug – Nov)			Support at Home Targeted engagements with stakeholders (Oct 2023 – Mar 2024)	
Townsville Aged Care Expo (4 Jul)	Foundations of the New Aged Care Act Consultation (4 Aug – 8 Sep)			Support at Home Consultation on higher levels of care at home (Nov)	
Musgrave Park Family Day Brisbane (7 Jul)	Draft Aged Care Digital Strategy Consultation (Aug – Oct)			Exposure draft of new Aged Care Act consultation (14 Dec 2023 – 8 Mar 2024)	
Aged and Community Care Reform Summit – Sydney (19 – 20 July)	COTA and OPAN Consultations on the Foundations of the New Act and the Taskforce funding principles (Aug – Sep)			New National Aged Care Design Principles and Guidelines Design Ideas Competition (Oct 2023 – May 2024)	
	Aged Care Taskforce Draft aged care funding principles (4 Aug – 31 Aug)	Brisbane Care Expo (1 – 2 Sep)	Celebration Day VIC (Oct)	Australian Library and Information Association partnership – pilot (Nov – Dec)	
	Positive Ageing Expo Cairns (2 Aug)	Aged Care Quality Safety and Risk Forum (12 – 13 Sep)	Disability Ageing & Lifestyle Expo Adelaide (13 – 14 Oct)	Care Expo Sydney (10 – 11 Nov)	
	National Nursing Forum Adelaide (9 – 11 Aug)	Home Care Reform Forum (12 – 13 Sep)	ACCPA National Conference (25 – 27 Oct)	Aged Care Workforce Leaders Forum Sydney (14 – 15 Nov)	
	Care Expo Melbourne (11 – 12 Aug)	Oceanic Palliative Care Conference – Sydney (13 – 15 September)		Australian Association of Gerontology Conference , Gold Coast (14 – 17 Nov)	
	Care and Ageing Well Expo Perth (12 – 13 Aug)	Illawarra Dementia Forum (20 Sep)		Have a Go Day Perth (15 Nov)	
	COTA Seniors Expo Alice Springs (22 Aug)	COTA Seniors Festival Canberra (21 Sep)		National Aged Care Alliance Conference (16 – 17 Nov)	
	Catholic Health Australia Conference (28 – 30 Aug)			National Multicultural Health and Wellbeing Conference, Sydney (21 – 22 Nov)	

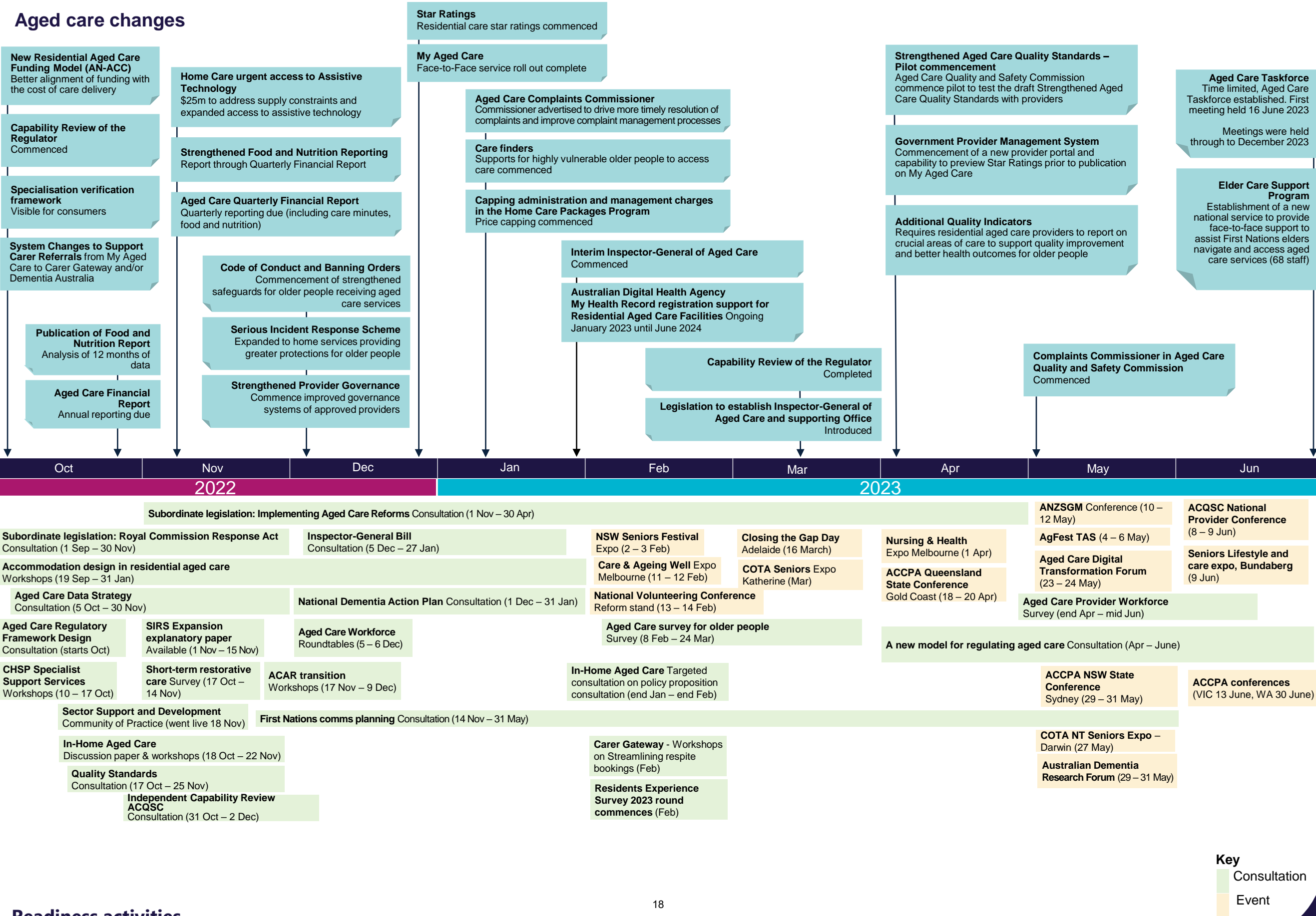
Key

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ITEM NUMBER: 8.1

CONFIDENTIAL REPORT

GENERAL MANAGER REPORT

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 - i. could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and
 - ii. would, on balance, be contrary to the public interest;
- Recommendation – Exclusion of the Public – Section 90(3)(d) Order

Recommendation – Exclusion of the Public – Section 90(3) Order

1. That pursuant to Section 90(2) of the *Local Government Act 1999* Alwyndor Management Committee hereby orders that the public be excluded from attendance at this meeting with the exception of the General Manager and Staff in attendance at the meeting in order to consider Report No 08/25 in confidence.
2. That in accordance with Section 90(3) of the *Local Government Act 1999* Alwyndor Management Committee is satisfied that it is necessary that the public be excluded to consider the information contained in Report No: 08/25, General Manager's Report - Confidential on the following grounds:
 - d. pursuant to section 90(3)(d) of the Act, the information to be received, discussed or considered in relation to this Agenda Item is commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to confer a commercial advantage on a third party.

In addition, the disclosure of this information would, on balance, be contrary to the public interest. The public interest in public access to

the meeting has been balanced against the public interest in the continued non-disclosure of the information. The benefit to the public at large resulting from withholding the information outweighs the benefit to it of disclosure of the information.

- 3. The Alwyndor Management Committee is satisfied, the principle that the meeting be conducted in a place open to the public, has been outweighed by the need to keep the information or discussion confidential.**

CONFIDENTIAL

ITEM NUMBER: 8.2

CONFIDENTIAL REPORT

FINANCE REPORT

Pursuant to Section 87(10) of the Local Government Act 1999 the Report attached to this agenda and the accompanying documentation is delivered to the Alwyndor Management Committee Members upon the basis that the Alwyndor Management Committee consider the Report and the documents in confidence under Part 3 of the Act, specifically on the basis that Alwyndor Management Committee will receive, discuss or consider:

- d. commercial information of a confidential nature (not being a trade secret) the disclosure of which –**
 - i. could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and**
 - ii. would, on balance, be contrary to the public interest;**

Recommendation – Exclusion of the Public – Section 90(3) Order

- 1. That pursuant to Section 90(2) of the *Local Government Act 1999* Alwyndor Management Committee hereby orders that the public be excluded from attendance at this meeting with the exception of the General Manager and Staff in attendance at the meeting in order to consider Report No 09/25 Quarterly Finance Report - Confidential in confidence.**
- 2. That in accordance with Section 90(3) of the *Local Government Act 1999* Alwyndor Management Committee is satisfied that it is necessary that the public be excluded to consider the information contained in Report No: 09/25, Quarterly Finance Report - Confidential on the following grounds:**
 - d. pursuant to section 90(3)(d) of the Act, the information to be received, discussed or considered in relation to this Agenda Item is commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to confer a commercial advantage on a third party.**

In addition, the disclosure of this information would, on balance, be contrary to the public interest. The public interest in public access to the

meeting has been balanced against the public interest in the continued non-disclosure of the information. The benefit to the public at large resulting from withholding the information outweighs the benefit to it of disclosure of the information.

3. The Alwyndor Management Committee is satisfied, the principle that the meeting be conducted in a place open to the public, has been outweighed by the need to keep the information or discussion confidential.

CONFIDENTIAL

ITEM NUMBER: 8.3

CONFIDENTIAL REPORT

Alwyndor Budget 2025/26 draft

Pursuant to Section 87(10) of the Local Government Act 1999 the Report attached to this agenda and the accompanying documentation is delivered to the Alwyndor Management Committee Members upon the basis that the Alwyndor Management Committee consider the Report and the documents in confidence under Part 3 of the Act, specifically on the basis that Alwyndor Management Committee will receive, discuss or consider:

- d. commercial information of a confidential nature (not being a trade secret) the disclosure of which –
 - i. could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and
 - ii. would, on balance, be contrary to the public interest.

Recommendation – Exclusion of the Public – Section 90(3) Order

1. That pursuant to Section 90(2) of the *Local Government Act 1999* Alwyndor Management Committee hereby orders that the public be excluded from attendance at this meeting with the exception of the General Manager and Staff in attendance at the meeting in order to consider Report No 10/25 Finance Report - Confidential in confidence.
2. That in accordance with Section 90(3) of the *Local Government Act 1999* Alwyndor Management Committee is satisfied that it is necessary that the public be excluded to consider the information contained in Report No: 10/25, Finance Report - Confidential on the following grounds:

- d. pursuant to section 90(3)(d) of the Act, the information to be received, discussed or considered in relation to this Agenda Item is commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to confer a commercial advantage on a third party.

In addition, the disclosure of this information would, on balance, be contrary to the public interest. The public interest in public access to the meeting has been balanced against the public interest in the continued non-disclosure of the information. The benefit to the public at large resulting from withholding the information outweighs the benefit to it of disclosure of the information.

3. The Alwyndor Management Committee is satisfied, the principle that the meeting be conducted in a place open to the public, has been outweighed by the need to keep the information or discussion confidential.